

CWDM SDBIP 2018 / 2019

Final SDBIP approved by Executive Mayor on 28 June 2018

Adjusted SDBIP approved by Council on 28 February 2019

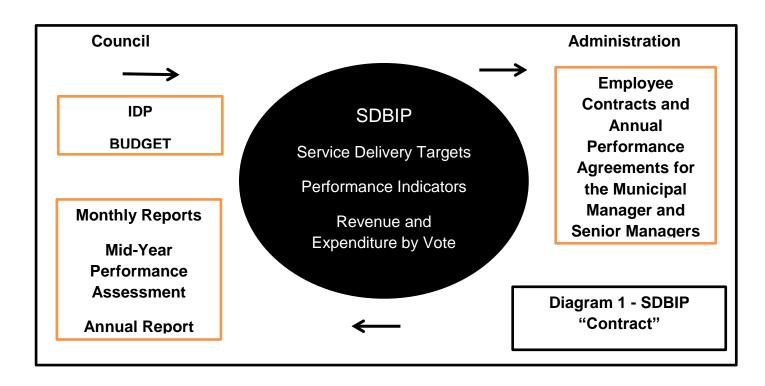


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1. INTRODUCTION

The Service Delivery and Budget Implementation Plan (SDBIP) seek to promote municipal accountability and transparency and is an important instrument for service delivery and budgetary monitoring and evaluation. The SDBIP is a partnership contract between the administration, council and community, which expresses the goals and objectives, set by the council as quantifiable outcomes that can be implemented by the administration over the next financial year as illustrated in Diagram 1.



Section 1 of the MFMA defines the SDBIP as: A detailed plan approved by the mayor of a municipality in terms of section 53(1) ©(ii) for implementing the municipality's delivery of services and the execution of its annual budget and which must include (as part of the top-layer) the following:

- (a) Projections for each month of -
 - Revenue to be collected, by source, and
 - Operational and capital expenditure, by vote;
- (b) Service delivery targets and performance indicators for each quarter.

In terms of National Treasury's Circular No.13 the SDBIP must provide a picture of service delivery areas, budget allocations and enable monitoring and evaluation. It specifically requires the SDBIP to include;

- Monthly projections of revenue to be collected for each source;
- Monthly projections of expenditure (operating and capital) and revenue for each vote;
- Quarterly projections of service delivery targets and performance indicators for each vote;
- Information for expenditure and delivery; and
- Detailed capital works plan.

In terms of Sections 69(3)(a) and (b) of the MFMA the accounting officer of a municipality must submit to the Mayor within 14 days after the approval of an annual budget, a draft SDBIP for the budget year and drafts of the annual performance agreements as required in terms of section 57(1)(b) of the Municipal Systems Act (MSA) for the municipal manager and all senior managers. Furthermore, according to Section 53(1)(c)(ii) and (iii) of the MFMA, the Executive Mayor is expected to approve the SDBIP within 28 days after the approval of the budget.

This coincides with the need to table at Council, drafts of the annual performance agreements for the municipal manager and all senior managers as required in terms of Section 57(1)(b) of the MSA. The budget implementation section of the SDBIP is categorised in terms of Votes as prescribed by the MFMA, in case of the CWDM, Votes indicate a budget allocation for Core Administration as per Strategic Objective.

2. RISK MANAGEMENT

The Cape Winelands District Municipality is committed to effective risk management in order to achieve our vision, service delivery on our core business and strategic key objectives to ensure appropriate outcomes. In the course of conducting our day-to-day business operations, we are exposed to a variety of risks. These risks include operational and other risks that are material and require comprehensive controls and on-going oversight.

To ensure business success the CWDM have adopted an enterprise-wide integrated positive approach to the management of risks. By embedding the risk management process into key business processes such as planning, operations and new projects, management will be better equipped to identify events affecting our objectives and to manage risks in ways that are consistent with the approved risk appetite. The Cape Winelands District Municipality will not only look at the risk of things going wrong, but also the impact of not taking opportunities or not capitalizing on municipal strengths. By adopting this positive approach and taking into consideration the Integrated Developmental Plan it will enable the Municipality to fulfil its performance expectations.

The Council recognizes the wide range of risks to which the Cape Winelands District Municipality is exposed. At the Cape Winelands District Municipality, we are committed to the effective management of risk in order to achieve our goals and objectives, as well as converting risk into opportunities that create value for our stakeholders. It is therefore a strategic objective to adopt a process of integrated risk management that will assist the Cape Winelands District Municipality in meeting its key goals, most specifically:

- To align the risk-taking behaviour to better achieves the goals and related objectives;
- To protect the reputation and brand name Cape Winelands District Municipality world-wide;
- To promote a risk awareness ethic in all Departments/Directorates and improve risk transparency to stakeholders;
- To maximise (create, protect and enhance) stakeholder value and net worth by managing risk that may Impact on the development and success indicators; and
- To identify risk improvement opportunities that will maximise business opportunities and sustainable delivery of services and programs.

The table below shows the three strategic objectives (what we want to achieve) and related strategic risks (what prevents us from reaching the outcome):

STRATEGIC OBJECTIVE	TOP STRATEGIC RISKS
Creating an environment and forging partnerships that ensure social and economic development of all communities, including the empowerment of the poor in the Cape Winelands District.	Financial Viability of the District Municipality Increasing employee costs year on year Lack of succession planning and talent management
Promoting sustainable infrastructure services and a transport system which fosters social and economic opportunities.	4. Inadequate contract management5. Lack of business continuity in case of an eventuality (ICT)6. Climate Change
Providing effective and efficient financial and strategic support services to the Cape Winelands District Municipality.	

These strategic objectives will form the basis of the municipality's sustainable long-term strategy in its five-year IDP for 2017/18 – 2021/22. Risk manifest as negative impacts on goals and objectives or as missed opportunities to enhance institutional performance. Stakeholders expect Municipality's to anticipate and manage risks in order to eliminate waste and inefficiency, reduce shocks and crises and to continuously improve capacity for delivering on their institutionalised mandates. Risk is therefore an event, potential or real, that could have an impact on the institution achieving its objectives. It is also apparent that risk is measured in terms of the impact that it would have on the achievement of objectives and the likelihood of the risk materialising.

3. MONTHLY PROJECTIONS OF REVENUE TO BE COLLECTED PER STRATEGIC OBJECTIVE

Description		Feb Adj Budget	laka	A	Court	Towns Of	Autual Od	Ostoboro	New	D	Towns On	Autual CO	I	Est	Manah	Austi	Mari	l
Description	SO	2018/2019	July	August	Sept.	Target Q1	Actual Q1	October	Nov.	Dec.	Target Q2	Actual Q2	January	Feb.	March	April	May	June
ADMIN FEES																		
DWAF AGENCY ADMIN	1	- 40 204 500	-	-	-	-		-	-	-	-		-	-	-	-	-	- 40 204 500
ROADS AGENCY ADMIN GRANTS AND SUBSIDIES	2	-18 301 588	-	-	-	-		-	-	-	-		-	-	-	-	-	-18 301 588
EQUITABLE SHARE	3	-2 057 000	_	_		_		-	_	-	_		_	_	-2 057 000		_	-
EXPANDED PUBLIC WORKS															2 001 000			
PROGRAMME	2	-1 391 000	-	-349 000	-	-349 000	-349 000	-	-625 000	-	-625 000	-625 000	-	-417 000	-	-	-	-
LOC.GOV.FINAN.MANAGEM.	3	-1 000 000	-1 000 000	-	-	-1 000 000	-1 000 000	-	-	-	-	-	-		-	-	-	-
GRANT WCPG- FINANCE MANAGEMENT																		
GRANT	3	-1 535 040	-	-	-	-		-	-560 000	-280 000	-840 000	-840 000	-	-	-	-	-	-695 040
NT TRANSFER:RSC REVENUE																		
REPLACEMENT	3	-223 157 000	-93 839 000	-	-	-93 839 000	-93 839 000	-	-	-75 071 000	-75 071 000	-75 071 000	-	-	-54 247 000	-	-	-
RURAL ROADS ASSETMAN.	2	-2 689 000			-1 882 000	-1 882 000	-1 882 000							-807 000				
SYST(DORA)		-2 009 000	-	-	-1 882 000	-1 862 000	-1 002 000	-	-	-	-	-	-	-807 000	-	-	-	-
CWDM INTEGRATED TRANSPORT	2	-1 607 612	-	-	_	-		-	-	-	-		-900 000		-	-	-	-707 612
PLAN (DORA)																		
FIRE SERVICE CAPACITY GRANT SETA - REFUNDS	3	-289 000			_	-		-153 568	-26 766		-180 334	-180 335			-			-108 666
COMMUNITY DEVELOPMENT	3	-209 000	-	-	-	-		-133 300	-20 700	-	-100 354	-100 333	-	-	-	-	-	-100 000
WORKERS (GRANT)	1	-	-	-	-	-		-	-	-	-		-	-	-	-	-	-
LOCAL GOVERNMENT GRADUATE																		
INTERNSHIP GRANT	3	-	-	-	-	-		-	-	-	-		-	-	-	-	-	-
PERFORMANCE MAN GRANT	3	-	-	-	-	-		-	-	-	-		-	-	-	-	-	-
LOCAL GOVERNMENT INTERNSHIP	3	-72 000	_	_	_	_		_	_	_	_		_	_	-72 000	_	_	_
GRANT																		
MUNICIPAL SERVICE DELIVERY AND CAPACITY BUILDING GRANT	1	-400 000	-	-	-	-		-	-	-	-		-	-	-400 000	-	-	-
SAFETY PLAN IMPLEMENTATION -																		
(WOSA)	1	-1 000 000	-	-	-	-		-	-	-	-		-	-	-1 000 000	-	-	-
OTHER INCOME																		
INCOME: EXIBITIONS	1	-50 000	-	-	-	-		-	-	-	-		-	-	-	-	-	-50 000
SALES: TRAINING	3	-	-	-	-	-		-	-	-	-		-	-	-	-	-	-
SUBS. DOW: HIRING OF TOILETS	2	-825 000	-	-64 700	-64 700	-129 400	-129 400	-64 700	-64 700	-64 700	-194 100	-194 099	-73 254	-73 254	-73 254	-73 254	-73 254	-135 230
SERVICE CHAGERS						-					(2.22							12.122
FIRE FIGHTING	1	-200 000	-	-4 254	-	-4 254	-4 254	-	-4 277	-8 553	-12 830	-12 830	-32 811	-35 000	-	-30 000	-40 000	-45 105
INTEREST EARNED	3	-54 000 000	-214 652	-754 923	-1 467 923	-2 437 498	-2 437 498	-1 601 704	-1 747 727	-1 080 070	-4 429 501	-4 429 501	-1 155 754	-1 700 000	-1 800 000	-2 000 000	-10 000 000	-30 477 247
MISCELLANEOUS INCOME	J	-34 000 000	-214 032	-134 323	-1 407 923	-2 437 430	-2 437 490	-1 001 704	-1 141 121	-1 000 070	-4 429 301	-4 429 301	-1 155 754	-1 700 000	-1 000 000	-2 000 000	-10 000 000	-50 411 241
SALE: WASTE PAPER	3	-800	-	-46	-	-46	-46	-38	-	-	-38	-38	-137	-	-	-	-	-579
SALE: TENDER DOCUMENTS	3	-100 000		-13 949	-2 118	-38 140	-38 140	-18 192	-8 826	-353		-27 371	-	-6 898	-6 898	-6 898	-6 898	-6 897
TRANSACTION HANDLING FEE	3	-50 000	-4 764	-4 742	-4 724	-14 230	-14 230	-4 702	-4 736	-6 570		-16 008	-4 741	-3 374	-3 374	-3 374	-3 374	-1 525
ELECTRICITY INCOME	2	-4 000	-260	-348	-348	-956	-957	-174	-174	-174	-522	-522	-348	-348	-348	-348	-348	-782
SALE: SCRAP MATERIAL	2	-100 000	-	-	-	-		-	-	-	-		-	-	-	-	-	-100 000
LICENCE PERMITS & HEALTH CERTIFICATES	1	-300 000	-11 711	-48 744	-17 092	-77 547	-77 548	-66 786	-61 722	-10 428	-138 936	-138 936	-6 014	-6 000	-10 000	-50 000	-5 000	-6 503
INSURANCE REFUND	3	-1 400 000	-3 584	3 223	-41 035	-41 396	-41 396	-10 370	-1 250 503	_	-1 260 873	-1 260 872	_	-5 744	-55 000			-36 987
BAD DEBTS RECOVERED	3		-	-	-	-		-	-	-	-		-	-	-	-	-	-
MERCHANDISING, JOBBINGS &		000 400																000,400
CONTRACTS	2	-230 190	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-230 190
MANAGEMENT FEES	3	-13 962 101	-	-	-	-	-	-	-	-	-		-7 465 193	-	-	-	-	-6 496 908
						-					-							
AGENCY		(12.22.		0.510.10	4	(2.22.21		6 122 - 1		0 122 =1	6	6	45 5-2 25	45.000.00	10.555.55	0	0.500.000	10.53
ROADS AGENCY	2	-110 088 164	-	-9 710 100	-4 093 890	-13 803 990	-13 803 991	-8 422 572	-7 998 659	-9 102 733	-25 523 964	-25 523 965	-15 758 825	-15 000 000	-12 000 000	-6 500 000	-8 500 000	-13 001 385
DWAF AGENCY RENTAL FEES	1	-	-	-	-	-		-	-	- 1	-		-	-	-	•	=	-
RENTAL FEES - GENERAL	3	-220 000	-10 382	-3 456	-2 926	-16 764	-16 765	-37 709	-20 671	-20 318	-78 698	-78 698	-20 641	-20 000	-20 000	-20 000	-20 000	-23 897
TENTINE I ELO OLITEINE		-435 029 495			-7 576 756	-113 634 221	-113 634 224	-10 380 515		-85 644 899	-108 399 175	-108 399 174	-25 417 718	-18 074 618		-8 683 874		-70 426 141

4. MONTHLY PROJECTIONS OF OPERATING EXPENDITURE PER STRATEGIC OBJECTIVE

Vote Number	Description	so	Feb Adj Budget 2018/2019	July	August	Sept.	Target Q1	Actual Q1	October	Nov.	Dec.	Target Q2	Actual Q2	January	Feb.	March	April	May	June
1000	EXPENDITURE OF THE COUNCIL	3	12 579 670	353 861	417 998	389 441	1 161 300,00	4 628 264,36	2 444 750,00	426 862,00	411 846,00	3 283 458,00	2 522 767,29	357 690,00	372 471,00	403 721,00	372 471,00	377 254,00	6 251 305,00
1001	OFFICE OF THE MM	3	3 459 079	259 137	253 476	268 837	781 450,00	504 455,10	264 191,00	447 300,00	275 237,00	986 728,00	587 982,40	266 346,00	265 291,00	271 041,00	265 291,00	265 291,00	357 641,00
1002	EXPENDITURE OF THE	3	20 850 005	89 084	1 030 702	571 164	1 690 950,00	1 442 573,05	803 682,00	1 360 499,00	796 833,00	2 961 014,00	2 711 016,11	776 616,00	451 025,00	583 332,00	491 134,00	827 916,00	13 068 018,00
1003	Office of the Mayor	3	2 770 455	183 978	143 488	186 949	514 415,00	544 539,07	186 262,00	250 493,00	203 528,00	640 283,00	580 469,67	178 515,00	213 785,00	224 421,00	254 471,00	249 470,00	495 095,00
1004	LOCAL ECONOMIC DEVELOPMENT	1	3 841 288	189 341	288 422	192 988	670 751,00	674 788,09	189 192,00	420 534,00	222 245,00	831 971,00	801 396,61	229 463,00	188 441,00	263 441,00	296 441,00	399 386,00	961 394,00
1005	OFFICE OF THE SPEAKER	3	1 255 446	89 456	89 456	95 206	274 118,00	306 182,03	89 456,00	122 956,00	97 606,00	310 018,00	300 852,63	89 456,00	110 503,00	116 253,00	110 503,00	110 503,00	134 092,00
1007	OFFICE OF THE	3	1 015 487	31 724	31 724	37 849	101 297,00	339 810,82	31 724,00	68 524,00	42 326,00	142 574,00	297 629,93	31 724,00	138 402,00	144 527,00	138 402,00	138 402,00	180 159,00
1010	PUBLIC RELATIONS	3	3 476 408	127 070	134 313	170 366	431 749,00	423 470,97	285 596,00	488 237,00	309 190,00	1 083 023,00	1 082 186,13	127 186,00	359 053,00	359 803,00	359 803,00	359 678,00	396 113,00
1020	INTERNAL AUDIT	3	2 579 144	158 080	164 778	197 249	520 107,00	531 231,69	184 664,00	256 995,00	199 516,00	641 175,00	590 582,74	158 913,00	158 913,00	198 413,00	159 413,00	259 413,00	482 797,00
1101	COUNCILLOR	3	1 177 746	-	817	97	914,00	314 459,51	75,00	-	666,00	741,00	318 826,56	-	235 193,00	235 190,00	235 190,00	235 190,00	235 328,00
1102	ADMIN SUPPORT	3	9 308 844	602 572	672 053	672 546	1 947 171,00	2 203 457,40	717 181,00	1 117 387,00	824 653,00	2 659 221,00	2 811 271,28	664 752,00	615 618,00	666 196,00	797 616,00	797 616,00	1 160 654,00
1103	TOURISM	1	5 206 779	239 750	682 921	347 445	1 270 116,00	1 274 405,11	451 267,00	455 834,00	266 717,00	1 173 818,00	1 156 681,59	272 958,00	235 131,00	534 354,00	427 853,00	362 219,00	930 330,00
1110	HUMAN RESOURCE MANAGEMENT	3	9 399 776	342 302	549 603	356 471	1 248 376,00	1 432 416,01	487 611,00	630 356,00	673 810,00	1 791 777,00	1 692 104,79	398 628,00	348 564,00	575 306,00	358 095,00	414 516,00	4 264 514,00
1164	PROPERTY	3	17 582 416	459 230	707 688	489 659	1 656 577,00	1 606 257,60	1 048 781,00	2 540 654,00	2 221 369,00	5 810 804,00	5 725 607,95	946 459,00	2 399 093,00	1 991 601,00	1 898 129,00	1 218 780,00	1 660 973,00
1165	BUILDINGS:	2	5 807 309	155 049	169 598	198 029	522 676,00	496 221,46	260 919,00	245 202,00	827 224,00	1 333 345,00	1 354 978,34	540 536,00	1 025 282,00	404 696,00	342 567,00	342 567,00	1 295 640,00
1166	MAINTENANCE COMMUNICATION/ TELEPHONE	3	5 622 457	231 683	440 884	-38 370	634 197,00	878 450,35	318 102,00	422 616,00	355 202,00	1 095 920,00	1 265 115,36	354 663,00	698 984,00	698 984,00	698 984,00	698 984,00	741 741,00
1201	MANAGEMENT: FINANCIAL SERVICES	3	6 252 939	286 658	313 948	310 254	910 860,00	1 093 399,89	317 121,00	406 831,00	341 420,00	1 065 372,00	873 562,67	291 699,00	292 795,00	316 711,00	326 645,00	330 243,00	2 718 614,00
1202	FINANCIAL MANAGEMENT GRANT	3	1 857 910	93 467	143 467	311 225	548 159,00	458 639,88	91 377,00	93 467,00	320 133,00	504 977,00	395 294,45	93 467,00	119 985,00	119 985,00	119 985,00	171 985,00	179 367,00
1205	BUDGET AND TREASURY OFFICE	3	6 563 517	410 356	473 655	625 118	1 509 129,00	1 500 938,12	484 996,00	725 459,00	444 501,00	1 654 956,00	1 529 908,11	475 430,00	440 356,00	690 356,00	610 356,00	560 356,00	622 578,00
1210	TECHNOLOGY	2	16 386 247	577 029	4 440 497	444 885	5 462 411,00	3 394 693,44	570 221,00	697 528,00	1 467 813,00	2 735 562,00	2 581 036,97	493 050,00	2 743 855,00	1 150 825,00	868 298,00	626 181,00	2 306 065,00
1235	PROCUREMENT	3	6 871 662	486 467	540 462	496 116	1 523 045,00	1 582 503,48	521 134,00	512 682,00	508 067,00	1 541 883,00	1 844 533,62	486 467,00	527 868,00	559 237,00	559 237,00	559 237,00	1 114 688,00
1238	EXPENDITURE	3	4 338 058	319 275	323 948	319 275	962 498,00	1 003 487,06	319 275,00	319 275,00	323 592,00	962 142,00	1 086 042,65	319 275,00	357 113,00	356 373,00	356 015,00	356 015,00	668 627,00
1301	MANAG: ENGINERING	2	2 568 775	188 451	183 812	197 003	569 266,00	447 840,52	189 178,00	209 093,00	197 282,00	595 553,00	501 728,37	190 769,00	204 940,00	198 488,00	198 488,00	195 651,00	415 620,00
1310	TRANSPORT POOL	3	3 134 648	95 211	50 210	119 711	265 132,00	266 131,17	115 122,00	193 241,00	427 599,00	735 962,00	724 661,87	113 640,00	261 471,00	567 408,00	455 690,00	331 759,00	403 586,00
1330	PROJECTS AND	2	5 142 147	78 213	139 311	513 962	731 486,00	861 647,76	142 978,00	342 438,00	291 071,00	776 487,00	904 752,37	363 320,00	152 583,00	824 835,00	153 085,00	954 008,00	1 186 343,00
1331	WORKING FOR WATER (DWAF)	1	-	-	-	-	-	-	-	-	-	-	4 492,87	-	-	-	-	-	-
1361	ROADS-MAIN/ DIV. INDIRECT	2	99 066 581	1 244 759	4 854 753	5 507 880	11 607 392,00	11 091 838,41	6 524 840,00	11 255 024,00	3 610 537,00	21 390 401,00	21 124 656,14	14 210 622,00	5 775 568,00	8 765 625,00	8 323 618,00	7 363 929,00	21 629 426,00
1362	MANAGEMENT:	2	9 094 922	680 269	696 451	688 228	2 064 948,00	1 867 688,87	698 553,00	1 103 971,00	683 163,00	2 485 687,00	2 212 346,59	683 957,00	733 901,00	741 138,00	742 289,00	741 138,00	901 864,00
1363	ROADS: WORKSHOP	2	9 112 105	641 285	636 498	643 818	1 921 601,00	1 706 248,46	646 070,00	1 067 478,00	734 309,00	2 447 857,00	2 097 171,02	653 052,00	630 806,00	698 806,00	792 806,00	708 151,00	1 259 026,00
1364	ROADS: PLANT	2	10 900 000	624 428	748 789	1 004 908	2 378 125,00	1 488 131,03	807 330,00	992 511,00	1 025 305,00	2 825 146,00	3 710 464,99	201 512,00	684 834,00	1 202 596,00	1 202 596,00	1 202 596,00	1 202 595,00
1441	MUNICIPAL HEALTH	1	36 797 996	2 440 291	2 402 741	2 465 092	7 308 124,00	7 576 082,57	2 460 330,00	4 315 113,00	2 486 693,00	9 262 136,00	9 331 701,20	2 464 396,00	2 452 813,00	2 853 213,00	2 477 713,00	2 771 213,00	7 208 388,00
1475	SOCIAL DEVELOPMENT	1	2 495 358	172 675	172 959	179 034	524 668,00	502 640,35	178 165,00	328 071,00	184 775,00	691 011,00	623 675,23	173 229,00	189 074,00	201 469,00	202 401,00	189 349,00	324 157,00
1477	RURAL	1	330 020	22 739	22 739	22 739	68 217,00	67 089,68	22 739,00	38 533,00	25 601,00	86 873,00	82 786,61	22 739,00	22 739,00	22 739,00	22 739,00	22 739,00	61 235,00
1478	MANAG: RURAL AND SOCIAL	1	3 128 514	298 574	298 574	318 139	915 287,00	685 638,61	298 574,00	-580 746,00	313 995,00	31 823,00	743 219,81	298 774,00	296 329,00	320 406,00	303 281,00	300 110,00	662 504,00
1511	PERFORMANCE MANAGEMENT	3	2 919 112	168 541	165 606	166 041	500 188,00	3 369,58	182 606,00	226 565,00	213 029,00	622 200,00	62 204,95	165 750,00	167 250,00	165 750,00	165 750,00	265 750,00	866 474,00
1512	IDP	3	778 552	46 239	55 215	43 638	145 092,00	637 141,51	44 079,00	73 823,00	69 275,00	187 177,00	744 984,10	42 788,00	56 437,00	89 862,00	55 687,00	55 687,00	145 822,00
1521	LAND-USE AND SPATIAL PLANNING	1	1 159 030	76 157	76 518	76 592	229 267,00	228 548,48	76 188,00	118 967,00	83 255,00	278 410,00	429 093,64	76 177,00	163 150,00	79 650,00	79 650,00	78 930,00	173 796,00
1522	ENVIRONMENTAL PLANNING	1	-	-	-	-	-	-2 880,34	-	-	-	-	-	-	-	-	-	-	-
1610	DISASTER MANAGEMENT	1	4 940 129	217 569	217 463	224 847	659 879,00	679 692,49	257 755,00	394 069,00	389 913,00	1 041 737,00	909 145,65	240 431,00	220 173,00	760 223,00	289 673,00	223 773,00	1 504 240,00
1615	PUBLIC TRANSPORT REGULATION	2	5 733 658	157 339	156 752	308 901	622 992,00	627 522,61	157 339,00	390 402,00	259 085,00	806 826,00	714 556,46	157 900,00	469 645,00	173 900,00	357 900,00	171 100,00	2 973 395,00
1620	FIRE SERVICES	1	61 517 140	2 598 153	2 707 325	3 114 632	8 420 110,00	8 430 343,75	4 066 072,00	5 890 833,00	5 721 792,00	15 678 697,00	16 066 867,52	5 725 469,00	6 476 177,00	6 562 349,00	4 803 263,00	6 140 479,00	7 710 596,00
			407 021 329	15 436 462	25 599 614	22 237 964	63 274 040	63 799 360	26 935 495	38 369 077	27 850 173	93 154 745	93 098 357	33 337 818	31 255 611	35 093 223	30 673 528	31 377 564	88 854 800

5. EXPENDITURE AND DELIVERY (PROJECTS)

Description	so	Budget 2018/19	Dec Adj Budget 2018/2019	Feb Adj Budget 2018/2019	July	August	Sept.	Target Q1	Actual Q1	October	Nov.	Dec.	Target Q2	Actual Q2	January	Feb.	March	April	May	June
Com. and Dev. Services	1	1 689 037	1 689 037	1 689 037	-	11 614	88 884	100 498	100 498	258 383	203 430	240 245	702 058	702 057	16 237	-	8 000	107 000	5 500	749 744
Technical Services	2	9 475 000	9 475 000	8 632 388	200 000	80 500	572 683	853 183	853 183	360 041	1 443 869	1 025 772	2 829 682	2 829 680	298 904	975 944	657 000	1 273 885	625 000	1 118 790
Regional Dev. and Planning	1	7 912 960	7 912 960	7 953 710	10 050	523 508	783 731	1 317 289	1 317 288	923 119	152 291	819 200	1 894 610	1 894 610	552 446	225 000	1 097 645	792 423	391 669	1 682 628
Rural and Social Dev.	1	6 519 150	6 519 150	7 787 750	346 874	566 767	1 956 571	2 870 212	2 870 210	559 005	354 273	643 168	1 556 446	1 556 445	470 828	379 920	372 230	597 720	532 142	1 008 252
		25 596 147	25 596 147	26 062 885	556 924	1 182 389	3 401 869	5 141 182	5 141 179	2 100 548	2 153 863	2 728 385	6 982 796	6 982 792	1 338 415	1 580 864	2 134 875	2 771 028	1 554 311	4 559 414

6. CAPITAL BUDGET (Three Years)

Description	so	Feb Adj Budget 2018/2019	July	Aug.	Sept.	Target Q1	Actual Q1	Oct.	Nov.	Dec.	Target Q2	Actual Q2	Jan.	Feb.	March	April	May	June
Expenditure of the Council	3																	
Office of the Municipal Manager	3																	
Office of the Mayor	3		-	-	-	-		-	-	-	-		-	-	-	-	-	-
Local Economic Development	1					-					-							
Office of the Speaker	3					-					-							
Office of the Deputy Mayor	3		-	-	-	-		-	-	-	-		-	-	-	-	-	-
Public Relations	3	243 018	-	-	-	-		-	-	-	-		43 018	197 000	3 000	-	-	-
Internal Audit	3					-					-							
Councillor Support	3	2 853	-	-	-	-		-	-	-	-		2 853	-	-	-	-	-
Admin. Support Services	3	652 779			-	-		-	-	4 624	4 624	4 623	32 810	25 045	294 300	-	-	296 000
Tourism	1					-			-		-				-			
Human Resources Management	3					-					-							
Property Management	3	104 491	-	-	-	-		-	1 500	-	1 500	1 500	8 875	-	16 191	5 540	-	72 385
Buildings : Maintenance	2	3 600 167	-	-	-	-		-	254 356	236 755	491 111	491 109	167 368	44 990	-	411 250	426 098	2 059 350
Communication / Telephone	3	11 000	-	-	-	-		1	-	1	-		-	-	-	1	1	11 000
Finance Dept.: Management and Finance	3					-					-							
Budget & Financial Services	3		,	-	-	-		-		-	-		-	-	-	,	-	-
Information Technology	2	2 714 446	-	17 992	16 031	34 023	34 022	-	9 685	-	9 685	9 685	-	140 000	1 520 423	-	1 000 000	10 315
Procurement	3	5 705				-			-		-		5 705					
Expenditure	3	3 801	-	-	-	-		-	-	-	-		3 801	-	-	-	-	-
Eng. & Infrastructure Serv.: Management	2					-					-							
Transport Pool	3	1 329 424	-	-	-	-		-	1 335 267	-	1 335 267	1 335 266	-5 843	-	-	-	-	-
Projects and Housing	2					-					-							
Working for Water (DWAF)	1	-				-					-		-					
Roads-Main/Div. Indirect	2	1 945 282	-	18 626	9 577	28 203	28 203	241 534	148 247	689 043	1 078 824	1 078 824	1 025	32 200	6 000	137 505	40 905	620 620
Municipal Health Services	1	19 223	-	-	1 246	1 246	1 246	-	-	-	-	-	7 590	9 444	943	-	-	-
Rural Development	1					-					-		-					
Management: Comm and Dev Planning Services	1		-	-	-	-		-	-	-	-		-	-	-	-		-
Performance Management	3					-					-		-					
Environmental Planning	1					-					-							
Disaster Management	1	267 062	_	-	2 300	2 300	2 300	7 800	12 000	-1 017	18 783	18 783	-	-	-	20 000	_	225 979
Public Transport Regulation	2					-					-							
Fire Services	1	5 913 709	-	-	-	-		917 817	699 769	484 225	2 101 811	2 101 809	-	2 779 488	-	314 080	-	718 330
		16 812 960	-	36 618	29 154	65 772	65 771	1 167 151	2 460 824	1 413 630	5 041 605	5 041 600	267 202	3 228 167	1 840 857	888 375	1 467 003	4 013 979

6.1 BUDGET LINK IDP / STRATEGIC OBJECTIVES / PREDETERMINED OBJECTIVES

Nr	Strategic Objective	Budget Allocation 2018/2019	Nr	Predetermined Objective	Budget Allocation 2018/2019
1.	Creating an environment and forging partnerships that ensure social and economic development of all communities, including the empowerment of the poor in the Cape Winelands District.	R 136 846 751	1.1	Provide a comprehensive and equitable Municipal Health Service including Air Quality Management throughout the CWDM.	R 38 243 533
			1.2	Ensure coordination of multi-disciplinary and sectoral disaster risk reduction through integrated institutional capacity for Disaster Risk management, Disaster Risk Assessment and Response and Recovery.	R 5 183 629
			1.3	Effective planning and coordination of specialized fire-fighting services throughout the CWDM.	R 61 517 140
			1.4	To facilitate environmentally sustainable economic development planning through the development and maintenance of strategic partnerships, investment attraction, retention and opportunities, SMME support and development, skills development and information knowledgement.	R 18 160 807
			1.5	To facilitate, ensure and monitor the development and empowerment of the poor by graduating people out of poverty, social inclusion and improving the livelihood of the poor, vulnerable groups, rural farm dwellers and rural communities.	R 13 741 642
		R 172 444 132	2.1	To comply with the administrative and financial conditions of the Western Cape Government roads agency function agreement.	R 128 173 608
	Promoting sustainable infrastructure services and a transport		2.2	To implement sustainable infrastructure services.	R 8 376 084
2.	system which fosters social and economic opportunities.		2.3	To increase levels of mobility in the whole of the CWDM area.	R 9 904 046
			2.4	To improve infrastructure services for rural dwellers.	R 9 604 147
			2.5	To implement an effective ICT support system.	R 16 386 247
	Desidies off the state of the s	R 123 793 331	3.1	To facilitate and enhance sound financial support services.	R 25 884 086
3.	Providing effective and efficient financial and strategic support services to the Cape Winelands District Municipality.		3.2	To strengthen and promote participative and accountable IGR and governance.	R 38 471 063
	, ,		3.3	To facilitate and enhance sound strategic support services.	R 59 438 182

CWDM	SDBIP	2018	/ 2019

Total R 433 084 214 R 433 084 214

7. CWDM STRATEGIC OBJECTIVES:

С	APE WINELANDS DISTRICT MUNICIPALITY – STRATEGIC OBJECTIVES:
Office of the Municipal Manager:	Strategic Support to the organisation to achieve the objectives as set out in the Integrated Development Plan through: • A well-defined and operational IDP Unit • A well-defined and operational Performance Management Unit • A well-defined and operational Risk Management Unit • A well-defined and operational Internal Audit Unit • A well-defined and operational Communication Unit

NO.	STRATEGIC OBJECTIVES
SO 1	Creating an environment and forging partnerships that ensure social and economic development of all communities, including the empowerment of the poor in the Cape Winelands District.
SO 2	Promoting sustainable infrastructure services and a transport system which fosters social and economic opportunities.
SO 3	Providing effective and efficient financial and strategic support services to the Cape Winelands District Municipality.

CAPE	WINELANDS DISTRICT MUNICIPALITY: PREDETERMINED OBJECTIVES
1.1	Provide a comprehensive and equitable Municipal Health Service including Air Quality Management throughout the area of the Cape Winelands District Municipality.
1.2	Ensure coordination of multi-disciplinary and sectoral disaster risk reduction through integrated institutional capacity for Disaster Risk management, Disaster Risk Assessment and Response and Recovery.
1.3	Effective planning and coordination of specialized fire-fighting services throughout the area of the Cape Winelands District Municipality.
1.4	To facilitate environmentally sustainable economic development planning through the development and maintenance of strategic partnerships, investment attraction, retention and opportunities, SMME support and development, skills development and information knowledgement.
1.5	To facilitate, ensure and monitor the development and empowerment of the poor by graduating people out of poverty, social inclusion and improving the livelihood of the poor, vulnerable groups, rural farm dwellers and rural communities.
2.1	To comply with the administrative and financial conditions of the Western Cape Government roads agency function agreement.
2.2	To implement sustainable infrastructure services throughout the area of the Cape Winelands District Municipality.
2.3	To increase levels of mobility throughout the area of the Cape Winelands District Municipality.
2.4	To improve infrastructure services for rural dwellers throughout the area of the Cape Winelands District Municipality.
2.5	To implement an effective ICT support system.
3.1	To facilitate and enhance sound financial support services.
3.2	To strengthen and promote participative and accountable Governance.
3.3	To facilitate and enhance sound strategic support services.

7.1 NATIONAL KPA's:

- 1. Basic Service Delivery
- 2. Municipal Institutional Development and Transformation
- 3. Local Economic Development (LED)
- 4. Financial Viability
- 5. Good Governance and Public Participation

Over Performance	100% +
Target Achieved	100%
Target Almost Achieved	80% to 99%
Under Performance	1% to 79%
No Target for Quarter	0
Zero Performance	0%

8. QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS (ORGANISATIONAL KPI's)

STRATEGIC OBJECTIVE 1 - Creating an environment and forging partnerships that ensure social and economic development of all communities, including the empowerment of the poor in the Cape Winelands District

OVALDA										Quarte	rly Targets				
CWDM PDO		Outcome Indicator		Key Performance Indicator	Baseline	Target Q1	Actual Q1	Target Q2	Actual Q2	Target Q3	Actual Q3	Target Q4	Actual Q4	Annual Target	Comments
	1.1.1	To administer an effective environmental health management system in order to achieve all environmental health objectives set.	1.1.1.1	Monthly report to PGWC on all MHS matters by the 15th of the following month (Sinjani report).	12	3	3	3	3	3		3		12	
1.1	1.1.2	To ensure effective environmental pollution control via the identification, evaluation, monitoring and prevention of the pollution of air.	1.1.2.1	Submission of the State of Air report to the Western Cape Provincial Government.	0	0	0	0	0	1		0		1	
	1.1.3	To improve the livelihoods of rural dwellers.	1.1.3.1	Number of water and sanitation subsidies granted.	NEW KPI	6	4	6	8	0		0		12	
1.2	1.2.1	To ensure an effective disaster management division in order to achieve all disaster management objectives set.	1.2.1.1	Review Corporate Disaster Management Plan, submitted to Council for approval.	1	0	0	0	0	0		1		1	
	1.3.1	Effective planning and co- ordination of specialized firefighting services.	1.3.1.1	Pre - and post fire season reports, submitted to Council for approval.	NEW KPI	0	0	1	1	0		1		2	
	1.3.2	Build fire-fighting capacity.	1.3.2.1	Number of fire officials trained by the CWDM Fire Services Academy.	NEW KPI	30	32	0	0	0		30		60	
1.3	1.3.3	To ensure an effective fire services division in order to achieve all fire services objectives set - Fire Prevention.	1.3.3.1	Area in hectares of fire breaks created during the financial year.	NEW KPI	9	12.13	9	11.18	12		0		30	Annual target increased. The fire breaks for Q3 has been increased to 12 hectares according to the needs analysis. All work will be completed in Q3.

STRATEGIC OBJECTIVE 1 - Creating an environment and forging partnerships that ensure social and economic development of all communities, including the empowerment of the poor in the Cape Winelands District

CVA/DAA										Quarte	rly Targets				
CWDM PDO		Outcome Indicator		Key Performance Indicator	Baseline	Target Q1	Actual Q1	Target Q2	Actual Q2	Target Q3	Actual Q3	Target Q4	Actual Q4	Annual Target	Comments
	1.4.1	To fulfil a coordination role in terms of town and regional planning within the Cape Winelands District.	1.4.1.1	Review of Cape Winelands District Municipality (CWDM) Spatial Development Framework (SDF), submitted to Council for approval.	1	0	0	0	0	0		1		1	
1.4	1.4.2	To ensure effective environmental management in order to achieve all objectives set.	1.4.2.1	Number of hectares cleared through the EPWP Invasive Alien Management & River Rehabilitation Programs.	1600	150	528	200	905.12	400		1050		1800	Target increased based on mid-year assessment
	1.4.3	To fulfil a coordination role in terms of Economic and Tourism Development	1.4.3.1	Review the CWDM Local Economic & Social Development Strategy, submitted to Council for approval.	1	0	0	0	0	0		1		1	
		within the Cape Winelands District.	Nu	Number of LED Forum Meetings held by CWDM.	NEW KPI	1	1	1	1	1		1		4	
1.5	1.5 1.5.1	To improve the livelihoods of citizens in the CWDM	1.5.1.1	Number of ECD Centres supported by the CWDM.	NEW KPI	0	0	30	30	0		20		50	Targets amended according to additional funding received
		area.	1.5.1.2	Number of youth on skills development programme.	NEW KPI	0	0	30	30	0		0		30	

STRATE	GIC OB	JECTIVE 2 - Promoting s	ustainabl	e infrastructure services and a t	ransport syst	em which fos	ters soci	al and econo	mic oppo	rtunities				
										Quarterly	Targets			
CWDM PDO		Outcome Indicator		Key Performance Indicator	Baseline	Target Q1	Actua I Q1	Target Q2	Actual Q2	Target Q3	Actual Q3	Target Q4	Actual Annual Q4 Target	Comme nts
			2.1.1.1	Conclude the annual MoA or addendum to the annual MoA with PGWC.	1	0	0	0	0	0		1	1	
		Support the maintenance of proclaimed roads in the	2.1.1.2	Kilometres of roads re-sealed.	NEW KPI	0	0	0	0	10		15	25	
2.1	2.1.1	district on an agency basis for the provincial roads authority.	2.1.1.3	Kilometres of roads bladed.	NEW KPI	1250	1285.5 3	1250	1480.2 4	1250		1250	5000	
			2.1.1.4	Kilometres of roads re-gravelled.	NEW KPI	0	3	0	7.78	10		10	20	Actuals performed in Q2 corrected now.
2.2	2.2.1	Enhance the planning of infrastructure services in the district.	2.2.1.1	Complete the 4th generation Integrated Waste Management Plan and submit to Council for approval.	1	0	0	0	0	0		0	0	Annual Target amended to 0. Delays experienced with the procurement process.
		Improved pedestrian	2.3.1.1	Review the District Integrated Transport Plan and submit to Council for approval.	1	0	0	0	0	0		1	1	
2.3	2.3.1	safety throughout the Cape Winelands District.	2.3.1.2	Number of sidewalks and/or embayments and/or bus shelters completed/upgraded.	NEW KPI	0	0	23	23	0		0	23	Target and actuals performed in Q2 corrected now.
	2.4.1	To improve infrastructure services for rural dwellers throughout the area of the Cape Winelands District Municipality.	2.4.1.1	% of project budget spent on rural projects (Clearing road reserves, provision of water & sanitation to schools, renewable infrastructure and upgrade rural sport facilities).	95% (cumulative)	5% (cumulative)	7.95% (cumul ative)	20% (cumulative)	22.99 % (cumul ative)	40% (cumulative)		95% (cumulative)	95% (cumulative)	
2.4	2.4.2	To improve the livelihoods of rural dwellers.	2.4.2.1	Number of schools assisted with ablution facilities and/or water supply.	3	0	0	26	0	0		1	27	Logistical delays with the distribution of chlorinators due to school holidays. Q2 target distributed in Q3.

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		0.400	Ni wahan afa alau wawa wa inatalla d	000	•	40	50	70	50	400	200	Target increased
		2.4.2.2	Number of solar geysers installed.	300	0	42	50	78	50	100	200	based on mid-year assessment.
		2.4.2.3	Number of sport facilities upgraded/completed.	7	0	0	8	1	0	4	12	Target decreased. Delays experienced with the procurement process.
2.5	2.5.1	To improve ICT governance in the Cape Winelands District Municipality.	Review the ICT Governance Framework, submitted to Council for approval.	1	0	0	0	0	0	1	1	

STRATE	GIC OB	JECTIVE 3 - Providing ef	ective an	d efficient financial and strate	gic support s	services to the	e Cape W	inelands Dis	trict Munic	cipality (Chi	ef Financ	ial Officer)			
CWDM											ly Targets				
PDO		Outcome Indicator		Key Performance Indicator	Baseline	Target Q1	Actual Q1	Target Q2	Actual Q2	Target Q3	Actual Q3	Target Q4	Actual Q4	Annual Target	Comments
	3.1.1	To ensure that a budget is available before the start of the financial year.	3.1.1.1	Compilation of a budget and submitted to Council by 31 May.	1	0	0	0	0	0		1		1	
	3.1.2	Transparent and accountable reporting to all stakeholders.	3.1.2.1	Compilation of a mid-year assessment (section 72 report), submitted to Council by 31 January.	1	0	0	0	0	1		0		1	
3.1	3.1.3	Fair, equitable, transparent, competitive and cost-effective SCM practices.	3.1.3.1	Submit to Council a report on the implementation of Supply Chain management (within 30 days after financial year-end).	1	1	1	0	0	0		0		1	
		To ensure the financial viability of the CWDM	3.1.4.1	Maintaining a sound liquidity ratio as at financial year-end.	NEW KPI	0	0	0	0	0		3,8:1		3,8:1	Targets corrected at Adjustment Budget
	3.1.4	through sound financial management practices 3.1.4.2		Maintaining a sound solvency ratio as at financial year-end	NEW KPI	0	0	0	0	0		2,8:1		2,8:1	Targets corrected at Adjustment Budget
3.2	3.2.1	To ensure well functional statutory and other	3.2.1.1	Number of Council meetings that are supported administratively	NEW KPI	1	2	1	2	2		2		6	
O.E	0.2. .	committees	3.2.1.2	Number of MAYCO meetings that are supported administratively	10	2	3	2	3	2		2		8	
		To ensure a skilled and competent workforce in	3.3.1.1	Number of Workplace Skills Plan submissions to the LGSETA by 30 April	1	0	0	0	0	0		1		1	
3.3	3.3.1 com orde orga obje Impr 3.3.2 Rela	order to realise organisational strategic objectives	3.3.1.2	The percentage of a municipality's training budget actually spent on implementing its workplace skills plan	NEW KPI	5% (cumulative)	1.2% (cumul ative)	20% (cumulative)	39% (cumulat ive)	fs		95% (cumulative)		95% (cumulative)	
		Improved Labour Relations and informed Workforce	3.3.2.1	Number of Employment Equity report submissions to the Department of Labour by 15 January	1	0	0	0	0	1		0		1	

OMBH										Quarterl	y Targets			
CWDM PDO		Outcome Indicator		Key Performance Indicator	Baseline	Target Q1	Actual Q1	Target Q2	Actual Q2	Target Q3	Actual Target Q3 Q4	Actual Q4	Annual Target	Comments
	3.3.3	To ensure that capital funds received are spent, for improved service delivery	3.3.3.1	The percentage of the municipality's capital budget actually spent by the end of the financial year	NEW KPI	0	0	0	0	0	95% (cumulative)		95% (cumulative)	
	3.3.4	To ensure a corruption- free Cape Winelands District Municipality	3.3.4.1	Establishment of an externally managed corruption hotline	NEW KPI	0	0	0	0	0	1		1	
3.3	3.3.5	To improve the livelihoods of citizens in the CWDM area	3.3.5.1	Number of work opportunities created (in person days) through the municipality's various initiatives	NEW KPI	0	2 387	0	6 670	0	9 200		9 200	
	3.3.6	To transform the work force of the municipality in terms of representation	3.3.6.1	Number of people from employment equity target groups employed in the 3 highest levels of management in compliance with the municipality's approved employment equity plan	NEW KPI	0	0	0	0	0	90% (of appointments)		90% (of appointments)	

9. QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS (PROJECTS)

CWDM SO	CWDM PDO	Project No	National KPI	Project Name	Adjustment Budget 2018/2019	Budget 2018/2019	Actual Spending 15 Feb 19	Unit Measurement	Baseline	Target Q1	Actual Q1	Target Q2	Actual Q2	Target Q3	Actual Q3	Target Q4 Actual Q4	Annual Target	Comments
		IC OBJI s Distric		E – 1: Creating an envi	ronment and	I forging part	nerships that	ensure social and eco	nomic dev	elopme	nt of a	II comm	unities	, inclu	iding the	empowerme	ent of the p	oor in the Cape
1	1.1	1.a	1	Subsidies – Water & Sanitation	R1 000 000	R 1 000 000	R 878 347	Number of farms serviced	69	14	11	16	26	12		6	48	
1	1.1	1.b	1	Environmental Health Education	R 445 537	R 445 537	R 29 487	Number of theatre performances	60	0	4	0	0	34		26	60	
1	1.1	1.c	1	Greening Project	R 0	R 0	R 0	Number of trees planted	1200	0	0	0	0	0		0	0	
1	1.2	1.d	5	Disaster Risk Assessments	R 243 500	R 243 500	R 31 960	Number of community-based risk assessment workshops	10	0	0	0	0	0		10	10	
1	1.4	1.e	5	River Rehabilitation (EPWP)	R 360 000	R 360 000	R 25 000	Hectares cleared	100	0	0	0	0	0		200	200	Target increased based on mid-year assessment
1	1.4	1.f	3	Entrepreneurial Seed Funding	R 500 000	R 500 000	R 0	Number of SMME's supported	20	0	0	0	0	0		18	18	Target moved from Q3 to Q4. Tender had to be advertised twice and evaluations had to be done 3 times. Service Provider now appointed.
1	1.4	1.g	3	Business Retention & Expansion	R 700 000	R 700 000	R 590 000	Number of action plans for tourism sector	14	0	0	1	1	4		5	10	
1	1.4	1.h	3	Investment Attraction Programme	R 565 600	R 550 000	R 491 600	Number of projects implemented	2	0	0	0	0	1		1	2	
1	1.4	1.i	3	Small Farmers Support Programme	R 500 960	R 500 960	R 0	Number of small farmers supported	10	0	0	0	0	0		9	9	Target moved from Q3 to Q4. Tender had to be advertised twice and evaluations had to be done 3 times. Service Provider now appointed.
1	1.4	1.j	3	SMME Training & Mentorship	R 611 000	R 611 000	R 0	Number of M & E Reports	4	1	0	1	0	0		0	2	Targets adjusted. Tender had to be advertised twice and Evaluations had to be done 3 times. Service Provider now appointed.
1	1.4	1.k	3	Tourism Month	R 177 150	R 152 000	R 145 659	Tourism month activities	2	2	2	0	0	1		0	3	
1	1.4	1.l	3	Tourism Business Training	R 850 000	R 850 000	R 758 896	Number of training and mentoring sessions	9	0	0	4	4	3		2	9	
1	1.4	1.m	3	Tourism Educationals	R 150 000	R 150 000	R 45 000	Number of educationals	8	2	0	2	2	2		3	9	Issued experienced with tax clearance certificates. Target will be achieved before 30 June 2019.
1	1.4	1.n	3	LTA Projects	R 300 000	R 300 000	R 160 000	Number of LTA's participating	15	2	2	6	6	7		0	15	
1	1.4	1.0	3	Tourism Events	R 700 000	R 700 000	R 377 500	Number of tourism events	26	8	6	9	6	2		5	24	Issued experienced with tax clearance certificates. Target will be achieved before 30 June 2019.

CWDM SO	СМДМ РДО	Project No	National KPI	Project Name	Adjustment Budget 2018/2019	Budget 2018/2019	Actual Spending 15 Feb 19	Unit Measurement	Baseline	Target Q1	Actual Q1	Target Q2	Actual Q2	Target Q3	Actual Q3 Target Q4	Actual Q4	Annual Target	Comments
		IC OBJI Distric		/E – 1: Creating an env	ironment and	forging part	nerships tha	t ensure social and eco	nomic dev	elopme	nt of a	II comn	nunities	, inclu	uding the empo	wermer	nt of the p	oor in the Cape
1	1.4	1.p	3	Tourism Campaigns	R 109 000	R 109 000	R 66 496	Campaigns implemented	1	0	0	0	1	1	0		1	The target was achieved in Q2 due to the support of the Mzansi Super League
1	1.4	1.q	3	Township Tourism	R 400 000	R 400 000	R 24 250	Number of SMME's linked with formal economy	4	1	0	1	0	0	0		2	Issued experienced with tax clearance certificates. Target will be achieved before 30 June 2019.
1	1.4	1.r	3	EPWP Invasive Alien Management Programme	R 2 030 000	R 2 030 000	R 1 163 324	Number of hectares cleared	1500	150	528	200	905.12	400	850		1600	Target increased based on mid-year assessment
1	1.5	1.s	1	HIV/AIDS Programme	R 150 800	R 147 500	R 95 179	Number of HIV/AIDS Programmes Implemented	8	1	1	2	2	1	1		5	
1	1.5	1.t	1	Artisan Skills Development	R 400 000	R 200 000	R 182 371	Number of skills development initiatives implemented	3	0	0	1	1	0	1		2	Targets amended according to additional funding received
1	1.5	1.u	1	Elderly	R 540 100	R 419 800	R 260 205	Number of Active Age programmes implemented	8	2	2	5	5	4	2		13	Targets amended according to additional funding received
1	1.5	1.v	1	Disabled	R 673 070	R 653 070	R 509 973	Number of on interventions implemented which focus on the rights of people with disabilities.	6	4	4	6	6	1	0		11	
1	1.5	1.w	1	Community Support Programme	R 400 000	R 400 000	R 400 000	Number of Service Level Agreements signed with community based organisations	56	0	0	27	27	0	0		27	
1	1.5	1.x	1	Families and Children	R 1 062 300	R 812 300	R 612 810	Programmes and support for vulnerable children	20	5	5	5	5	6	6		22	Targets amended according to additional funding received
								Provision of sanitary towels	1	0	0	1	0	0	0		1	Sanitary towels distributed in Q3.
1	1.5	1.y	1	Sport, Recreation and Culture Programmes	R 3 435 950	R 2 960 950	R 2 136 505	Number of programmes	20	5	5	5	5	6	5		21	Targets amended according to additional funding received
1	1.5	1.y.1	1	Youth	R 603 640	R 603 640	R 383 571	Number of youth development programmes	10	3	3	3	3	2	3		11	Targets amended according to additional funding received
1	1.5	1.y.2	1	Women	R 121 890	R 121 890	R 79 883	Number of awareness programmes	5	5	5	0	1	0	0		5	
1	1.5	1.y.3	1	Early Childhood Development	R 400 000	R 200 000	R 197 487	Number of ECDs supported	NEW KPI	0	0	30	30	0	20		50	Targets amended according to additional funding received

CWDM SO	CWDM PDO	Project No	National KPI	Project Name	Adjustment Budget 2018/2019	Budget 2018/2019	Actual Spending 15 Feb 19	Unit Measurement	Baseline	Target Q1	Actual Q1	Target Q2	Actual Q2	Target Q3	Actual Q3	Target Q4	Actual Q4	Annual Target	Comments
STR	ATEGI	IC OBJE	ECTIV	E – 2: Promoting susta	ainable infras	structure serv	ices and a tr	ansport system which	fosters soc	ial and	econo	mic opp	ortunit	ies					
2	2.1	1.z	3	Clearing Road Reserves	R 1 055 000	R 1 075 000	R 484 042	Kilometres of road reserve cleared	550	0	0	200	66.90	0		200		400	Start of project delayed but annual target will be achieved before 30 June 2019.
2	2.1	1.bb	3	Road Safety Education	R 1 398 000	R 1 148 000	R 564 912	Number of Road Safety Education Programmes completed	2	0	0	1	1	0		1		2	
2	2.2	1.dd	3	Provision of Water and/or Sanitation services to Schools	R 385 000	R 500 000	R 76 283	Number of Schools assisted	3	0	0	26	0	0		1		27	Logistical delays with the distribution of chlorinators due to school holidays. Q2 target distributed in Q3.
2	2.4	1.ee	3	Renewable Infrastructure – Rural Areas	R 1 000 000	R 1 000 000	R 702 000	Number of solar systems installed	300	0	42	50	78	50		100		200	Target increased based on mid-year assessment.
2	2.4	1.ff	3	Upgrading of Sport Facilities	R 2 322 000	R 1 772 000	R 618 249	Number of Sport Facilities completed	7	0	0	8	1	0		4		12	Target decreased. Delays experienced with the procurement process.
2	2.3	1.hh	3	Sidewalks and Embayment's	R 2 772 388	R 3 980 000	R 1 919 865	Number of sidewalks and / or embayments and / or bus shelters completed or upgraded.	4	0	0	23	23	0		0		23	Target and actuals performed in Q2 corrected now.

CONCLUSION

The SDBIP provides an excellent basis for the Councillors of the CWDM to monitor the implementation of service delivery programmes and initiatives across the District. The scorecard in the SDBIP presents a clear mandate to the Councillors in terms of playing their oversight function. Regular reports are presented to the Section 79 Committees in terms of the commitments made in departmental service delivery and budget implementation plans.

Administratively, the SDBIP facilitates proper monitoring of performance by Senior Managers and Municipal Manager against set targets. The Municipal Manager's commitments in his scorecard will be used by the Executive Mayor and his Mayoral Committee to monitor the progress of the CWDM in terms of implementing programmes and initiatives in the District. Similarly, the Municipal Manager is being provided with a tool to ensure that his direct reports are held accountable for all the key performance indicators as presented in the SDBIP.

Confirmed by:	
Municipal Manager - H Prins:	 Date:
Approved by:	
Executive Mayor - Ald (Dr) H von Schlicht:	 Date: