

CAPE WINELANDS DISTRICT MUNICIPALITY



Integrated Development Plan 2017 – 2022

Draft 1ST Review

**This review document to be read in conjunction with the
main 5-year 2017 - 2022 IDP document.**

CAPE WINELANDS OVERVIEW

About 40 km to the east of Cape Town, lying in the shadow of a continuous belt of Cape fold mountains, lies a series of generous valleys known as the **Cape Winelands** – a collection of historic towns, little hamlets and Cape Dutch farmsteads that provide well-regarded South African wines to the world.

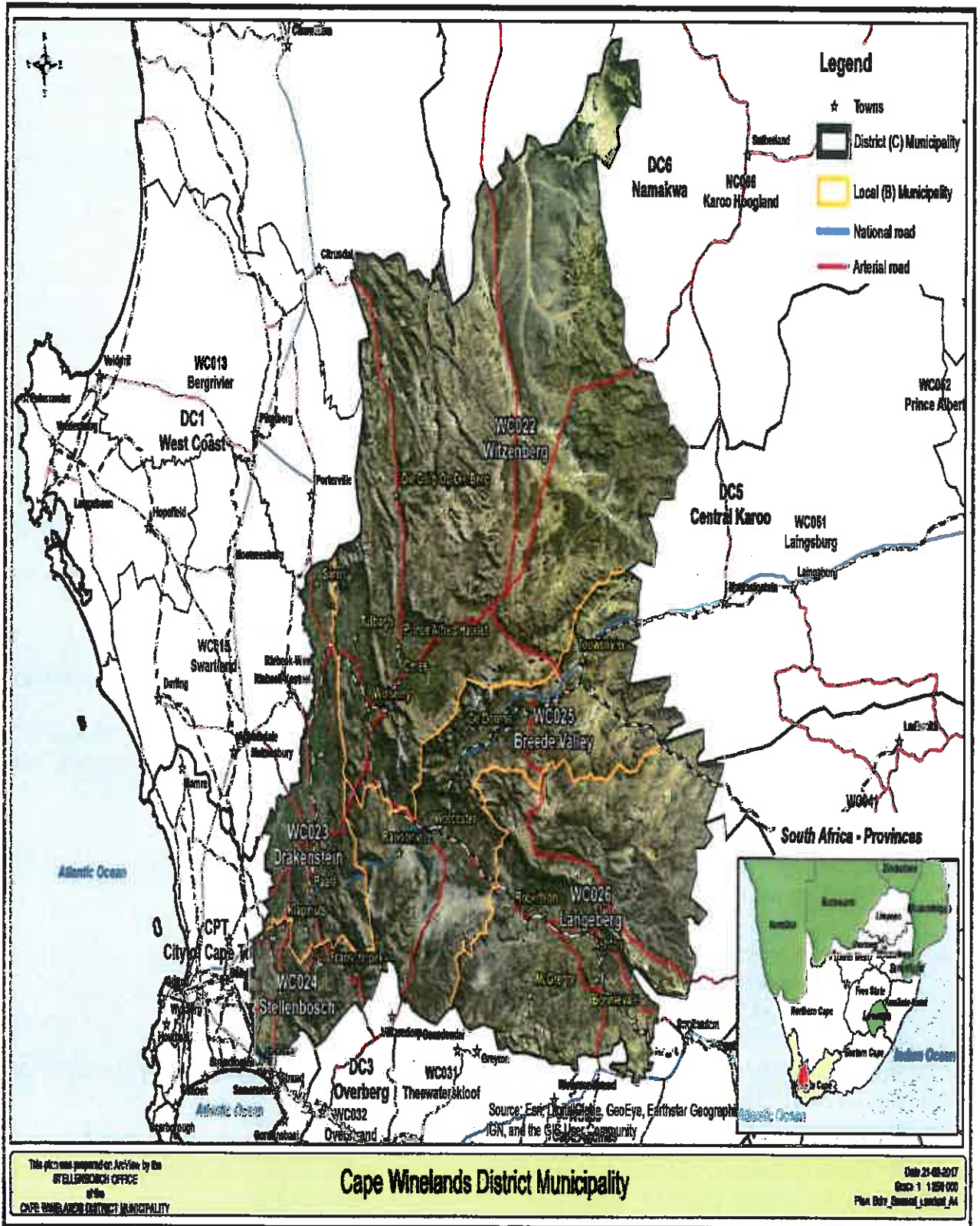
Cape Winelands District Municipality (CWDM) is a Category C municipality situated in the Western Cape next to the Cape Metropolitan area.

CWDM is a landlocked area in between the West Coast and Overberg coastal districts. The district includes five local municipalities, namely: Drakenstein, Stellenbosch, Witzenberg, Breede Valley and Langeberg.

These mountains create an incredible scenic backdrop for a myriad vines, but they are also one of the reasons wines do so well here. Their geological compositions provide unique soil conditions that directly affect the character of wine.



MAP OF CAPE WINELANDS DISTRICT



FOREWORD: EXECUTIVE MAYOR

As Executive Mayor of the Cape Winelands District Municipality, I am proud and honoured to present to you the first review of the 4th Generation 2017 - 2022 strategic planning of this municipality as it is legislated by the Municipal Systems Act (MSA) of 2000.

This Integrated Development Plan complies with the Act when the following has been adhered to:

a) "To provide for the core principles, mechanisms and processes that are necessary to enable municipalities to move progressively towards the social and economic upliftment of local communities and ensure universal access to essential services, that are affordable to all;

b) ... to establish a framework for support, monitoring and standard setting by other spheres of government in order to progressively build local government into an efficient, frontline development agency capable of integrating the activities of all spheres of government for the overall social and economic upliftment of communities in harmony with their local natural environment ..."

This IDP illustrates the commitment and dedication of the Cape Winelands District Municipality to consider current realities within our region, including the 5 local municipalities (Drakenstein, Stellenbosch, Witzenberg, Breede Valley and Langeberg), and can be regarded as a document for the people, by the people.

This 2018/2019 review is the result of intense consultations and active participation by all stakeholders, including regional service organizations, the 5 local municipalities and Cape Winelands District Municipality line departments and councilors.

From the strategic planning of CWDM, the vision for 2018/2019 will remain: "A unified Cape Winelands of excellence for sustainable development" which will be demonstrated in the following strategic goals:

- 1 Creating an environment and forging partnerships that ensure social and economic development of all communities, including the empowerment of the poor in the Cape Winelands District;
- 2 Promoting sustainable infrastructure services and a transport system which fosters social and economic opportunities; and
- 3 Providing effective and efficient financial and strategic support services to the Cape Winelands District Municipality (CWDM).

Further to the above strategic goals, the guidelines presented by the National Development Plan, together with the 2018 SONA by President C. Ramaphosa and the 2018 State of the Province Address by Premier Helen Zille, such as:

- economic inclusion of all
- skills development
- job creation, especially for the youth
- Agri-processing
- tourism and sport
- the energy economy
- Early Childhood Development Support
- SMME's

as potential contributors to the falling rural unemployment rate will together be the key drivers to deliver on the vision of CWDM.

It is against this background that I thank all individuals and groups who contributed to the development of this IDP. Cape Winelands District Municipality remains dedicated to executing our core mandate and will proudly deliver on this 2017/18 - 2021/22 Integrated Development Plan.

Executive Mayor
Alderman (Dr) Helena von Schlich

OVERVIEW / PREFACE: MUNICIPAL MANAGER

In terms of legislation, a municipality is required to review its Integrated Development Plan (IDP) annually and with this in mind, the Cape Winelands District Municipality is now entering the 2nd year of the 4th generation 2017/18 - 2021/22 IDP cycle. There have been many months of consultation to ensure that this IDP aligns the work of this municipality with other spheres of government and aims to improve the quality of life of our citizens.

Through a collective effort of its governance structures and administration, numerous accolades have been obtained in this period, including our 4th consecutive Clean Audit opinion from the Auditor General South Africa (AGSA). While we are celebrating a number of successes, I would like to draw your attention to the following important matters:

- The regional drought we are currently experiencing will definitely have an impact on the things we do and the way we do these things. While we still determining the entire impact of this crisis, we are putting plans in place to best deal with this situation to the best of our ability;
- We have embarked on a process of developing a socio-economic strategy for the district as a whole and this should be finalised towards the start of the 2018/2019 financial year; and
- Our staff establishment has been reviewed in line with legislation and the changes will be implemented with the start of the new financial year.

The ultimate objective of this review remains the improved implementation of Council's five-year development strategy as well as ensuring improved responsiveness to deliver in line with the changing needs and priorities of our stakeholders. As the Accounting Officer of this Municipality, I can assure you that we are committed to performing even better from the 2nd year of this five-year service delivery cycle. We will face new challenges ahead of us with a positive attitude and call upon our stakeholders to continue to support us in our efforts to deliver services in an effective, efficient, economical and sustainable manner.

I would like to express my appreciation and gratitude to the Executive Mayor and Council as well as municipal officials for their ongoing support and commitment to build a better future for all in the Cape Winelands.

Municipal Manager

Mr HF Prins

INTEGRATED DEVELOPMENT PLAN (IDP) REVIEW DOCUMENT

The Municipality's IDP is its principal strategic planning instrument, which directly guides and informs its planning, budget, management and development actions. This framework is rolled out into objectives, key performance indicators and targets for implementation which directly inform the Service Delivery and Budget Implementation Plan (SDBIP).

According to legislation, Section 34 of the Municipal Systems Act (MSA) prescribes the process for the amendment and revision of the IDP. Section 34(a) prescribes that (i) the IDP must be reviewed annually with an assessment of its performance measurements in terms of Section 41 of the MSA and (ii) must take into account the extent of changing circumstances.

On 25 May 2017 our 4th Generation IDP 2017 - 2022 was adopted by council. The five-year IDP has to be reviewed annually and this document represents the first review of the 2017 - 2022 IDP. It is not the intention of the current document to duplicate the background information and detail that is already in the 2017 - 2022 document, therefore this document should be read in conjunction with the 4th Generation IDP 2017 - 2022.

GLOSSARY OF ACRONYMS

AFS	Annual Financial Statements
AG	Auditor General
AGSA	Auditor General South Africa
AH	Agri-hub
B – Municipalities	Local Municipalities
BOWL	Breede Valley, Overberg, Witzenberg, Langeberg
C - Municipalities	District Municipalities
CFO	Chief Financial Officer
CoCT	City of Cape Town
CW	Cape Winelands
CWD	Cape Winelands District
CWDM	Cape Winelands District Municipality
CWDSDF	Cape Winelands District Spatial Development Framework
CW-IAOS	Cape Winelands Investment Attraction and Opportunities Strategy
CW-RLEDS	Cape Winelands Regional Local Economic Development Strategy
CW-TMS	Cape Winelands Tourism Marketing Strategy
DCAS	Department of Cultural Affairs and Sport
DEADP	Department of Environmental Affairs and Development Planning
DEDAT	Department of Economic Development and Tourism
DITP	District Integrated Transport Plan
DOA	Department of Agriculture
DPPCom	District Public Participation and Communication
DRDLR	Department of Rural Development and Land Reform
DUI	Driving Under the Influence
DWA	Department of Water Affairs
ECD	Early Childhood Development
EPWP	Expanded Public Works Programme
FPA	Fire Protection Association
FPSU	Farmer Production Support Unit
GDPR	General Data Protection Regulation
HIV/AIDS	Human Immune Virus/Acquired Immune Deficiency Syndrome
HR	Human Resources
HRIS	Human Resource Information System
HRM	Human Resource Management
ICLEI	International Council for Local Environmental Initiatives
ICT	Information and Communication Technology
IDP	Integrated Development Plan
IGR	Integrated Government Relations
IPTN	Integrated Public Transport Network
ITC	International Training Centre
KPA	Key Performance Area
KPI	Key Performance Indicator
LAB	Local Action for Biodiversity
LED	Local Economic Development
LG	Local Government
LTA	Local Tourism Association
LUMS	Land Use Management System
MEC	Member of the Executive Council
MFMA	Municipal Financial Management Act
MPAC	Municipal Public Accounts Committee
MSA	Local Government: Municipal Systems Act
MTREF	Medium-Term Revenue and Expenditure Framework
NGO	Non-Governmental Organisation
PMS	Performance Management System
PPPCom	Provincial Public Participation and Communication


RSA	Republic of South Africa
RTO	Regional Tourism Organisation
RUMC	Rural Urban Market Centre
SAMRAS	South African Municipal Resource System
SDBIP	Service Delivery and Budget Implementation Plan
SDF	Spatial Development Framework
SMME	Small Medium & Micro Enterprises
SMT	Senior Management Team
SO	Strategic Objective
SONA	State of the Nation Address
SPC	Spatial Planning Categories
TB	Tuberculosis
TRANCRAA	Transformation of Certain Rural Areas Act
WBRA	Ward base risk assessment
WC	Western Cape
WC DOA	Western Cape Provincial Department of Agriculture

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CHAPTER 1: INTRODUCTION AND OVERVIEW

1.1 Vision, Mission and Core values



CAPE WINELANDS DISTRICT
MUNICIPALITY • MUNISIPALITEIT • UMASIPALA


Vision


A unified Cape Winelands of excellence for sustainable development


Mission


Working together towards effective, efficient and economically sustainable development


The following core values reflect the character and organisational culture of the municipality:


- 


Commitment to the development of people
- 


Integrity in the performance of our duty
- 

Respect for our natural resources
- 

Transparency in accounting for our actions
- 

Regular consultation with customers on the level and quality of service
- 

Higher levels of courtesy and professionalism in the workplace
- 

Efficient spending and responsible utilization of municipal assets
- 

Celebrating Diversity

1.2 Cape Winelands District Municipality - Top administrative structure



Municipal Manager:

Mr H Prins



**Executive Director:
Community Development
and Planning Services**

Mr CV Schroeder



**Executive Director:
Technical Services**

Mr F van Eck



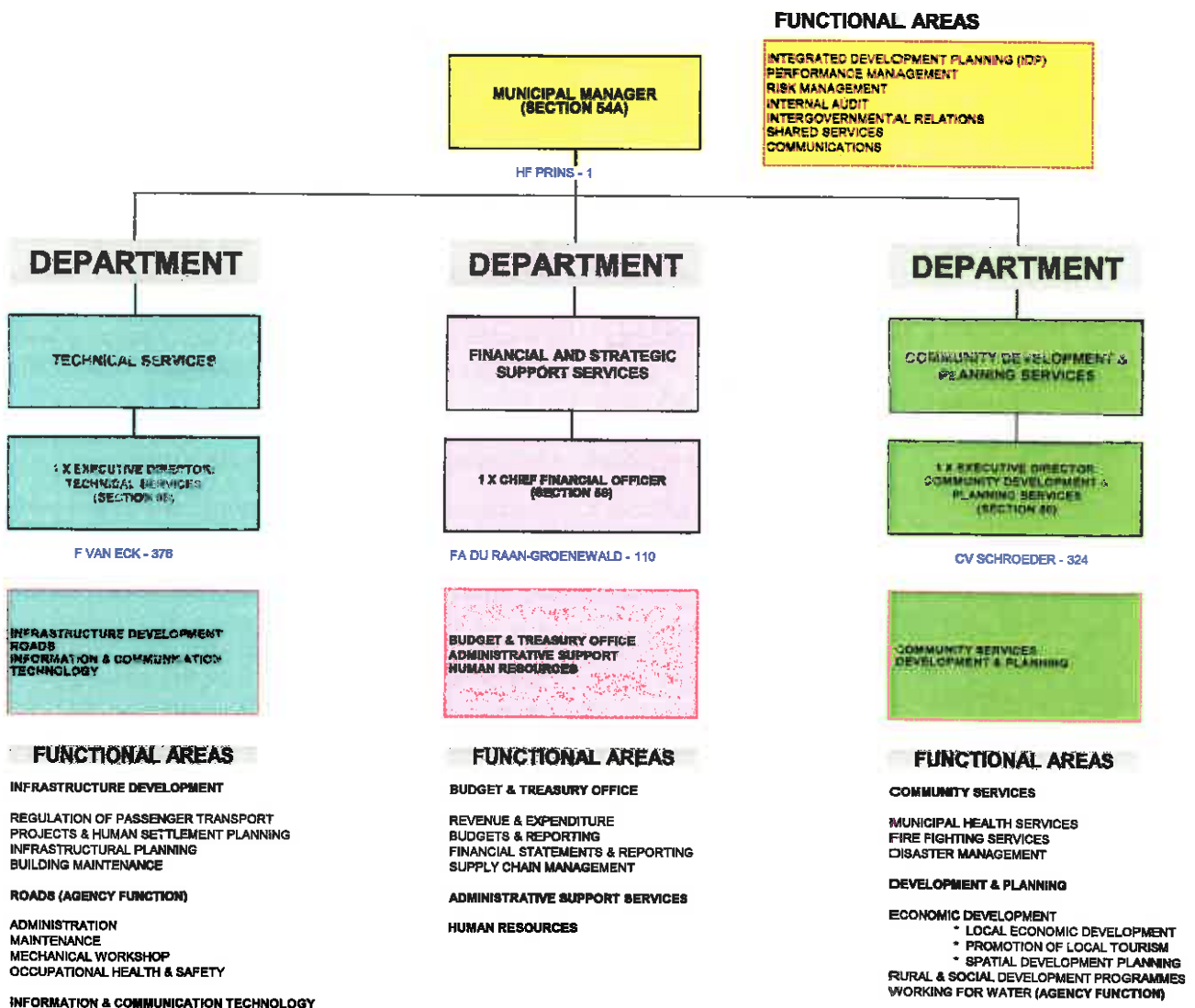
Chief Financial Officer

**Financial and Strategic
Support Services**

Ms FA du Raan-Groenewald

1.3 Cape Winelands Macro Structure

CWDM: MACRO STRUCTURE



Approved by Council by 27 March 2018

Approved by Council on 27 March 2014

1.4 Strategic Objectives

OFFICE OF THE MUNICIPAL MANAGER	
Integrated Development Planning Performance Management Risk Management Internal Auditing Communications	
STRATEGIC OBJECTIVES	PREDETERMINED DEVELOPMENT OBJECTIVES
SO 1 Creating an environment and forging partnerships that ensure social and economic development of all communities, including the empowerment of the poor in the Cape Winelands District.	1.1 Provide a comprehensive and equitable Municipal Health Service including Air Quality Management throughout the CWDM. 1.2 Ensure coordination of multi-disciplinary and sectoral disaster risk reduction through integrated institutional capacity for Disaster Risk management, Disaster Risk Assessment and Response and Recovery 1.3 Effective planning and coordination of specialized fire-fighting services throughout the CWDM 1.4 To facilitate environmentally sustainable economic development planning through the development and maintenance of strategic partnerships, investment attraction, retention and opportunities, SMME support and development, skills development and information knowledge. 1.5 To facilitate, ensure and monitor the development and empowerment of the poor by graduating people out of poverty, social inclusion and improving the livelihood of the poor, vulnerable groups, rural farm dwellers and rural communities.
SO 2 Promoting sustainable infrastructure services and a transport system which fosters social and economic opportunities	2.1 To comply with the administrative and financial conditions of the Western Cape Government roads agency function agreement. 2.2 To implement sustainable infrastructure services. 2.3 To increase levels of mobility in the whole of the CWDM area. 2.4 To improve infrastructure services for rural dwellers 2.5 To implement an effective ICT support system
SO 3 Providing effective and efficient financial and strategic support services to the Cape Winelands District Municipality.	3.1 To facilitate and enhance sound financial support services 3.2 To strengthen and promote participative and accountable IGR and governance. 3.3 To facilitate and enhance sound strategic support services

1.5 Horizontal alignment with District and Local Municipalities

Cape Winelands	Stellenbosch	Drakenstein	Witzenberg	Breede Valley	Langeberg
<p>A Unified Cape Winelands of excellence for sustainable development.</p> <p>Working together towards effective, efficient and economically sustainable development</p>	<p>Valley of Opportunity and Innovation</p> <p>Our Mission is to deliver effective services that will provide the most enabling environment for civil and corporate citizens.</p>	<p>A city of excellence</p> <p>a) Protecting and enhancing of the quality of life of our residents and the unique environment of our area;</p> <p>b) Providing efficient and effective delivery of services which is responsive to the community's needs;</p> <p>c) Promoting the principles of access, equity and social justice in the development of services;</p> <p>d) Delivering an effective organisational culture which strives for service excellence;</p> <p>e) Exercising regulatory functions of Council consistently and without bias;</p> <p>f) Encouraging community participation in the processes of Council by consulting widely on its activities and policies;</p> <p>g) Creating an enabling environment for economic growth, job creation and the alleviation of poverty; and</p> <p>h) Employing a future-oriented approach to planning.</p>	<p>A Municipality that cares for its community, creating growth and opportunities.</p> <p>The Witzenberg Municipality is committed to improve the quality of life of its community by:</p> <ul style="list-style-type: none"> • Providing and maintaining affordable services. • Promoting Social and Economic Development; • The effective and efficient use of available resources; and <p>Effective Stakeholder and Community participation</p>	<p>A unique and caring Valley of service, opportunity and growth.</p> <p>To be a South African care capital by providing sustainable and affordable basic services in a safe and healthy environment which, promotes social and economic welfare through participative governance in a committed service orientated approach, and appreciates committed staff as the organisation's most valuable resource and key to service delivery.</p>	<p>To progress and grow from being one of the best municipalities, to be the best municipality</p> <p>By providing cost effective quality services to the Citizens, exercise good leadership, ensuring sound governance and financial management</p>
Vision					
Mission					

Cape Winelands	Stellenbosch	Drakenstein	Witzenberg	Breede Valley	Langeberg
<p>Objectives</p> <p>1. Creating an environment and forging partnerships that ensure social and economic development of all communities, including the empowerment of the poor in the Cape Winelands District.</p> <p>2. Promoting sustainable infrastructure services and a transport system which fosters social and economic opportunities.</p> <p>3. Providing effective and efficient financial and strategic support services to the Cape Winelands District Municipality.</p>	<p>1. Valley of possibility</p> <p>2.A green and sustainable valley</p> <p>3. A safe valley</p> <p>4. Dignified Living</p> <p>5. Good governance and compliance</p>	<p>1. Governance and stakeholder participation</p> <p>2. Financial sustainability</p> <p>3. Institutional transformation</p> <p>4. Physical infrastructure and services</p> <p>5. Planning and economic development</p> <p>6. Safety and environmental management</p> <p>7. Social and community development</p>	<p>1.Essential Services</p> <p>2.Governance</p> <p>3.Communal Services</p> <p>4.Socio-Economic Support Services</p>	<p>1.To provide, maintain and assure basic service and social upliftment for the Breede Valley community</p> <p>2. To create an enabling environment for employment creation and poverty eradication through proactive economic development and tourism</p> <p>3.To ensure a safe, healthy, clean and sustainable external environment for all Breede Valley's people</p> <p>4.To actively participate in determining the future of our country (nation building</p> <p>5.To ensure a healthy and productive workforce and an effective and efficient work environment</p> <p>6.Assure a sustainable future through: sound financial management; continuous revenue growth; corporate governance and risk management practices; quality resources; and, value-adding partnerships</p>	<p>1.Housing: Effective approach to integrated human settlements and improve living conditions of all households</p> <p>2.Basic Service Delivery: Maintain infrastructure to provide basic services to all citizens</p> <p>3. Local Economic Development: Create an enabling environment for economic growth and decent employment</p> <p>4. An Efficient, effective, responsive and accountable administration</p> <p>5.Sound Financial Management: Adherence to all laws and regulations applicable to LG</p> <p>6. Effective stakeholder engagements to promote civic education</p>

1.6 Alignment between National, Provincial & CWDM

Sustainable Development Goals	National Development Plan 2030	Western Cape Provincial Strategic Objectives	Cape Winelands District Municipality Strategic objectives	CWDM Pre-determined objectives	CWDM Programmes and projects
Decent work and economic growth	Economy and employment	Strategic Goal 1.4 Creating opportunities for growth and jobs	Creating an environment and forging partnerships that ensure social and economic development of all communities, including the empowerment of the poor in the Cape Winelands District	<p>PDO1.4: To facilitate environmentally sustainable economic development and maintenance of strategic partnerships, investment attraction, retention and opportunities, SMME support and development, skills development and information acknowledgement.</p> <p>PDO1.5: To facilitate, ensure and monitor the development and empowerment of the poor by graduating people out of poverty, social inclusion and improving the livelihood of the poor, vulnerable groups, rural farm dwellers and rural communities.</p>	<ul style="list-style-type: none"> • Business Retention Expansion Programme for Tourism Sector • CWDM/DEDAT Municipal Red Tap Reduction Programme • Entrepreneurial Seed Fund • LED information/ intelligence • Tourism Month • Supporting Tourism Events • Sport Tourism Winter campaign • EPWP Invasive Alien Vegetation

Sustainable Development Goals	National Development Plan 2030	Western Cape Provincial Strategic Objectives	Cape Winelands District Municipality Strategic objectives	CWDM Pre-determined objectives	CWDM Programmes and projects
					<ul style="list-style-type: none"> Management Programme Training and Business Mentorship Programme Tourism Business Education
Industry, innovation and infrastructure	Economic infrastructure	Strategic Goal 4 : Enable a resilient, sustainable, quality and inclusive living environment	Promoting sustainable infrastructure services and a transport system which fosters social and economic opportunities	<p>PDO 2.2 To implement sustainable infrastructure services</p>	<ul style="list-style-type: none"> Road Safety education Cleaning of roads reserves
Good health and well-being	Environmental sustainability and resilience	Strategic Goal 4 : Enable a resilient, sustainable, quality and inclusive living environment	Creating an environment and forging partnerships that ensure social and economic development of all communities, including the empowerment of the poor in the Cape Winelands District.	<p>PDO1.1 Provide a comprehensive and equitable Municipal Health Service including Air Quality Management throughout the area of Cape Winelands District Municipality.</p>	<ul style="list-style-type: none"> EPWP Invasive Alien Management Programme River Rehabilitation Environmental health education Greening project
No poverty Zero hunger	Inclusive rural economy	Strategic Goal 1 : Creating opportunities for growth and jobs	Creating an environment and forging partnerships that ensure social and economic development of all communities, including the empowerment of the	<p>PDO1.5: To facilitate, ensure and monitor the development and empowerment of the poor by graduating people out of poverty, social inclusion and improving the livelihood of the poor, vulnerable</p>	<ul style="list-style-type: none"> Business Retention Expansion Programme for Tourism Sector CWDM/DEDAT Municipal Red

Sustainable Development Goals	National Development Plan 2030	Western Cape Provincial Strategic Objectives	Cape Winelands District Municipality Strategic objectives	CWDM Pre-determined objectives	CWDM Programmes and projects
			poor in the Cape Winelands District	groups, rural farm dwellers and rural communities.	<ul style="list-style-type: none"> Tap Reduction Programme Entrepreneurial Seed Fund LED information/intelligence
Decent work and economic growth	South Africa in the region and the world	Strategic Goal 2 : Improve education outcomes and opportunities for youth development	Creating an environment and forging partnerships that ensure social and economic development of all communities, including the empowerment of the poor in the Cape Winelands District	PDO1.4: To facilitate environmentally sustainable economic development and maintenance of strategic partnerships, investment attraction, retention and opportunities, SMME support and development, skills development and information acknowledgement.	<ul style="list-style-type: none"> Investment Attraction opportunities Programme Trade Mission/Exhibitions/Expos Tourism Exhibitions Tourism Educational s for media and tour operators
Decent work and economic growth	Transforming Human Settlements	Strategic Goal 5 : Embed good governance and integrated service delivery through partnerships and spatial alignment	Creating an environment and forging partnerships that ensure social and economic development of all communities, including the empowerment of the	PDO1.4: To facilitate environmentally sustainable economic development and maintenance of strategic partnerships, investment attraction, retention and opportunities, SMME support and development, skills	<ul style="list-style-type: none"> Policy alignment and planning coordinatio n via the

Sustainable Development Goals	National Development Plan 2030	Western Cape Provincial Strategic Objectives	Cape Winelands District Municipality Strategic objectives	CWDM Pre-determined objectives	CWDM Programmes and projects
			poor in the Cape Winelands District	development and information acknowledgement.	Cape Winelands District Planning Forum and relevant Municipal Spatial Development Framework Committee
Sustainable cities and communities	Improving education, training and innovation	Strategic Goal 3 : Increase wellness, safety and tackle social ills	Creating an environment and forging partnerships that ensure social and economic development of all communities, including the empowerment of the poor in the Cape Winelands District	PDO1.5: To facilitate, ensure and monitor the development and empowerment of the poor by graduating people out of poverty, social inclusion and improving the livelihood of the poor, vulnerable groups, rural farm dwellers and rural communities.	Awareness programmes Skills development Life skills Artisan skills development Community support programme
Good health and well-being	Health care for all	Strategic Goal 3 : Increase wellness, safety and tackle social ills	Creating an environment and forging partnerships that ensure social and economic development of all communities, including the empowerment of the poor in the Cape Winelands District	PDO1.1 Provide a comprehensive and equitable Municipal Health Service including Air Quality Management throughout the area of Cape Winelands District Municipality	Environmental health Education

Sustainable Development Goals	National Development Plan 2030	Western Cape Provincial Strategic Objectives	Cape Winelands District Municipality Strategic objectives	CWDM Pre-determined objectives	CWDM Programmes and projects
No poverty	Social protection	Strategic Goal 4 : Enable a resilient, sustainable, quality and inclusive living environment	Creating an environment and forging partnerships that ensure social and economic development of all communities, including the empowerment of the poor in the Cape Winelands District	PDO1.5: To facilitate, ensure and monitor the development and empowerment of the poor by graduating people out of poverty, social inclusion and improving the livelihood of the poor, vulnerable groups, rural farm dwellers and rural communities.	Awareness programmes
Partnerships for the goals	Building safer communities	Strategic Goal 3 : Increase wellness, safety and tackle social ills	Creating an environment and forging partnerships that ensure social and economic development of all communities, including the empowerment of the poor in the Cape Winelands District	PDO1.5: To facilitate, ensure and monitor the development and empowerment of the poor by graduating people out of poverty, social inclusion and improving the livelihood of the poor, vulnerable groups, rural farm dwellers and rural communities.	Community Support programme Awareness programmes (Families and Children) Skills development Programme for elderly Programme for disabled
				PDO1.2: Ensuring coordination of multi-disciplinary and sectoral disaster risk reduction through integrated institutional capacity for Disaster Risk management, Disaster Risk Assessment, Response and Recovery.	Disaster Risk assessments

Sustainable Development Goals	National Development Plan 2030	Western Cape Provincial Strategic Objectives	Cape Winelands District Municipality Strategic objectives	CWDM Pre-determined objectives	CWDM Programmes and projects
Partnerships for the goals	Nation building and social cohesion	Strategic Goal 5 : Embed good governance and integrated service delivery through partnerships and spatial alignment	Creating an environment and forging partnerships that ensure social and economic development of all communities, including the empowerment of the poor in the Cape Winelands District	PDO1.5: To facilitate, ensure and monitor the development and empowerment of the poor by graduating people out of poverty, social inclusion and improving the livelihood of the poor, vulnerable groups, rural farm dwellers and rural communities.	Sport, Recreation, Arts and Culture Events/Festivals Promote Easter Weekend Rugby Competitions Business Against Crime
Sustainable cities and communities		Strategic Goal 4 : Enable a resilient, sustainable, quality and inclusive living environment	Creating an environment and forging partnerships that ensure social and economic development of all communities, including the empowerment of the poor in the Cape Winelands District		

CHAPTER 2: STRATEGIC SUBSTANCE OF THE IDP

2.1 Response on public input

Public Participation sessions were held in Paarl (30 October 2017) and Worcester (31 October 2017).

Strategic area	Identified issues	CWDM actions/response
Local Municipality issue	<ul style="list-style-type: none"> • Drakenstein Municipality's poor communication ▪ Breede Valley Municipality: A resident from Hexpark in Worcester complained about a ditch which is a health and safety issue as unhealthy water gather there. 	<ul style="list-style-type: none"> • Email sent to Drakenstein on 13 November 2017, Drakenstein did receive email. • Issue was referred to Breede Valley Municipality
Recycling of waste water	Possibility of recycling waste water regarding the drought	The Disaster Management Dept had a telephonic conversation with Mr Kennedy and relevant information was provided.
Gaps in strategy	Integration between municipalities and community are very important. There are gaps in strategy we follow and our youth is suffering.	The LED unit of CWDM embarked in a process to review and develop a Socio-Economic Development Strategy for CWDM.
Sport facilities	Concern regarding rugby fields in Drakenstein being vandalised. Also a need for flood lights.	Mr White from Dept of Cultural Affairs and Sport (DCAS), is urging sport forums to write a letter to DCAS to express their concerns.
NGO assistance	Networking for Christ SA's needs assistance regarding request for funding. Unfortunately, their request was submitted late.	Issue was referred to Dept Rural and Social Development unit. Unfortunately funds are limited, but NGO's are welcome to apply for funding again.
Tourism	Mrs Valentine from Simondium feels more can be done regarding tourism in Simondium.	We supplied Mrs Valentine with the contact details of Cllr Florence, Portfolio: Tourism and Sport in CWDM.

Strategic area	Identified issues	CWDM actions/response
Kayamandi ECD Forum	<ul style="list-style-type: none"> • Difficulty with registration of ECD • Costs of fire proof paint • Requesting financial assistance from Stellenbosch Municipality. 	<p>Stellenbosch Municipality response: Stellenbosch Municipality supports individual ECD facilities financially through the annual Grant in Aid donation programme. In the previous round of applications, the municipality specified that approved donations MUST be used to do the fire painting. Any ECD is more than welcome to apply for the current round. The call for proposals were distributed through local media and the different ECD forums.</p>
Disability	<ul style="list-style-type: none"> • Care Career Connection is concerned about the safety of people with disabilities on public transport. • Availability of sign language interpreters • The organisation working with disabled children in Zwelethemba has an issue regarding limited space in their building. 	<ul style="list-style-type: none"> • Cllr Blom provided the CWDM Disability Plan to the organisation. • CWDM will provide interpreters at the next session. • Issue was referred to Breede Valley Municipality
ECD	<ul style="list-style-type: none"> • Me Bonita Daniels representing Early Education Centre stated the fact that the new ECD policy clarifies that ECD's are Local Government's responsibility. Local Government should therefore make a concerted effort to assist ECD's with infrastructure to help with the registration process. 	<ul style="list-style-type: none"> • The said draft ECD Policy has been approved for public comment by Stellenbosch Council October 2017. Said policy will be advertised for comment shortly and this kind of input will be valuable in the process in order to take it back to council for consideration. The municipality will make sure that apart from advertising for comment using local media, that we will distribute the document through the local forums and role players as well.

Strategic area	Identified issues	CWDM actions/response
Unemployment	Langeberg Unemployment Forum requesting assistance to organise a summit for unemployed youth.	A meeting was held in November 2017.
Substance abuse	Mr Van der Berg representing BOWL, requires assistance regarding drug and alcohol abusers to recover.	Mr Van der Berg had meeting with Deputy Mayor Cllr Dirk Swart on 22 January 2018.
ECD Centres in Zwelethemba	<ul style="list-style-type: none"> • Getting no assistance from Dept Social Development • No fire clearance • Crèche in a shack • ECD centres feel they are not being recognised by CWDM • In need of paint, first aid training, play parks and educational toys 	<ul style="list-style-type: none"> • On 16 November 2017 five ECD centres from Zwelethemba had a meeting with the Executive Mayor, Deputy Mayor and Mr Schroeder to discuss possible assistance.
Health	<ul style="list-style-type: none"> • Farmworkers have to walk long distances to get to hospitals or clinics • Staff are not always capable of assisting patients • The shelter outside Zwelethemba clinic is partially covered. Problematic in winter days. 	<ul style="list-style-type: none"> ▪ On 16 November 2017 a meeting was held with the Dept of Health and CWDM to discuss possible assistance.
Facilities / areas in CWD area	<ul style="list-style-type: none"> • Mr Russel Cupido would like to know to whom Wolwekloof belongs. • Mr John Cupido mentioned a health and safety issue on the premises where the old Nerina Hotel use to be. 	<ul style="list-style-type: none"> • It was communicated to Mr Cupido that Wolwekloof belongs to Dept of Transport and Public Works. • This matter was referred to Breede Valley Municipality and CWDM Health department and an inspection was conducted.

Strategic area	Identified issues	CWDM actions/response
Community Support Programme	Possibility of extension of closing dates for funding	CWDM's CFO explained that the timing of advertisements are scheduled as such to meet our legislative deadlines.

2.2 Response on public input

IDP/Budget Consultation sessions were held in Worcester (17 April 2018) and Paarl (19 April 2018).

Strategic area	Identified issues	CWDM actions/response
Local Municipality issue	<p>Langeberg Municipality</p> <p>Mr Klaas (Ashton, Zolani, Small Scale Farmers)</p> <p>Requesting assistance from District and Local Municipality</p> <p>Community Farm 2001 – 147 families living on farm</p> <p>Various problems on farm</p> <ul style="list-style-type: none"> - Water and sanitation - Electricity - Drawing up business plan <p>Cape Winelands Older Persons Forum</p> <p>B-Municipalities please get on board regarding the elderly</p> <p>Weltevrede, Van Wyksvlei</p> <p>Safmarine hall no electricity</p> <p>Hillcrest, Wellington</p> <p>Pathway between Weltevrede and swimming pool is always full of mud, a lot of people in wheelchairs use this road to get to the hospital.</p>	Local Municipality IDP Managers please take note.
Substance abuse	<p><u>Bonnievale</u></p> <p>Big concern in Langeberg area is FAS children</p> <p>Is there any way CWDM can control the licencing of alcohol – need to start restricting availability of alcohol</p> <p><u>Change Agents SA</u></p> <p>Substance abuse big problem in Langeberg area</p> <p>Children as young as 6years are addicted to drugs</p> <p>Fetal Drug Syndrome VS Fetal Alcohol Syndrome</p> <p>Problem with building space</p>	<p>Dept of Community Safety</p> <p>Liquor Board falls under DoCS</p> <p>New game changer – Alcohol harms reduction – Pilot in Drakenstein – will roll out in other areas</p> <p>Cape Winelands District Municipality:</p> <p>Mayor Von Shlicht wrote a letter to Minister Fritz to discuss the possibility of a Rehab facility in the Winelands area.</p>

	<p>Networking for Christ</p> <p>Drakenstein area is in need of an Aftercare facility for offenders and victims</p>	
Small Business Forum	<p>Small businesses – very important. Red tape curbing small businesses to operate</p> <p>Can the municipality be more lenient regarding SCM processes?</p>	<p>Red tape is part of legislation and something National Government put in place.</p> <p>If the municipality do not adhere to above mentioned – the counting officer (MM) can be criminally charged.</p> <p>Mr Prins and Mr Stevens will take this matter offline.</p>
Infrastructure	<p>Drakenstein, Hexberg road – need speedbumps and more light on the road – a child was killed on this road.</p>	<p>Cape Winelands District Municipality takes note</p>
Disability	<p><u>Pulani (DeafNet)</u></p> <p>More skills training for people with disabilities</p> <p>Do you involve deaf people at training and how do you select them?</p> <p><u>DeafBlind SA)</u></p> <p>Not enough is being done for DeafBlind people</p> <p>People with disabilities need more resources</p> <p>DeafBlind people have more challenges – DeafBlind and having drug problem</p> <p>Pulani – there must be more Deaf people employed</p>	<p>Mr Schroeder (CDWM)</p> <p>Deaf people appointed at our Worcester Office</p> <p>CWDM has a particular focus on disabled people – appointment of Cllr Blom as ambassador for disabled</p> <p>CWDM trying to create deaf friendly culture in Cape Winelands area</p> <p>Cape Winelands District Municipality:</p> <p>We do not have control over the private sector.</p> <p>We need to form partnerships and take hands to assist deaf people more.</p>

Strategic area	Identified issues	CWDM actions/response
ECD	<p>Thank you CWDM that ECD is back on your budget</p> <p>Regarding the ECD Audit – will it still be done or is it finish?</p> <p>Is there an action plan in place if audit is finish?</p> <p>Red tape regarding registration for ECD centres are a big problem – Zoning</p>	<p>Red tape must be in place, a lot of ECD Centres are popping up and is not registered. This can be a health issues for the children.</p> <p>Audit must still be done, to give us a better picture of un-registered ECD centres – we will conduct information from the community in partnership with DSD.</p>
Education / Social Development	<p>De Doorns</p> <p>What does CWDM give for day care centres?</p> <p>They have a Gr R class at their Day-care Centre, but they do not get any funding from Dept of Education for the Gr R class, because the class is at the Day-care Centre which falls under Dept of Social Development.</p>	<p>Provincial Dept of Social Development will get in contact with Me Solomons</p>

Please see Appendix A for more Public Participation inputs.

2.3 IDP / Budget Public Participation Road Map

CWDM IDP/BUDGET Road Map for Public Participation 2018/19			
MUNICIPALITY	VENUE	Public Participation DATES	IDP/Budget Consultation DATES
PUBLIC PARTICIPATION			
Stellenbosch	Wards	Sept – Oct 2017	9 April – 25 April 2018
Drakenstein	Wards	Sept – Oct 2017	3 May 2018
Witzenberg	Wards	Sept – Oct 2017	9 April – 15 May 2018
Breede Valley	Wards	Oct 2017	7 April - 7 May 2018
Langeberg	Wards	Sept – Oct 2017	16 April – 24 April 2018
DISTRICT CONSULTATION MEETINGS			
CWDM Participation Meeting (Paarl)	Hugenote Community Hall		30 Oct 2017
CWDM Public Participation Meeting (Worcester)	CWDM Council Chambers		31 Oct 2017
CWDM IDP/Budget Consultation Meeting (Worcester)	Worcester Town Hall		17 April 2018
CWDM IDP/Budget Consultation Meeting (Paarl)	Hugenote Community Hall		19 April 2018
BUDGET PROCESS			
Financial analysis	CWDM Office Stellenbosch	September 2017	December 2017
Programmes, Projects & Preliminary Capital Budget	CWDM Office Stellenbosch	September 2017	December 2017
Priorities and Outputs	CWDM Office Stellenbosch	September 2017	December 2017
Operating Budget	CWDM Office Stellenbosch	September 2017	December 2017
Final Approval of IDP, PMS and Annual Budget	CWDM Office Stellenbosch		31 May 2018
DISTRICT ENGAGEMENTS WITH PGWC, OTHER DISTRICTS AND LOCAL MUNICIPALITIES			
LGMTEC 1			8 May 2017
Strategic Integrated Municipal Engagement			23 October 2017
Technical Integrated Municipal Engagement			14 February 2018
Western Cape Provincial IDP Managers Forum			7-8 September 2017 7-8 December 2017 8-9 March 2018 June 2018
Western Cape District Integrated Forum			14 September 2017 27 October 2017 7 March 2018 June 2018
District IDP Managers Forum			4 September 2017 8 February 2018 1 June 2018
Provincial Public Participation and Communications Forum (PPPCoM)			17 November 2017 May 2018
District Public Participation and Communications Forum (DPPCoM)			11 September 2017 23 November 2017 9 February 2018 May 2018

3.1 Cape Winelands Socio-Economic Snapshot

Cape Winelands District: At a Glance

Demographics

 Population	864 028	 Households	236 006
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Education

 **Matric Pass Rate** **84.7%**


Poverty

 **Gini Coefficient** **0.59**
Human Development Index **0.70**



Health

 Primary Health Care Facilities	47	Immunisation Rate	69.2%	Maternal Mortality Ratio (per 100 000 live births)	0.0	Teenage Pregnancies - Delivery rate to women U/18	6.6%
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Safety and Security

 Residential Burglaries	-1.8%	DUI	0.5%	Drug-related Crimes	16.5%	Murder	23.0%	Sexual Offences	-5.6%
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Access to Basic Service Delivery

 Water	98.6%	 Refuse Removal	89.9%	 Electricity	92.6%	 Sanitation	96.9%	 Housing	81.0%
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Road Safety

Fatal Crashes **218**
Road User Fatalities **290**

Labour

Unemployment Rate **11.6%**

Socio-economic Risks

- Risk 1** Drought
- Risk 2** Financial Sustainability (Grant dependency)
- Risk 3** Stagnating Economic Growth

Largest 3 Sectors

Finance, insurance, real estate and business services	19.8%	Wholesale and retail trade, catering and accommodation	18.4%	Manufacturing	15.7%
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3.2 Demographic Profile – Municipal Socio-Economic analysis

Demographics

1. Cape Winelands District (CWD) is the biggest district after the City of Cape Town (CoCT)
2. Population expected to expand moderate rate next 5 years

Education

1. Learner enrolment increased only by 2.2% between 2014 and 2016
2. Learner-teacher rate in the CWD has increased significantly in recent years.
3. All the municipalities reflect an improvement in their matric pass rate between 2015 and 2016.
4. Stellenbosch at 86.9% has the highest past rate within the CWD.
5. Witzenberg at 74.5% was the lowest.
6. The CWD pass rate for 2016 was 84.7%.

Health

1. 4 district hospitals, 1 regional hospital, 6 community day centres
2. Number of ambulances decreased – 2.5 per 10000 to 2.2 (increasing population in area)
3. ART patients increased by 17.1%
4. New ART patients decreased slightly
5. TB patients decreased by 2.1%
6. Immunisation coverage rate = 69.2% vs Western Cape (WC) 79.9%
7. Termination of pregnancy rate = below WC rate

Poverty

1. Categories most vulnerable to poverty – African females, children under 17years, rural areas, no education
2. CWD GDP per capita below WC average (economic output in relation to population size)
3. Income equality increasing in the CWD and also WC, CWD slightly lower than WC rate
4. Number of indigent households increasing rapidly since 2015

Basic Service Delivery

1. Household growth rate – average annual growth of 3.5%
2. Number of formal dwellings increased by 3.2%
3. Access to water services remained relatively unchanged
4. Access to sanitation – 96.9% with flush toilet, up from 91.5% in 2011
5. Access to electricity remained relatively unchanged
6. Access to refuse removal – at least once a week – improved

Safety & Security

1. Murder rate – CW rate increased by 27%, CW rate slightly below WC rate
2. Sexual offences (reported) - CW rate slightly higher than WC rate, WC rate decreased
3. Drug-related offences increased considerably in CW and WC – 1624 reported cases per 100000 people (very high)
4. Driving under the influence – reckless driving and alcohol top reasons for accidents
5. Driving under the influence (DUI) rate – marginal increase, WC significant increase
6. Residential burglaries – decreased by 1.8%
7. Fatal crashes – increased between 2015 and 2016
8. Road user fatalities – majority between 15 and 44 years, 75% male

Economy

1. Agriculture important sector (supports local tourism activities)
2. Above average growth in finance and business services sector as well as construction = indication of continued investment in area, but declining
3. CW lowest unemployment rate amongst WC districts = 11.6% (WC rate = 18.7%)

Infrastructure Development

1. WC infrastructure spend 2017/2018 = R1.3 billion (15%), 2nd to CoCT
2. Capital budget mostly fire services, expanding capacity with vehicle

Source: Western Cape Government: Social-Economic Profile 2017

3.3 Status of sector plans

A summary of the status of sector plans is as follows:

Section	Statutory Plans	Status
Spatial Planning	District Spatial Development Framework	Approved by Council, March 2011
	Non-Statutory Plans	Status
	Cape Winelands Biosphere Spatial Development Framework Plan	Approved by Council, March 2011
	Guidelines for Assessing Land Use Management Applications in Rural Areas	Approved by Council, June 2007
	Climate Change Strategy	Draft document
	Non-Statutory Plans	Status
	Cape Winelands Strategic Environmental Assessment	Approved by Council of CWDM, June 2007
Regional Economic Development	Statutory Plans	Status
	Regional Local Economic Development Strategy	Draft to be submitted to Executive Mayor by 30 June 2018. Will be submitted for council approval in 2018/19
Emergency Services	Statutory Plans	Status
	Disaster Management Plan	Plan was updated in 2016. The Plan is currently being reviewed and will be submitted to council for approval in the 4 th quarter.
Municipal Health Services	Air Quality Management Plan (AQMP)	Currently under review. To be completed by June 2018.
	Non-Statutory Plans	Status
	Water & Sanitation Backlog Study (WSBS)	WSBS completed & approved by Council – 24 May 2010
Infrastructure Planning and	Statutory Plans	Status
	Integrated Waste Management Plan	Completed June 2015 (Pending approval)

Section	Statutory Plans	Status
Project Implementation	Integrated Bulk Infrastructure Plan (Water and Sewerage)	Approved June 2010
Human Settlement Development	Integrated Human Settlement Plan	Approved by Council 2012
Public Transport and Regulations	Statutory Plans	Status
	District Integrated Transport Plan (2016 – 2021)	Adopted by Mayco - 5 July 2016 Adopted by MEC – 10 October 2016
	Non-Statutory Plans	Status
	<ul style="list-style-type: none"> • Safer Journeys to Rural Schools; • Integrated Public Transport Network Framework; • Freight Strategy for the CWDM; • Non-Motorised – Transport Master plan for the CWDM 	<ul style="list-style-type: none"> • Strategy in review to include urban schools; • Completed- Pending approval; • Completed – pending approval; • Work in progress
IDP	IDP Framework	Approved by Council October 2016
	Process Plan	Approved by Council August 2017
	IDP	4 th Generation IDP approved by Council May 2017. 1 st Review to be approved by Council 31 May 2018.
Budget	Financial Plan	Last approved by Council May 2017. Will be approved by Council May 2018.
	Budget	Last approved by Council May 2017. Will be approved by Council May 2018.
HR	Employment Equity Report	15 January annually
	Workplace Skills Plan	30 April annually
ICT	None	N/A
	Non-Statutory Plans	Status
	ICT Disaster Recovery Plan	Approved by Council, March 2012
	ICT Governance Framework	Approved by Council, 29 June 2017
	ICT Strategy	Approved by Municipal Manager / ICT Strategic Committee in 2012.

Section	Statutory Plans	Status
Communications	Statutory Plans	Status
	Communications Strategy	Currently being revised.
	Communication Policy	Currently being revised.

CHAPTER 4: DEVELOPING OUR STRATEGY

4.1 Review of Cape Winelands District Municipality (CWDM) Spatial Development Framework (SDF)

The revision of the current Cape Winelands District SDF, to bring it in line with recent legislative changes, is in its initial to halfway stage. For this reason, the current SDF will be approved together with the IDP in June 2018. It is envisaged that the revised SDF will be ready for approval as part of the IDP Review in June 2019. During the SDF revision, the Cape Winelands District Municipality will ensure that the procedural and content requirements of the relevant legislation are met (Namely the requirements of the Municipal Systems Act, 2000 (Act 32 of 2000), the Spatial Planning and Land Use Management Act, 2013 (Act 16 of 2013) and the Land Use Planning Act, 2014 (Act 3 of 2014).

Phase 1: Consultation Phase 1 (Completed)

- Establishment of Project Team
- Establishment of Municipal Project Committee
- Focused consultation sessions with local municipalities and DEADP

Deliverable:

- 1st Draft Discussion Document

Time Frame: July 2017 -30 September 2017

Phase 2: Consultation Phase 2 (Completed)

- Submit 1st Draft Discussion Document to DEADP
- Workshop with DEADP and District Municipalities in Western Cape Province

Time Frame: 30 September 2017-31 December 2017

Phase 3: Consultation Phase 3

- Complete 2nd Draft Discussion Document
- Workshop with, Local Municipalities, Sector Departments (National & Provincial) and CWDM Council & Municipal Project Committee

Time frame: January 2018 -30 June 2018

Phase 4: Consultation Phase 4

- Complete 1st Draft CWDM SDF (reviewed document)
- Submit to DEADP for comments
- Workshop CWDM Council and Municipal Project Committee

Time frame: July 2018 -30 November 2018

Purpose incumbent CWDM SDF (2011)

The purpose of the *Cape Winelands District Spatial Development Framework (CWDSDF)* is to lay down a 'set of guidelines' to:

- Interpret and apply higher-order spatial policy within the Cape Winelands district
- Guide regional and local policy interventions
- Act as a strategic forward-planning tool to guide planning and decisions on land use and land development
- Consider a spatial rationale to the development vision of the district that is clear enough to allow decision-makers to deal with unanticipated/unplanned situations
- Develop a spatial logic that guides public and private-sector investment
- Ensure the social, economic, built and environmental sustainability of the area
- Formulate proposals to redress the spatial legacy of *apartheid*, and
- Propose (spatial) indicators to measure outcome.

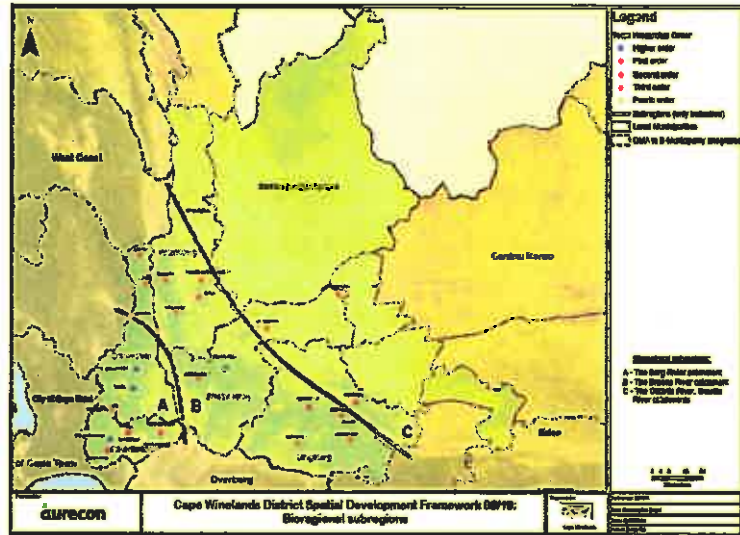
Strategic context

The CWDSDF conforms to, *inter alia*, the provincially-endorsed bioregional planning principles, but adds the principles of consistency and vertical equity. The latter assumes that the disadvantaged should be favoured above more advantaged people and refers to the distribution of impacts (who receives benefits or bears costs). This is particularly relevant in the provision of housing and infrastructure and implementation of land reform.

Strong emphasis is placed on cohesiveness and the democratization of spatial planning. Hence, one planning imperative is to counter-balance the compartmentalisation of the so-called pillars of sustainable development, viz. economic, social and environmental. This invariably amplifies the implementation of the bioregional planning approach with which, we believe, only moderate outcomes have been achieved. We also believe that areas of bioregional homogeneity should not be broken up between different planning initiatives. However, the mismatch between (existing) statutory administrative boundaries and the domains people regard as their home territory, as well as ecosystem boundaries, is synonymous with heterogeneity. In this regard we *identified the need for*

reconsidering the existing municipal boundary alignment at identified *'hot spots'*, viz. Faure, Klapmuts, the Dwarsrivier Valley (Franschoek area) and the area in Drakenstein Municipality to the north of Wellington. At a more macro scale, this planning predicament required homogeneous planning areas to be determined and used. Pragmatically, we demarcated three planning clusters

A, B and C (see map opposite). This is based on the footprint of the four catchment areas covering the district. In line with this approach, geographic differentiation of strategies is achieved through spatial referencing. This is best illustrated by the decision tool — developed *to assist in land use management — that, on a line graph, place land use, by type, according to cluster-specific preference.*



It is proposed that efforts to “improve, strengthen or restructure” the **local development process** have to focus on the spatial, racial and social-class spread of development and the safeguarding of sustainability — rather than the “creation” of new growth sectors, nodes or initiatives. In support of this development approach, the CWDSDF **objectives** centre on a principle-led response, collective recognition, functional efficacy and integrated planning.

On a macro (district) scale, the rationale behind any **spatial argument** is underpinned by the closeness to the Cape Metropolitan area and the Breede River Valley as the possible primary linear settlement able to absorb much of the Province's population growth in the near future. We believe that the latter should be subject to an investment focus on Worcester as the only major service centre in the easterly district — includes the Breede Valley, Witzenberg and Langeberg municipal areas.

Probably the two most important outcomes of this spatial intervention are, firstly, the introduction of (basic) **spatial indicators** to measure, over time, the ability of long-term comprehensive planning meeting its objectives. Secondly, we developed a **user-friendly decision tool to assist in decision taking regarding the appropriate use of land.**

The space economy and spatial challenges

Over the past decade(s), **Stellenbosch** has seen growth in a number of economic sectors, e.g. higher education and research, agriculture and agri-processing, tourism, corporate headquarters and business services. In this area the challenge is to watch carefully how growth impacts on the

environment, on transport capacity, on its “urban edge” and on the competition between different land uses.

In sharp contrast to Stellenbosch, industry is the largest sector of the Paarl / Wellington economy (**Drakenstein Municipality**), with agriculture a strong second and transport (services) another significant sector. Notwithstanding dampening factors on the economy, such as the impact of the global recession on local industries, the current sector structure of this urban area should be viewed in a positive light. The town of Worcester fulfils a multiple role in the **Breede Valley** municipal area, with the smaller places along the N1 corridor either directly linked to the transport sector or agricultural activities in the more immediate vicinity. The challenge in these smaller towns is to ensure improvement of service delivery to existing enterprises and households, in order to prevent them from moving elsewhere even faster or running into a profitability crisis.

The challenge in the **Witzenberg** municipal area is to be aware of the need for the reconciliation between a stagnant, if not declining population and the need and demand for improved residential infrastructure facilities, in the context of a decreasing local revenue base. For the **Langeberg** municipal area, it is projected that the current population will be maintained, notwithstanding normal rural-urban migration and the rationalisation of agriculture and industry. Here, it is important to be aware of the opportunities arising out of the complementarity of economic growth sectors.

Development imperatives

Mapping out expected or feasible developments in the **district’s space economy** needs to consider the following critical factors:

- Population growth in the different municipalities
- The changing economic base and sector structure of the towns and hamlets
- Longer-run evolution of town centres (in the light of changing retail patterns)
- Diversification, consolidation and racial integration of urban areas inside and between the towns and smaller settlements
- Land-use changes and land-reform opportunities inside and around the settlement areas and the respective urban edges
- Expected rural-area development patterns in the different local municipal areas and around the towns
- The impact of water-supply limitations (accelerated by longer-run climate change) and of new energy sources on evolving local economic activities
- Housing supply and demand trends and how these fit in with spatial development guidelines
- Existing structural deficiencies within all urban and rural configurations
- Strengthening of existing development corridors (e.g. Mbekweni / Paarl / Wellington), and

- Facilitation of growth opportunities along transport corridors (e.g. along the N1 — Paarl / Klapmuts / Cape Town)

Spatial profile and guidelines

The average annual **population growth** between 2001 and 2007 for the Cape Winelands district is estimated to be 2.1%, which is well above the national average. This growth is, however, not evenly shared between the five local municipalities. The municipal areas of Stellenbosch and Drakenstein, will, by 2015, have a significantly larger joint share, viz. 65% of the district population than the current 59%. It is important that the CWDM begin planning now for a more diverse and needs-intensive population. We anticipate that it will become increasingly difficult for all municipalities to sustain even current service levels as their **capital budgets**, except for Drakenstein, indicate a general downward trajectory for the following two budget periods.

There is also, as expected, a huge difference between the budget totals of the three more rural municipalities compared with the two urbanised municipalities. The **per capita municipal spending** in the Stellenbosch and Drakenstein municipalities is above R1 300 compared to the Breede Valley municipality's R731.

It is not surprising that the majority, i.e. 77%, of **building activity** — a critical source of local government revenue — that occurred within the district, was completed within the Stellenbosch and Drakenstein municipalities. These two municipalities accounted for 81% of the total square meter age for residential space and almost 70% of industrial space. However, they are also home to 60% of all informal dwellings in the district and 18 of the 27 **informal settlements**, with a high vulnerability index. The fact is that some of the higher-order towns, i.e. Stellenbosch and Paarl, have sizeable numbers of unemployed people.

It is expected that the district will probably combine relatively higher **economic growth rates**, in Stellenbosch / Paarl (5 – 6%), with slower growth in the rural areas (3 - 4%), where the population is stagnant if not declining. These growth expectations will compound the ability of Government to effectively provide services and ensure sustainable development. Current **infrastructure backlogs** indicate no residual capacity to meet future demand. Particularly severe is the lack of suitable solid waste disposal sites. In this regard, the CWDSDF included a positive/negative mapping study to determine *the most suitable locations for solid waste disposal sites within the district*. We **propose the regionalisation of landfill and priority spending on infrastructure backlogs in higher order towns**. The provision of **basic (infrastructure) services** in all towns must be a Government priority.

For structural reasons, we believe that there will not be a drastic surge in demand over the short to medium term for office, retail and industrial space. The demand for new (formal) **residential space** — excluding current backlogs and in-migration — is estimated to average roughly 63.000 m² or

300 units p.a. for the next 6-year period. This is well below the previous 6-year (2003-2008) average, which is to be expected, given the phase we expect the house-price cycle to be in. This demand for space will in all probability be satisfied within delineated medium-term urban edges.

We, however, believe that by enforcing spatial containment through urban edges — as an urban management tool — the urban morphology will not be changed for the better, at least not in those towns with little or no building activity, huge housing and infrastructure backlogs and high unemployment. Specifically, in lower-order towns one should also consider the town's (socio) economic growth goal. As it is a challenge to reconcile these two sets of goals, which in the case of smaller settlements may easily be in conflict with each other, we propose that an urban edge only be delineated for higher, first and second order towns. Even so, the implementation of an urban edge should be informed by local development dynamics and thresholds — emphasising the importance of more localised planning. To this end we developed an urban edge model to assist in determining the *relative* desirability of a land parcel as part of the urban area.

The average gross residential density for all the towns is a rather 'low' 7.7 dwelling units per hectare. This spatial pattern typifies the apartheid town structure, with the highest densities in the outlying residential areas, viz. townships. As we know, the residential differentiation between neighbourhoods was based on race rather than planning theory. This legacy of urban inefficiency is still portrayed by, amongst others, mean distances between urban functional areas, strategically located unused vacant or underutilised land, centralised economic opportunities and small standard deviation in house prices per neighbourhood. Hence, we propose, contrary to the blanket approach to densification, that each municipality develops own density targets, considering, inter alia, expected population growth/decline.

The CWDSDF includes a number of strategies to facilitate **integrated human settlements**, with none more important than ensuring informed decision-making and investment through essential and tailor-made structures, systems and processes. We designed a number of strategies and actions to address **urban management challenges**, e.g. urban restructuring, urban edge delineation, densification and land conversion.

We used the provincial **hierarchical order of towns**, but adjusted the district's ranking slightly. However, still in line with the provincial classification, we proposed that the bulk of government resources be invested in the **Stellenbosch and Drakenstein municipal areas (excluding the area north of Wellington) and the town of Worcester**. This classification and growth indicators, e.g. building activity, informed proposals regarding the identification of priority areas for the provision of **housing**. These priority areas are higher, first- and second-order towns and high-risk informal settlements. We propose that the provision of housing should be demand-driven and supply-negotiated. Mass-scale developments are to be considered (only) in higher order towns, whereas small-scale developments are appropriate in first- and second-order towns. We believe that decisions on housing delivery must also protect community heritage and values.

The potential role of the CWDM in addressing **socio-economic challenges**, in line with the other levels of government, should not be underrated. As an example, and according to the principle of vertical equity and supporting black economic empowerment, pragmatism and flexibility is needed in the application of zoning regulations. This is in line with our belief that up-to-date land use management systems (LUMS) must accommodate measures that strengthen (local) economic growth momentum.

We proposed a number of interventions to ensure better performance on the three functions of a **biosphere reserve**. These include the alignment of existing land use management guidelines with bioregional planning principles. We also recommend a feasibility study for a second biosphere reserve in the district, viz. in the upper Breede River Valley region.

In the **rural context**, it is necessary to deal specifically with natural-resource-management issues, land-rights issues and tenure arrangements, land capability, subdivision and consolidation of farms and the protection of prime agricultural land. Rural activities are dependent on the domicile natural resources. These resources determine the intensity of land use, which increases exponentially towards the more moderate climates in the western part of the district. This spatial composition actually increases the vulnerability of the district's rural areas with regard to current transformations (economic, climate and land), relative to its urban areas. In addition, the present arrangement of service delivery and infrastructure in these areas is below an acceptable standard which compounds the dire need for appropriate government intervention. But this is probably only possible in partnership with non-governmental role-players. We believe that increased **mobility** will create opportunities for, especially, rural communities and propose that the **ability to commute between higher order and lower order towns be strengthened**.

We used **spatial planning categories (SPCs)** to determine the inherent land-use suitability of different landscapes. It is important to note that the provincial guidelines provided the benchmark for this (high-level) assessment. By using the decision tool, it will now be possible to differentiate between land-use suitability by SPC by homogeneous area. **Furthermore**, conserving biodiversity and maintaining ecosystem functioning **through SPCs is important, as well as the social and economic value of landscapes**. We propose that **spatial planning categories be mapped at the smallest scale possible**.

Limited progress has been made with **land reform**. We propose 'supply-driven' land reform, where land is pro-actively identified, e.g. in the Elsenburg area and around towns. The use of the decision tool will support **land reform, as a land-use, in areas where, under 'normal' circumstances, it probably would not have been allowed**.

The Cape Winelands district holds sufficient water resources to maintain sustainable delivery for growth and development. This is, however, dependent on the ability to increase storage capacity, the future agricultural consumption and requirements of the Cape Metropolitan area. We foresee increased competition for these water resources **as a result of climate change**. The

competition for water resources would bring developed areas in direct conflict with natural systems, such as rivers and other wetlands, through water extraction. To protect wetlands effectively, the ecological reserve needs to be maintained.

In the context of biodiversity conservation, our selection of strategies and actions was influenced by critical concerns regarding the following:

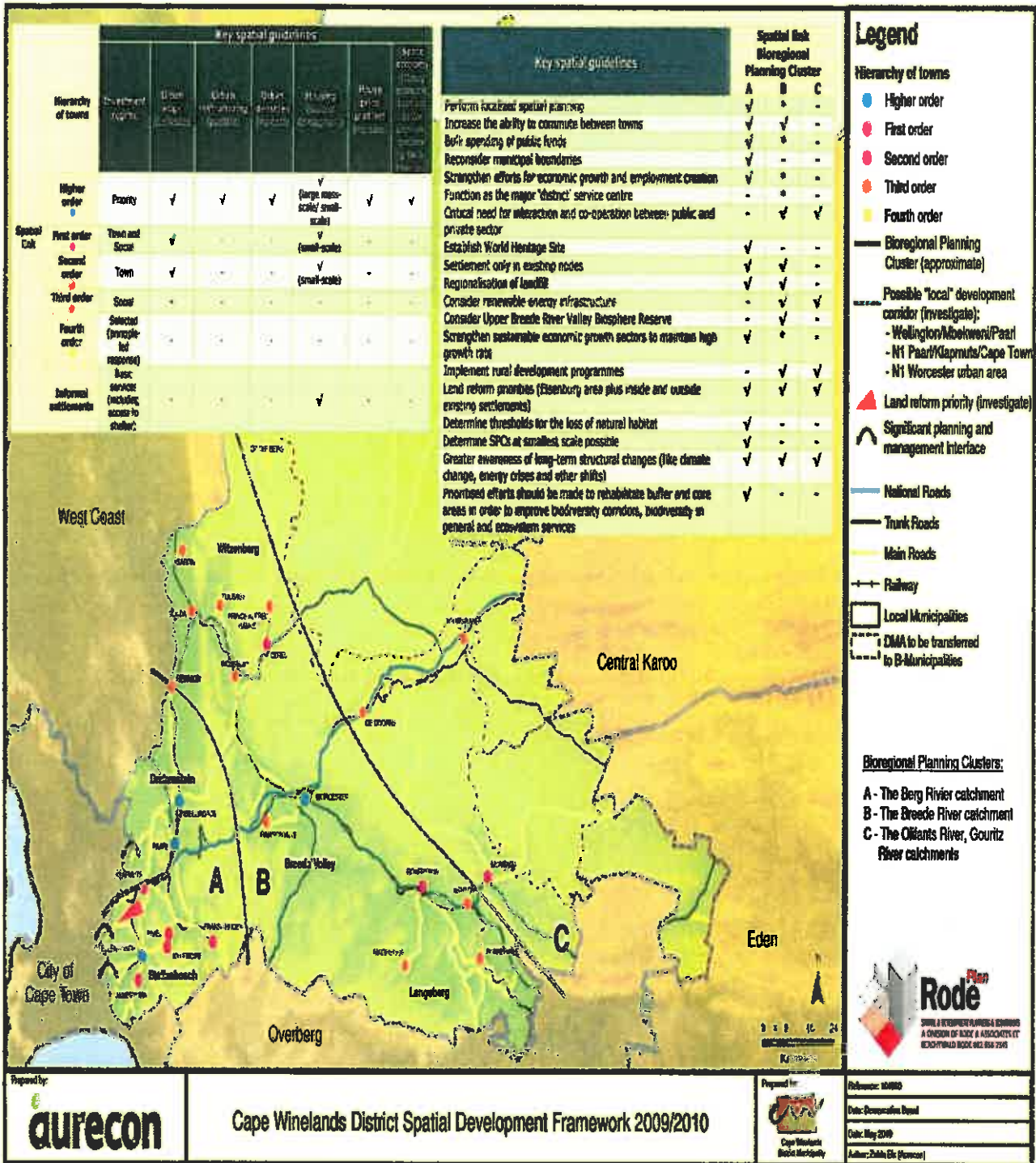
- *Degradation of freshwater ecosystems*
- *Absence of any protected status for these ecosystems*
- *Intense development pressure on many vegetation types*
- *Poor water quality, and*
- *Absence of adequate buffers to protect core areas, larger conservation areas and critical biodiversity areas.*

Implementation

We proposed **implementation guidelines** based on a co-ordinated approach that includes the following directives:

- **Unbiased approval:** the CWDSDF is “unconditionally” endorsed and applied by all spheres of government
- **High-impact conversation:** involve the right people at the right time regarding the right elements
- **Political tolerance:** acceptance of sometimes prolonged outcomes-based timeframes
- **Champion:** institutionalise responsibility and accountability with a particular authority
- **Change management:** where systems, structures and tools must be re-evaluated, and
- **Monitoring:** the monitoring of outcomes through the tracking of indicators.

This approach should include the public and private sectors.



Legend

Hierarchy of towns

- Higher order
- First order
- Second order
- Third order
- Fourth order

Bioregional Planning Cluster (approximate)

- Possible "local" development corridor (investigate):
 - Wellington/Moetweni/Paarl
 - N1 Paarl/Klapmuts/Cape Town
 - N1 Worcester urban area
- Land reform priority (investigate)
- Significant planning and management interface

Roads

- National Roads
- Trunk Roads
- Main Roads

Other Infrastructure

- Railway
- Local Municipalities
- DMA to be transferred to B-Municipalities

Bioregional Planning Clusters:

- A - The Berg River catchment
- B - The Breede River catchment
- C - The Oudtshoorn, Gouritz River catchments



Prepared by:
aurecon

Cape Winelands District Spatial Development Framework 2009/2010

Prepared for:
Cape Winelands District Municipality

Reference: 04880
Date: 05/2009
Date: May 2009
Author: John de Waard

4.2 Cape Winelands Socio-Economic Strategy

The Local Economic Development Unit of CWDM has embarked in a process to review and develop a Socio-Economic Development Strategy for the Cape Winelands District. The Cape Winelands District Municipality has also provided funding for Witzenberg Local Municipality and Langeberg Local Municipality to develop Socio-Economic Development Strategies as part of the District strategy process.

A steering committee has been established to work closely with the service provider, the committee consists of representatives from Cape Winelands Local Economic Development and Tourism Unit, Rural and Social Development, Langeberg Local Municipality and Witzenberg Local Municipality.

The aim of these strategies is to harness the resources and skills of all stakeholders in a uniform and coherent manner to achieve agreed aims and objectives. The three strategies will further investigate, how to:

- Secure basic human security for all; and
- Address the human capabilities (intellectual, financial, social, economic and skills) of communities within the district.

The following will be investigated as part of the deliverables for the development of the strategies:

Assessments will be conducted on the following:

- Regional Planning Assessment
- Economic Assessment
- Business Environment Assessment
- District and Local Municipal Business Profile
- Assessment of Human Development Potential
- Assessment on Economic inclusion
- Assessment of Funding options and Support Services
- Assessment on ICT and innovation
- Assessment on specific instruments for the development of the local economy

Three sector plans will form part of each of the Socio-Economic Strategies:

- Investment Strategy,
- Tourism Strategy and
- Rural and Social Development Strategy.

A comprehensive implementation plan will accompany the Socio-Economic Strategies. It is envisaged that these three strategies will be completed by 30 June 2018.

AGRI PARK

INTRODUCTION

An Agri-park is a networked innovation system of agro-production, processing, logistics, marketing, training and extension services, located within a District Municipality with 3 components:

- Farmer Production Support Unit (FPSU);
- Agri-hub (AH); and
- Rural Urban Market Centre (RUMC).

An Agri-Park has 3 programmes:

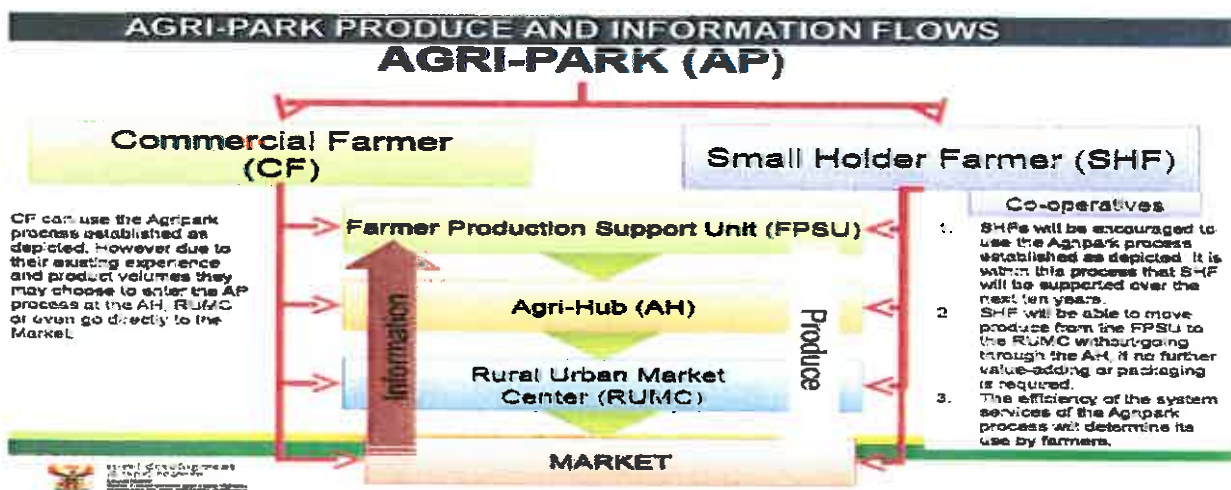
- One Household Two Dairy Cows
- One Rural Ward One Integrated Development Centre
- One Household One Hectare (Only programme that the CWDM is involved in)

ROLE OF THE EXECUTIVE MAYORS

In this regard it is important to note that:

- Executive Mayors of District Municipalities were appointed by National Minister of Rural Development and Land Reform, (Honourable Minister Gugile Nkwinti) in terms of the RSA Constitution to act as political champions to drive the successful roll out of this project.
- Executive Mayors of Local Municipalities is the political champion for the 4 programmes, i.e. One Household One Hectare; One Household Two Dairy Cows; Land Rights Management Committees; and One Rural Ward One Integrated Development Centre under their respective jurisdictions
- The Executive Mayor of the CWDM is committed to drive this project to the best interest of our broad community with the assistance of dedicated officials

DIAGRAM OF THE FLOW OF INFORMATION IN AN AGRI-PARK.



PROGRESS MADE ON THE AGRI-PARK PROGRAMME IN THIS FINANCIAL YEAR

The proposed Agri-Park model will assist in addressing several challenges which South Africa is currently facing. The model proposes that each district encompass one Agri hub (AH) per district. For an AH to be sustained, several Farmer Production Support Units will be required. Furthermore, the Agri-Parks model seeks to align with the main government policy objectives of poverty alleviation and job creation in rural areas. The Agri-park project in the CWDM is in the beginning phases in 3 of the 5 Local municipalities, Witzenberg, Drakenstein and Stellenbosch. The progress made on this project is as follows:

PROGRESS REPORT ON YABANTU ABBATOIRE (PREVIOUSLY OSDAM)

The Yabantu abattoir is situated in the Schoonvlei industrial area next to the Belle Vista residential suburb in Ceres and the progress is as follows:

- Approximately 50-60 of the envisaged 126 employees employed (all local people)
- Yabantu Abattoir uses own money to fund employ people and operates this project
- Mr Francois Stander, previous manager of Osdam Abattoir, is employed as the manager for Yabantu Abattoir
- Abattoir is up and running and funded with their own funds

Findings

- Employment selection process is handled by PALS (consultant agency in Witzenberg)
- Entered into a valid one (1) year contract with Tommy's abattoir regarding slaughtering of meat for them
- In process of entering into contracts with over 300 Pick n Pay Family stores to supply meat
- R3.9m of the approved R6m requested for operations has already been paid to the project

Recommendations

- Yabantu Abattoir continues to operate as a business and employs local people until it reaches its full potential
- Witzenberg municipality together with CWDM will embark on a site visit to acquaint them with the progressing of the enterprise.

STATUS REPORT ON PROGRESS MADE FOR CERES FPSU

The progress for the FPSU in Ceres is as follows:

- DRDLR requested assistance from Western Cape Provincial Department of Agriculture (WC DOA) to conduct a study on the land that was made available by Witzenberg Local Municipality for implementation of the FPSU in Ceres; and
- The Department of Agriculture (DoA), Farmer Support and Development visited the land portions with Land Care from May 2017.

Findings

- Preliminary report suggests that most of the land is inhabited by protected plant species;
- The land has zero potential for grazing;
- It is rocky with visible poor soils; and
- A portion of the land that seems to have been utilized for agriculture in the past, i.e. indicated on a map as the portion on top of the dam.

Recommendations

- Land be used for an intensive farming enterprise i.e. piggery, feedlot etc.;
- Not enough land available to accommodate small scale farmers;
- Any further support them with the required inputs are compromising the implementation of the FPSU; and
- No implementation can take place until the study is completed and that a comprehensive report is submitted.

STATUS REPORT ON PROGRESS MADE FOR SARON FPSU

The progress report for the FPSU for Saron is as follows:

- Site visits was embarked upon the three (3) sites identified by the Transformation Community
- DRDLR conducted a study on all 3 sites identified in consultation with the Transformation Committee
- 1HH1H programme is linked to the FPSU - in process stalled by Transformation of Certain Rural Areas Act (TRANCRAA), Act 94 of 1998, which regulates transfer of communal land
- The TRANCRAA land had been transferred into the name of Drakenstein Municipality (See Title Deed attached in Appendix C)
- Household survey underway to establish the beneficiaries for the 1HH1H and FPSU
- Coordinator for the 1H1HH programme has been appointed on a 12-month basis

- The FPSU is expected to cater for crop production from the 1hh1h project as well as storage, office and training facility for the Saron community and the surrounding.
- The project has been approved at an amount of R11m in the MTREF for 2018/2021
- The breakdown of the funds is: R1.6m for the 2018/ 2019; R4.4m for the 2019/20; and R5m for the 2020/21 financial years

Findings

- One site, remainder of “diary land” was agreed upon for the FPSU by the Transformation Committee and DRDLR
- Doltuine identified as the site for the 1HH1H programme
- 100 beneficiaries for the 1HH1H approved by the Transformation Committee
- Due to water issues, only 50 hectares agreed upon (½ hectare each)
- The money of R3.5m on 16 March 2018 at the DJOC meeting to support the approval of fencing for the 1H1HH project in Saron (Signed memorandum for the project is attached as Appendix C, hereto) is up for review as the tender was wrongly advertised for 28.5 kilometers- DRDLR is busy with site visits to gather information in order to draw up the correct tender specifications
- Appointed Services to assist in drafting constitution for the legal entity for communal land transfer by the middle of June 2018
- Impossible to finalise beneficiaries unless they have legally occupied land through lease agreements / user rights certificate

Recommendations

- Await the outcomes of the Household survey; and
- Reports from Drakenstein Municipality and DRDLR regarding land tenure and restitution

STATUS REPORT ON PROGRESS MADE FOR STELLENBOSCH FPSU

The status report for the Stellenbosch FPSU is as follows:

- On 28 November 2017, Stellenbosch Municipality approached DRDLR for funding of the FPSU in Stellenbosch
- On 1 December 2017 a consultative meeting between DRDLR and Stellenbosch Municipality, Department: Planning & Economic Development was held.

Findings

- Stellenbosch Municipality Council Resolution that approved the implementation of the FPSU in Stellenbosch was provided
- 65 hectares has been made available under lease for this initiative (portion BH1 of Farm 502 & portion BH2 of Farm 502)
- 10 Emerging farmers have entered into individual lease agreements with the municipality in to the Agri Parks Master Plan developed by Urban Econ
- These 10 Famers have already established a secondary co-operative for their operations
- There is a provision to ensure that there is enough water supply as the Stellenbosch Municipality is currently busy with an extra water line through DWA and DOA for the 65 hectares on portion BH1 of Farm 502 & portion BH2 of Farm 502)
- A further 175.41 hectares of land for 13 beneficiaries has been made available by Stellenbosch Municipality for Small Farmers (See Appendix C, hereto)
- This advertisement has been done according to the Western Cape Provincial requirements that guides the lease of land (See Appendix C, hereto)
- A soil survey was conducted by the Department of Agriculture, Elsenburg during September 2008 on Farm 502 BH; and
- The soils are of medium to high potential for the cultivation of vegetables

Recommendation

- 7 December 2017 project was presented to DAMC but DAMC indicated that if beneficiaries require funding, they must present their project and not departmental officials.
- 20 December 2017, site visit was conducted to inform the beneficiaries of the outcome of the DAMC and that they will be invited to come and present their project.
- 2 February was presented to DAMC in Saron and recommended for support DJOC, PJTC, TDAC and then NDAC.
- 26 January 2018 a District Joint Operations Centre (DJOC) meeting was held at the CWDM offices in Stellenbosch to consider support for the Farmer Production Support Unit (FPSU) for Erf 502 in Stellenbosch
- 2 February 2018 a District Agri-Park Management Committee (DAMC) was held in Saron to discuss the SFPU
- 8 February 2018 a Provincial Joint Technical Centre (PJTC) was held in Cape Town to discuss support for the SFPU and the outcome of the meeting is still pending.

CONCLUSION

It is noted that the Agri-Park Concept allows for food security, land reform and so forth but the idea of "one size fits all" creates many challenges to District Municipalities. On an administrative and logistical level, we need much more interaction and input between National Government, Western Cape Provincial Government and the CWDM to synchronize meetings. Budgetary implications for Districts – need financial support by National government. Although this is the project of the DRDLR the Western Cape: Department of Agriculture (WC DOA) is in a better position to engage with the agriculture sector in executing this project. The execution of these projects need to be seriously adapted (matters such as beneficiaries, business partnerships, stakeholder engagements, ownerships, asset management, productivity need to be unpacked).

WINE TOURISM

INTRODUCTION

Wine Tourism, is about the delivery and experience of a variety of tourism related activities within or around wine producing regions or routes. It is a significant revenue generator for the South African economy and has the potential to provide many new business and employment opportunities, especially in rural areas. Wine Tourism aims to attract a bigger market of the world's wine and food focused travellers, inspiring them to experience the more unknown and rural regions and in so doing grow small businesses, stimulate a mind-set of entrepreneurship and ease barriers to entry for our already enterprising wine and tourism sector.

WINE TOURISM STRATEGY

The new national wine tourism strategy aims to stimulate economic development through increased wine tourism and to contribute to the elimination of poverty, reduction of inequality, especially at rural area level and the positive promotion of South Africa as a desirable destination for travellers. It also aims to establish South Africa as a leading wine tourism destination on the global arena, recognized for memorable experiences, quality wine tourism, exceptional food and a commitment to responsible tourism.

The new national Wine Tourism Strategy is well aligned with the strategic objectives of the National Development Plan, the National Tourism Strategy and the Local Economic Development and Tourism objectives of the Cape Winelands District Municipality. The success of this strategy depends on a dynamic partnership between the wine and tourism and the private and public sectors. Working together to achieve a common vision and objectives will make a global impact and ensure maximum return on limited resources.

OBJECTIVES INCLUDE:

- To leverage South Africa's established wine tourism regions and brands in order to disperse visitors across a wider geographic region, encouraging them to explore beyond the well-known and big brands, strengthen the sector further and gain international recognition.
- Improve the packaging and promotion of the available wine tourism offering as well as innovate the product and experience.
- Work with the wine routes and regions to encourage improved cellar door experiences and the development of unique regional experiences that would appeal to the target audience.
- Invest in the support infrastructure and training / business development programmes that will allow the South African wine tourism industry to achieve global standards of excellence in service delivery and create more employment and business opportunities.
- Develop and establish a national wine tourism brand, marketing message and appropriate promotional platform/s.
- Improve the knowledge and understanding of how to efficiently source, use and promote South African wine and wine tourism as part of an authentic South African tourism experience.
- Assist in developing and communicating the stories of South Africa's wine regions by encouraging the tourism, hospitality, restaurant and catering sectors to tell the regional story and connect visitors with the source of their wine and food, unlocking and stimulating tourism opportunities at grass root level.
- Use and encourage local citizens, the industry and visitors to share the stories of South Africa's unique wine tourism experiences in their authentic voices through word of mouth, the use of innovative digital marketing and the web.

PROPOSED WINE TOURISM PROJECTS

Two projects had been identified that align well with the mandate and the strategic objectives of the Cape Winelands District Municipality (CWDM) as follows:

1. Wine Tourism Campaign in the run up to the Mayoral Awards

The campaign aims to ensure a longer-lasting and far reaching impact and awareness around the smaller and more unique wine areas and businesses around the tourism and wine offering of these regions and the Mayoral Awards, including a series of five blog posts (stories), social media and the promotion and coverage of the Mayoral Awards.

2. Wine Tourism Collateral

This project will enable the development of unique new material for each region within CWDM and will include, 3 regional mini-videos (of 1 minute each); 1 regional video that provides an overview of the region and its unique wine tourism offering, ensuring that the focus is on the smaller businesses; and gallery of 20 new thumb-stopping images for digital marketing.

CONCLUSION

The proposed projects will be executed within the framework of the new wine tourism initiative spearheaded by VinPro as part of the WISE project. Oversight, financial accountability and reporting are the responsibility of VinPro and payment for the CWDM projects will be made to VinPro.

CHAPTER 5: PRIORITIES AND KEY INTERVENTIONS

5.1 Strategic Objective 1:

Community Development and Planning Services

5.1.1 PRE-DETERMINED OBJECTIVE 1.2: *Ensure coordination of multi-disciplinary and sectoral disaster risk reduction through integrated Institutional capacity for Disaster Risk Management, Disaster Risk Assessment and Response and Recovery.*

DISASTER MANAGEMENT

In order for the Disaster Management Centre to fulfil its legal mandate to promote a risk reduction approach through disaster prevention, mitigation, preparedness and effective response, it is essential that the three projects that were identified should be funded and implemented.

The Ward base risk assessment (WBRA) project, which is an in-house project, runs for the third consecutive year. Three of the five municipalities, WBRA have been completed where valuable data and information were collected. The district is well on its way to have all the outstanding risk assessments completed. These micro assessments will provide an informed account of the needs of the communities and identify risk hotspots. Using this information, Ward Councillors and municipal officials will be able to gauge their progress on the number of risks that have been addressed during each budgeting cycle.

See more information below:

The Cape Winelands Disaster Management Centre currently reviewing the District's Risk Assessment through the Ward Based Risk Assessment project. The following municipal area's has been completed:

- 2014/2015: Witzenberg Municipality
- 2015/2016: Langeberg Municipality
- 2016/2017: Breede Valley Municipality

Ward Based Risk Assessments are currently being undertaken in Drakenstein and Stellenbosch Municipalities.

The proposed Simulation Exercise project is a continuation of a project that was initiated seven years ago. The recent chemical spill in the Wellington necessitated the urgent planning of emergency planning at one of South Africa's national key-point plants. The exercising of plans will ensure efficient and effective response to incidents in the District.

It is imperative to have a good electronic communication system in place to effectively coordinate response actions of advisory forum role-players. Disaster management fraternity has a need for a computer application to ease electronic communication with role-players and this project would lay the foundation to build such a computer application for the disaster management function.

Disaster Management Advisory Forum:

The Cape Winelands Disaster Management Centre has established a Disaster Management Advisory Forum. This forum has a terms of reference which requires that it meets biannually (twice a year).

This Disaster Management Advisory Forum is a consultative medium through which all relevant disaster management role-players in the municipality can consult one another and co-ordinate their actions on matters relating to disaster risk reduction, disaster prevention and mitigation, emergency preparedness and disaster response and recovery in the geographical area of the district municipality.

The members of the Disaster Management Advisory Forum include amongst others:

- Representatives from internal Departments
- Officials responsible for Disaster Management at the local municipalities
- Representative from Provincial Departments:
 - Western Cape Disaster Management Centre
 - Dept. of Health
 - EMS
 - Dept. of Educations
 - Traffic
 - Agriculture
 - Roads
- Representatives of National Departments:
 - Correctional Services
 - Home Affairs
 - Rural Development and Land Reform
 - SANDF
 - Water Affairs
 - SAPS
- SASSA
- Cape Nature
- Eskom
- Transnet
- NGO's: Red Cross, Hamnet,

Drought

The Cape Winelands District is in the midst of a severe drought which has affected the Western Cape. This prolonged drought is the result of a strong El-Nino phenomenon that has resulted in a three-year period of below normal winter rainfall leaving dam levels at critical levels. All 5 of the local municipality areas have felt the effects of the drought to varying degrees with Stellenbosch, Drakenstein and Langeberg Municipalities being the most severely affected.

The Disaster Management Division has worked with local municipalities to implement a Drought Steering Committee in each high risk municipality and has provided assistance to municipalities for Day Zero planning where required.

The Disaster Management Division has undertaken a drought awareness campaign to educate communities of the importance of saving water in an effort to avert Day Zero and adhering to water restrictions imposed in their municipal areas.

The Cape Winelands District Municipality has established an internal Drought Steering Committee for business continuity planning for Day Zero and the implementation of water augmentation projects, such as rain water harvesting, and water saving measures.

5.1.2 PRE-DETERMINED OBJECTIVE 1.3: Provision of effective planning and coordination of fire prevention, safety and fire-fighting services throughout the Cape Winelands.

FIRE-FIGHTING SERVICES

The Municipal Structures Act, 1998 (Act 117 of 1998) (as amended) Section 84(1) (j) states that a district municipality has the following functions and powers –

- planning, co-ordination, and regulation of fire services;
- specialised firefighting services such as mountain, veld and chemical fire services;
- co-ordination of the standardisation of infrastructure, vehicles, equipment and procedures; and
- training of fire officers

The risk profile of CWDM

+/- 60% of the CWDM surface area comprises of mountains and +/-20% ground coverage is veld and fynbos. Farming and plantations make up the majority of the remaining ground cover.

The region normally experiences fires from November to April annually, but due to the drought and drought conditions it is expected that this period will be extended until good winter rains arrive. Communities and the environment are still extremely vulnerable to these types of disasters that have the potential to set back economic and social development, as the Agricultural Industry is the lead employer in the region.

Major national and regional roads and rail routes transit the CWDM and carry hazardous cargoes for local and national consumption.

Challenges

In terms of the CSIR Report No: CSIR/NRE/ECO/ER/2010/0023/C which is a national Veld Fire Risk Assessment: analysis of exposure of social, economic and environmental assets to veld fire hazards in South Africa and our own on the ground experiences, it is a given fact that major veld fires has become an inherent phenomena of our region due to many factors, thus resulting in stretching our current fire services resources to its optimum. Although much planning and coordination is done with most stakeholders i.e. Landowners, B Municipalities and Provincial Fire Services, the sheer magnitude of these fires causes it to remain a challenge.

To meet these challenges, Council approved a veld fire season plan that served to secure resources such as additional manpower, additional firefighting vehicles and an Incident Commander for the effective and efficient coordination of Major Fires. The current working relations and coordination within the Cape Winelands Fire Workgroup and between the Local Municipal Fire Services and Provincial Fire Services, additional ground firefighting teams and aerial firefighting resources have contributed to the success thus far in the fire season.

Fire and Rescue Training Academy

The Cape Winelands District Municipality (CWDM) is legislated to provide training for fire personnel in terms of Section 84(1) (j) of the Local Government: Municipal Structure Act, 1998 (Act 117 No 1998) and has established the Cape Winelands Fire and Rescue Training Academy to fulfil this mandate.

To sustain the Cape Winelands Fire and Rescue Training Academy and the good work it is doing in the Western Cape, Council has to revise its current staffing structure of 1 Regional Commander: Training and Development and appoint at least 2 Fire Instructors and continue to maintain and improve training facilities, resources and equipment.

Fire Protection Association (FPA)

The Fire Protection Association is a non-profit organisation which is formed in terms of the Veld and Forest Act, by landowners who wish to work together for the purpose of preventing and managing fire risks. Rules are drawn up and accepted by the members. The main role of the Fire Protection Association Management is to ensure that members abide by the rules and legislation. Fire Protection Association Management also arranges training and awareness sessions.

The main constraint is finances that threaten sustainability. The Fire Protection Association requested assistance with training, hand tools (such as beaters) and employment of contractors to create strategic fire breaks and to assist with fire prevention operations such as burning of fuel loads etc., which the Municipality assisted with.

Council have also provided the FPA with 17.3.j. funding of R250 000, to assist with their mandate. It is recommended that the funding continue until it is financially self-sustainable.

5.1.3 PRE-DETERMINED OBJECTIVE 1.4: *To facilitate environmentally sustainable economic development planning through the development and maintenance of strategic partnerships, investment attraction, retention and opportunities, SMME support and development, skills development and information and knowledge management.*

ICLEI Africa Local Government for Sustainability Membership

The CWDM is a member of ICLEI Africa. The expectation of the CWDM is that being a member will open avenues for support in the field of natural resource management i.e. water conservation and related sustainable development issues. ICLEI Membership benefits include:

ADVOCACY

- The opportunity to be part of the voice of Local Authorities on a variety of topics and debates, engaging international institutions such as UN agencies, the World Economic Forum and many more.

NETWORK

- Belonging to an international movement of cities, and regional and local authorities aimed at tangible improvements of the global environment.
- Participation, networking capacity building and information exchange through ICLEI Africa's key projects (including Energy and Climate Change, Urban Biodiversity, Water and Sanitation and Sustainable Consumption and Production).
- Connection and twinning with other cities on shared interests.

INFORMATION

- An introductory webinar in the first few months, to explain all current political initiatives & commitments around sustainability matters. Can be followed by an analysis of specific needs and institutional mapping for your organisation.
- Free access to case studies on innovative approaches to local sustainability. Regular information through the organisational newsletters, websites and information portals.
- Publications free of charge (guides, manuals, reports, etc.), such as the Sustainable Urban Energy Planning guidebook.
- Access to a variety of information and services (such as online publications, Web conferencing and calendar information) on ICLEI's Web-Info-System.

VISIBILITY

- Participation In international development cooperation projects and programs.
- The opportunity of being profiled, interviewed for ICLEI's newsletters and featured in our tri-annual publication.

EXPERTISE

- Two webinars every year, on themes as diverse as lobbying and approaching funders, to Eco-mobility and conducting citizen engagement initiatives.
- The opportunity to participate in international research, innovative pilot and training programs.
- Discounted access to ICLEI's ad-hoc consultancy services and training.
- Reduced fees for conferences, seminars and training courses organised by ICLEI's International Training Centre (ITC).
- Free access to ICLEI AFRICA tools, such as the first level of Resilient Africa.
- Privileged access to international funded programs and innovative pilots on sustainability.
- Participation in Local Action for Biodiversity (LAB) Programme (Participation fee required).

Local Economic Development

There is no single definition of Local Economic Development (LED). LED is both an outcome and a process by which the government, public, business, labour and non-governmental sector partners work collectively to create better conditions for economic growth, poverty reduction and employment generation.

In the broadest sense, economic development encompasses three major areas:

- Policies that government undertakes to meet broad economic objectives including high employment and sustainable growth.
- Policies and programs to provide services including building highways, managing parks, and providing access to the disadvantaged.
- Policies and programs explicitly directed at improving the business climate through specific efforts, business finance, marketing, neighbourhood development, business retention and expansion, technology transfer, real estate development and others

The main goal of economic development is improving the economic wellbeing of a community through efforts that entail job creation, job retention, tax base enhancements and quality of life.

As there is no single definition for economic development, there is no single strategy, policy, or program for achieving successful economic development. Communities differ in their geographic and political strengths and weaknesses. Each community, therefore, will have a unique set of challenges for economic development.

The Cape Winelands District Municipality (CWDM) is compelled to formulate strategic policies and developmental initiatives that would necessitate and thus, stimulate economic development at local level. As a means of addressing this task and providing a strategic facilitation role in regional investment the CWDM has developed the Cape Winelands Investment Attraction and Opportunities Strategy (CW-IAOS).

For more information on Agriculture in the Cape Winelands District see Appendix B: Agri Workers Household Survey Report.

Investment attraction, retention and opportunities programme

The primary goal being, to provide guidelines that would promote and facilitate investment in the Cape Winelands area by focusing on:

- retaining and expanding existing businesses,
- identifying investment opportunities in the area; and
- attracting new investment into the area.

Trade Shows

Trade exhibitions are increasingly becoming more business-orientated and provide not only a place for a meet and greet opportunity but also a sign, seal and deliver opportunity. Major trade exhibitions present almost unrivalled public, trade, marketing and media relations opportunities.

The primary reasons for the CWDM to participate in Trade Shows, are:

- Generic marketing of the Cape Winelands as an investment destination that supports the objectives of the District's Investment Attraction and Opportunity Strategy (CW-IAOS) as contained within the Cape Winelands Regional Local Economic Development Strategy (CW-RLEDS: 2012); and
- Generic marketing of the Cape Winelands as a preferred tourism destination that supports the objectives of the Cape Winelands Tourism Marketing Strategy (CW-TMS: 2012).

The businesses that accompany the CWDM on trade shows reasons for attending are to:

- Increase sales of products/ services represented on the Cape Winelands District Municipality's stand by participating SMMEs;
- Obtain market intelligence and gauge response to the District as an Investment destination as well as to the various products/services offered within the District; and
- Penetrate new markets for the District's products and services by the participating SMMEs on the Cape Winelands District Municipality's stand

The CWDM will attend a new trade shows in the 2018/19 financial year focused on exploring the African market for Cape Winelands products and services.

Tourism

Introduction

Tourism is travel for pleasure and is described by the World Tourism Organization as people traveling to and staying in places outside their usual environment for not more than one consecutive year for leisure, business and other purposes. Tourism consists of both domestic and international visitors and is a major source of income for many countries.

Tourism has experienced continued growth and deepening diversification to become one of the fastest growing economic sectors in the world. Modern tourism is closely linked to development and encompasses growing number of new destinations. These dynamics have turned tourism into a key driver for socio-economic progress.

The Cape Winelands District Municipality is the Regional Tourism Organisation for the Cape Winelands Tourism Region. As a RTO, the CWDM plays an important role in supporting this competitive and sustainable tourism region. It is expected that the CWDM provides regional leadership and coordination and works with industry partners, such as the Local Tourism Associations, to grow tourism through activities like strategic planning, research, product development, training and marketing. Furthermore, the RTO facilitates a more coordinated and collaborative approach that maximizes resources, encourages strategic planning and tourism investment, and results in stronger marketing with better reach.

Township Tourism

The Township Tourism Project aims to identify, support, develop and packages tourism routes within the Cape Winelands District Municipality by promoting entrepreneurship to establish sustainable tourism in the region.

This project consists of 4 aspects: partnerships with existing routes, route development support, route visits, educational, signage and route maps.

This project is an intervention by the CWDM in ensuring that tourism routes become profitable and sustainable. In addition, also to ensure that smaller tour guides, operators and small businesses be afforded the opportunity to gain access to the limited seed capital available to help grow their enterprises in the tourism industry.

Exhibitions, road shows, expos

The Cape Winelands Tourism Marketing Strategy has identified exhibitions as one of its key marketing tools for attracting visitors to the district. Major tourism exhibitions present almost unrivalled public, trade, marketing and media relations opportunities.

The CWDM, as an exhibitor strives for the following exhibition objectives:

- Generic marketing of the Cape Winelands that supports the objectives of the District's tourism marketing strategy;
- Increase sales of products/ services represented on the stand by Local Tourism Associations and SMMEs;
- Meet contacts at the trade show or potential tourists for the region at the consumer show;
- Obtain market intelligence and gauge response to various products/services; and
- Penetrate new markets.

There are number of promotion opportunities available to CWDM at the different exhibitions. The CWDM will resolve which combination of promotional opportunities will be utilised for which exhibition as per its planning.

5.1.4 PRE-DETERMINED OBJECTIVE 1.5: *To facilitate and ensure the development and empowerment of the poor by graduating people out of poverty, social inclusion and improving the livelihood of the poor, vulnerable groups, rural farm dwellers and rural communities*

PROJECTS

Disability

This project aims to improve the livelihoods of people with disabilities and to address social barriers that exclude people with disabilities from the various systems of society. Accessibility is important to achieve the principles of full inclusion, equality and participation in mainstream society. CWDM inaugurated Cllr Thys Blom as the Ambassador for Persons with Disabilities on 2 August 2017 CWDM inaugurated Cllr Thys Blom as the Ambassador for Persons with Disabilities on 2 August 2017. The inauguration was a historic occasion as CWDM is the first municipality in South Africa to be proactive in appointing a dedicated person to drive the agenda of Persons with disabilities. Care skills training was implemented for 22 persons with disabilities of the Langeberg area. This training provides access to employment in the open Labour market. The provision of hearing aid devices enhanced the audibility of 47 learners. It also removed the social and educational barriers that excluded the learners due to their hearing impairments. The need for spectacles was identified in order to enhance the school health programme of Department of Health. Learners will be able to read properly which will enhance their scholastic ability and self-image when spectacles are provided. The commemoration of the

International Day for Persons with Disabilities was implemented as part of the interventions in support of breaking barriers and stigma posed to people with disabilities in the district.

Early Childhood Development (ECD)

The Cape Winelands District Municipality realises that the early years are of crucial importance for every child's development. It is a period of great opportunity, but also of vulnerability to negative influences. Early years of childhood form the basis of intelligence, personality, social behaviour, and capacity to learn and nurture oneself as an adult. There is ample evidence worldwide on how quality early childhood development services make a difference in the child's life, but also to society, and there is agreement that quality integrated ECD programmes have substantial payoffs for the child and society as a whole. Cape Winelands District Municipality will be investing in early childhood development by providing Educational Toolkits for ECD Centres and First Aid Training for ECD staff.

5.2 Strategic Objective 2:

Technical Services

5.2.1 PRE-DETERMINED OBJECTIVE 2.3: *To increase levels of mobility in the whole of the CWDM area*

District Integrated Transport Plan (DITP)

Cape Winelands District Municipality has an approved District Integrated Transport Plan (DITP) which was submitted to and approved by the MEC on 10 October 2016.

In the process of drafting the District Integrated Transport Plan, an assessment of the current status of Public Transport in the district as a whole has been recorded as well as stating a long term vision (5-20 year) for public transport in the CWDM.

Transport of patients especially from rural areas remains a challenge where urgent attention should be given by all relevant role-players. The same applies to sheltering those patients while waiting at Health Care facilities after hours.

However, the CWDM is currently developing an Integrated Public Transport Network based on an incremental implementation approach for the Drakenstein Municipal area where after a similar approach will be followed for Breede Valley, Langeberg and Witzenberg. The big challenge lies in sourcing the required level of funding for the incremental implementation approach as well as securing a minimum level of staffing required to manage the Integrated Public Transport Network.

KEY INTERVENTIONS PLANNED

A. Review of District Integrated Transport Plan (DITP)

Legislation, National Land Transport Act 5 of 2009, calls for the annual review/update of the DITP which is funded by the Provincial Department of Transport in the form of a Memorandum of Agreement. It is intended to update the Transport Register of Witzenberg Local Municipality due to the pressures received by the Local Municipality for additional operating permits based on perceived passenger growth.

B. Safer Journeys to Schools Strategy – Urban Schools

The implementation of this strategy is two-fold i.e. planning for the proposed road infrastructure improvements required at the urban schools and the implementation phase required for the completed planning of the previous year.

C. Improved road safety of pedestrians and commuters

C1. Transport Month

Transport Month is a national initiative used to raise awareness on the important role of transport in the economy and to encourage participation from civil society and business. Transport Month wishes to place the emphasis on the provision of a safe and more affordable, accessible and reliable transport system in the country. Transport Month is also used to engage in extensive campaigns showcasing progress achieved in various transport programmes and projects and increasing the awareness of the general public towards public transport.

In South Africa public transportation is often depicted as unsafe and dangerous. Commuters, specifically women are at risk of injury, sexual assault or abuse. Sometimes the crime is non-physical, most of us know the frustration of having one's personal possessions stolen while travelling.

We also commemorate Transport Month with the knowledge that South Africa's road death toll remains at an unacceptable high level. Road accidents take a massive toll on society and their effects are usually devastating.

The theme for the Cape Winelands Transport Month to be held during October 2018 is to raise the awareness of commuters with the emphasis on the safety of women, public transport operators and the business sector in increasing the usage levels and quality of service rendered by public transport operators and increasing the awareness of the commuter on personal road safety.

C2. Road Safety

To reduce the number of vehicle related crashes and pedestrian accidents through various flyers and corporate gifts to be developed for distribution by the traffic law enforcement units of the local municipalities within the Cape Winelands.

D. Drakenstein Integrated Public Transport Network (IPTN)

The Cape Winelands will be assisting Drakenstein Municipality in the next phase of the IPTN which is aimed at engaging with the Mini-Bus Taxi Industry on the proposed IPTN.

- a) **System support:** the ICT organisation provides support on the business applications.
- b) **Systems development and maintenance:** the ICT organisation develops and maintains business applications.
- c) **Key source of management information:** the ICT organisation provides the means for business to extract key information for decision making.
- d) **Enhancing service delivery:** the ICT organisation identifies areas for using ICT to enhance service delivery initiatives implemented within the municipality.

It is evident that the CWDM management views ICT as a key enabler and thus requires more interaction with the ICT organisation. This perspective will be taken into account when the future role of the ICT organisation is established.

5.3 Strategic Objective 3:

Financial and Strategic Support Services

Provide effective and efficient financial and strategic support services to the Cape Winelands District Municipality.

5.1.3 PRE-DETERMINED OBJECTIVE 3.3: *To ensure skilled and competent workforce in order to realise organisational strategic objectives*

HUMAN RESOURCE MANAGEMENT STRATEGY AND PLANS

Purpose

The purpose of the Human Resource Strategy and Plans are to enable the Cape Winelands District Municipality's (CWDM) Council and Senior Management Team (SMT) to align HRM practices with the strategic objectives of the municipality and to enhance the capability of the HR function to maintain effective corporate HRM services and support to line function departments.

The HRM Strategy intends to guide municipal stakeholders on human resource management (HRM) functions and practices, and in so doing enhancing an organisational culture of excellence (continuous improvement). The CWDM Council and SMT are responsible for engaging its employees, and its HRM functions ought to perform recognised processes in implementing its HRM Strategy.

The HRM Strategy is based on the assumption that a rigorous and long-term approach to attract, retain and develop a skilled, committed and inclusive workforce will enable the CWDM to be a sustainable and capable partner of National and Provincial governments in advancing the quality of life of the communities it serves.

The HRM Strategy is intended to build on and reinforce existing good practices in HRM and to facilitate improvements. It embraces the principles of workplace diversity and equity as essential elements in the creation of a flexible and multi-skilled labour force at the CWDM.

Broad HRM Statement of Intent

CWDM is committed to:

(a) Trust and respect individuals.

Develop a strong focus on overall effectiveness of the organisation, its direction and how it's performing.

The organisation be a place where the best people do their best work.

Have staff who are enjoying themselves, are being supported and developed, and who feel fulfilled at work and will provide the best service to customers.

Encourage a positive employee relations climate.

HRM Value Statement

CWDM's HRM Strategy are shaped by the following set of core values:

(a) Reach out - develop the commitment to respect all staff.

Involve and listen - recognise the contributions of individuals.

Overcome injustice - encourage fair and just processes.

Recognise and foster - provide opportunities for development.

CWDM: HRM STRATEGIC PLANS

Strategic Plan 1: Strategic Human Resource Management

Strategic HRM is an approach to make decisions on the intentions and plans of the municipality in the shape of policies, programmes and practices concerning all HR matters. It adds to that the key concepts of strategy, namely, strategic intent, resource-based strategies, competitive advantage, strategic capability and strategic fit.

Strategic Plan 2: HR Risk Management

Managing risk is a process of Council, supported by the Municipal Manager and the SMT, to decide which risks to eliminate, accept, reduce or transfer. An HR risk is any people, culture or governance factor that causes uncertainty in the organisational environment that could adversely affect the organisation's operations.

Strategic Plan 3: Talent Management

Talent management describes an organisation's commitment to employ, manage and retain talented staff. Talent management gives managers a significant role and responsibility in the recruitment process and in the ongoing development of and retention of high-performing employees.

Strategic Plan 4: Individual Performance Management

Individual performance management is a holistic process that ensures employees' performance contributes to organisational objectives. It brings together elements of good people management practice, including training and development, measurement of performance, and organisational development.

Strategic Plan 5: HR Technology

A Human Resource Information System (HRIS) is a software or online solution for the data entry, data tracking, and data information needs of the Human Resources, payroll, management, and accounting functions within an organisation.

Strategic Plan 6: Knowledge Management

Knowledge management is a process or practice of creating, acquiring, capturing, sharing and using knowledge, wherever it resides, to enhance learning and performance. HRM aims to support the development of organisation-specific knowledge and skills that are the result of organisational learning processes. Knowledge management promotes the sharing of knowledge by linking people with people, and by linking them to information so that they learn from documented experiences.

Strategic Plan 7: Workforce Planning

Workforce planning is the process to ensure the right number of people, with the right skills, are employed in the right place at the right time to deliver an organisation's short- and long-term objectives.

Strategic Plan 8: Wellness

Employee wellness promotes and supports the health, safety, and well-being of its employees.

Strategic Plan 9: Employee Relationship Management

Employee relationship management aims to create a climate in which productive and harmonious relationships can be maintained through effective collaboration between management and employees and their trade unions.

Strategic Plan 10: Compensation and Benefits

Compensation and benefits includes not only salary, but also the direct and indirect rewards and benefits the employee is provided with in return for their contribution to the organisation.

Strategic Plan 11: Training & Development

Although staff develop their skills 'on the job', organisations provide additional formal learning opportunities. There is a distinction between training and development. With the latter, there is recognition in HRM that staff need to develop new skills and competencies that not only meet their own needs, but those of the organisation.

Strategic Plan 12: HR Service Delivery

HR service delivery entails strategic guidance and management of the overall provisioning of human resources services, policies, and programs for the entire organisation.

Strategic Plan 13: Organisational Development

A system-wide process of data collection, diagnosis, action planning, intervention, and evaluation aimed at (1) enhancing congruence among organisational structure, process, strategy, people and culture; (2) developing new and creative organisational solutions; and (3) developing the organisation's self-renewing capacity. It occurs through the collaboration of organisational members working with a change agent using behavioural science theory, research and technology.

Strategic Plan 14: HR Measurement

HR measurement identifies and focuses on determining the areas where HR can make a strategic impact in the organisational context. It enables the organisation to identify priority areas for measurement which are aligned with organisational goals and strategies and identify capability opportunities or problem areas from an organisational perspective.

CONCLUSION

The HRM Strategy will be implemented based on the application of a project prioritisation instrument, at least annually but when deemed necessary during the review of organisational strategies to inform the IDP.

**CHAPTER 6: SUPPORT TO LOCAL MUNICIPALITIES –
FINANCIAL IMPACT (2018/19)**

All projects, planning initiatives and programmes are implemented within the jurisdiction areas of the applicable local municipality's or district wide, as illustrated in the following table:

District Wide Support		
Type of support	Deliverable	Financial Impact
Subsidies – Water & Sanitation	Number of farms serviced (44) – Educational (20)	R 1 000 000
Environmental Health Education	Number of theatre performances	R 445 537
Clearing of road reserves	643 km cleaned	R 1 075 000
Rural infrastructure support	Provision of water services to schools	R 500 000
Renewable Infrastructure – Rural Areas	Solar systems supply to farmers	R 1 000 000
Upgrading of Sport Facilities	Number of Sport Facilities upgraded	R 1 772 000
Entrepreneurial Seed Funding	Number of SMME's supported	R 500 000
Business Retention Expansion Programme	Number of action plans for tourism sector	R 700 000
Investment Attraction Programme	Number of projects implemented	R 550 000
Small Farmers Support Programme	Number of small farmers supported	R 500 960
SMME Training and Mentorship	Number of processes implemented	R 611 000
Tourism Business Training	Number of training and mentoring sessions	R 850 000
Tourism Educational	Number of educational	R 150 000
Tourism Month	Tourism month activities	R152 000
Township Tourism	Number of SMME's linked with formal economy	R 400 000
LTA Projects	Number of LTA's participating	R 300 000
Tourism Events	Number of tourism events	R 700 000
Sport Tourism Winter Campaign	Campaign implemented	R 109 000
EPWP Invasive Alien Management Programme	Number of hectares cleared	R 2 030 000
HIV/AIDS Programme	Number of HIV/AIDS Programmes Implemented	R 147 500
Elderly	Number of Active Age programmes implemented	R 419 800
Disabled	Number of interventions implemented which focus on the rights of people with disabilities	R 653 070
Community Support Programme	Number of Service Level Agreements signed with community based organisations	R 400 000

District Wide Support		
Type of support	Deliverable	Financial Impact
Families and Children (Substance Abuse)	Programmes and support for vulnerable children Provision of sanitary towels Support for ECDs	R 812 300
Early Childhood Development	Number of Early Childhood Development Toolkits distributed	R 200 000
Sport, Recreation and Culture Programmes	Number of programmes	R 2 960 950
Youth	Number of youth development programmes	R 603 640
Women	Number of awareness programmes	R 121 890
Sidewalks and Embayment's	Number of sidewalks and Embayment's completed	R 3 980 000
Road Safety Education	Number of Road Safety Education programmes	R 1 148 000
River rehabilitation (EPWP)	Hectares cleared	R 360 000
Skills Development (EPWP)	Number of skills development initiatives implemented	R 200 000
Disaster Risk Assessment	Number of community-based risk assessment workshops	R 243 500

CHAPTER 7: ORGANISATIONAL PERFORMANCE SCORECARD (PER STRATEGIC OBJECTIVE) AND FINANCIAL PLAN

CAPE WINELANDS DISTRICT MUNICIPALITY – STRATEGIC OBJECTIVES:	
Office of the Municipal Manager:	<p>Strategic Support to the organisation to achieve the objectives as set out in the Integrated Development Plan through:</p> <ul style="list-style-type: none"> • A well-defined and operational IDP Unit; • A well-defined and operational Performance Management Unit; • A well-defined and operational Risk Management Unit; • A well-defined and operational Internal Audit Unit; and • A well-defined and operational Communication Unit.

NO. STRATEGIC OBJECTIVES	
SO 1	Creating an environment and forging partnerships that ensure social and economic development of all communities, including the empowerment of the poor in the Cape Winelands District.
SO 2	Promoting sustainable infrastructure services and a transport system which fosters social and economic opportunities.
SO 3	Providing effective and efficient financial and strategic support services to the Cape Winelands District Municipality.

CAPE WINELANDS DISTRICT MUNICIPALITY: PREDETERMINED OBJECTIVES	
1.1	Provide a comprehensive and equitable Municipal Health Service including Air Quality Management throughout the area of the Cape Winelands District Municipality.
1.2	Ensure coordination of multi-disciplinary and sectoral disaster risk reduction through integrated institutional capacity for Disaster Risk management, Disaster Risk Assessment and Response and Recovery.
1.3	Effective planning and coordination of specialized fire-fighting services throughout the area of the Cape Winelands District Municipality.
1.4	To facilitate environmentally sustainable economic development planning through the development and maintenance of strategic partnerships, investment attraction, retention and opportunities, SMME support and development, skills development and information knowledge.
1.5	To facilitate, ensure and monitor the development and empowerment of the poor by graduating people out of poverty, social inclusion and improving the livelihood of the poor, vulnerable groups, rural farm dwellers and rural communities.
2.1	To comply with the administrative and financial conditions of the Western Cape Government roads agency function agreement.
2.2	To implement sustainable infrastructure services throughout the area of the Cape Winelands District Municipality.
2.3	To increase levels of mobility throughout the area of the Cape Winelands District Municipality.
2.4	To improve infrastructure services for rural dwellers throughout the area of the Cape Winelands District Municipality.
2.5	To implement an effective ICT support system.
3.1	To facilitate and enhance sound financial support services.
3.2	To strengthen and promote participative and accountable Governance.
3.3	To facilitate and enhance sound strategic support services.

BUDGET ALLOCATION FOR 2018/2019 FINANCIAL YEAR

1.	To create an environment and forge partnerships that ensures the health, safety, social and economic development of all communities including the empowerment of the poor in the Cape Winelands District through economic, environmental and social infrastructure investment	R 134 794 539	1.1	Provide a comprehensive and equitable Municipal Health Service including Air Quality Management throughout the CWDM.	R 37 234 193
			1.2	Ensure coordination of multi-disciplinary and sectoral disaster risk reduction through integrated institutional capacity for Disaster Risk management, Disaster Risk Assessment and Response and Recovery	R 4 130 629
			1.3	Effective planning and coordination of specialized fire-fighting services throughout the CWDM	R 57 847 793
			1.4	To facilitate environmentally sustainable economic development planning through the development and maintenance of strategic partnerships, investment attraction, retention and opportunities, SMME support and development, skills development and information knowledge.	R 22 492 882
			1.5	To facilitate, ensure and monitor the development and empowerment of the poor by graduating people out of poverty, social inclusion and improving the livelihood of the poor, vulnerable groups, rural farm dwellers and rural communities.	R 13 089 042
2.	Promoting sustainable infrastructure services and a transport system which fosters social and economic opportunities.	R 148 026 691	2.1	To comply with the administrative and financial conditions of the Western Cape Government roads agency function agreement.	R 101 636 554
			2.2	To implement sustainable infrastructure services.	R 7 771 154
			2.3	To increase levels of mobility in the whole of the CWDM area.	R 10 218 346
			2.4	To improve infrastructure services for rural dwellers	R 11 147 557
			2.5	To implement an effective ICT support system.	R 17 253 080
3.	To provide an effective and efficient financial and strategic support services to the Cape Winelands District Municipality.	R 122 255 970	3.1	To facilitate and enhance sound financial support services	R 23 532 881
			3.2	To strengthen and promote participative and accountable IGR and governance.	R 41 144 763
			3.3	To facilitate and enhance sound strategic support services	R 57 578 326
Total		R 405 077 200			R 405 077 200

BUDGET ALLOCATION FOR 2019/2020 FINANCIAL YEAR

1.	To create an environment and forge partnerships that ensures the health, safety, social and economic development of all communities including the empowerment of the poor in the Cape Winelands District through economic, environmental and social infrastructure investment	R136 017 928	1.1 Provide a comprehensive and equitable Municipal Management throughout the CWDM. health Service including Air Quality 1.2 Ensure coordination of multi-disciplinary and sectoral disaster risk reduction through integrated Institutional capacity for Disaster Risk management, Disaster Risk Assessment and Response and Recovery 1.3 Effective planning and coordination of specialized fire-fighting services throughout the CWDM 1.4 To facilitate environmentally sustainable economic development planning through the development and maintenance of strategic partnerships, investment attraction, retention and opportunities, SMME support and development, skills development and information knowledge.	R 39 250 840
2.	Promoting sustainable infrastructure services and a transport system which fosters social and economic opportunities.	R 138 518 315	1.5 To facilitate, ensure and monitor the development and empowerment of the poor by graduating people out of poverty, social inclusion and improving the livelihood of the poor, vulnerable groups, rural farm dwellers and rural communities. 2.1 To comply with the administrative and financial conditions of the Western Cape Government roads agency function agreement. 2.2 To implement sustainable infrastructure services. 2.3 To increase levels of mobility in the whole of the CWDM area. 2.4 To improve infrastructure services for rural dwellers 2.5 To implement an effective ICT support system.	R 12 920 649 R 91 401 761 R 7 995 894 R 10 327 045 R 11 278 312 R 17 515 303
3.	To provide an effective and efficient financial and strategic support services to the Cape Winelands District Municipality.	R 125 195 120	3.1 To facilitate and enhance sound financial support services 3.2 To strengthen and promote participative and accountable IGR and governance. 3.3 To facilitate and enhance sound strategic support services	R 26 065 623 R 41 946 507 R 59 182 989
Total		R399 731 362		R399 731 362

BUDGET ALLOCATION FOR 2020/2021 FINANCIAL YEAR

1.	To create an environment and forge partnerships that ensures the health, safety, social and economic development of all communities including the empowerment of the poor in the Cape Winelands District through economic, environmental and social infrastructure investment	R 138 209 091	1.1	Provide a comprehensive and equitable Municipal health Service including Air Quality Management throughout the CWDM.	R 41 347 286
			1.2	Ensure coordination of multi-disciplinary and sectoral disaster risk reduction through integrated institutional capacity for Disaster Risk management, Disaster Risk Assessment and Response and Recovery	R 4 423 970
			1.3	Effective planning and coordination of specialized fire-fighting services throughout the CWDM	R55 533 652
			1.4	To facilitate environmentally sustainable economic development planning through the development and maintenance of strategic partnerships, investment attraction, retention and opportunities, SMME support and development, skills development and information knowledge.	R 23 585 262
			1.5	To facilitate, ensure and monitor the development and empowerment of the poor by graduating people out of poverty, social inclusion and improving the livelihood of the poor, vulnerable groups, rural farm dwellers and rural communities.	R 13 318 921
2.	Promoting sustainable infrastructure services and a transport system which fosters social and economic opportunities.	R 154 675 771	2.1	To comply with the administrative and financial conditions of the Western Cape Government roads agency function agreement.	R 107 289 190
			2.2	To implement sustainable infrastructure services.	R 8 234 143
			2.3	To increase levels of mobility in the whole of the CWDM area.	R 10 442 265
			2.4	To improve infrastructure services for rural dwellers	R 10 916 913
			2.5	To implement an effective ICT support system.	R 17 793 259
3.	To provide an effective and efficient financial and strategic support services to the Cape Winelands District Municipality.	R 128 919 242	3.1	To facilitate and enhance sound financial support services	R 25 092 345
			3.2	To strengthen and promote participative and accountable IGR and governance.	R 42 942 965
			3.3	To facilitate and enhance sound strategic support services	R 60 883 931
Total		R 421 804 103			R 421 804 103

CHAPTER 8: MEDIUM TERM REVENUE AND EXPENDITURE FRAMEWORK

8.1 INTRODUCTION

The application of sound financial management principles for the compilation of the Municipality's financial plan is essential and critical to ensure that the Municipality remains financially viable and that municipal services are provide sustainably, economically and equitably to all communities.

The Municipality's business and service delivery priorities were reviewed as part of this year's planning and budget process. The municipality also strives to deliver sustainable services to its community without overburdening the consumers with excessive tariffs.

The top strategic risks identified by the annual risk assessments can be summarised as follows:

1. Ageing ICT infrastructure
2. ICT – Disaster Recovery and Business Continuity
3. Financial Viability of the District Municipality
4. Human Resource capacity constraints
5. Sick leave abuse
6. Budget Constraints
7. Climate Change
8. Contract Management

For each of the above risk areas the municipality has put mitigating measures in place aligned to the specific department in the budget. These measures will be implemented over the MTREF period.

Due to the decreasing Equitable Share Allocation the municipality could not budget for a surplus, which will have a negative effect on its Accumulated Surplus. In addressing the key considerations contained in National Treasury's MFMA Circular 74, the following are highlighted in the budget:

- The municipality cut back on capital and operating expenditure related to the upgrading of rural roads (which is the property of the Provincial Government) to maintain accumulated reserves and ensure long term sustainability of the municipality
- Capital projects were spread out over the MTREF to avoid large fluctuations in spending and ensure that priority is given to projects with high importance
- Tariff increases were kept as low as possible to ensure affordability thereof, whilst keeping in mind the cost of delivering services of a high quality.

- The municipality recognizes the importance of cash reserves and therefor strives to maintain a current ratio of not lower than 2.1(Current Assets: Current Liabilities)

In view of the aforementioned, the following table is a consolidated overview of the proposed 2018/2018 Medium-term Revenue and Expenditure Framework:

OPERATING BUDGET

YEAR	EXPENDITURE	INCOME	SURPLUS (-) /DEFICIT
2018 / 2019	405 077 200	- 407 425 300	- 2 348 100
2019 / 2020	399 731 362	- 404 914 862	- 5 183 500
2020 / 2021	421 804 103	- 423 474 103	- 1 670 000

CAPITAL BUDGET

YEAR	EXPENDITURE	INCOME	SURPLUS (-) /DEFICIT
2018 / 2019	31 480 870	- 31 480 870	0
2019 / 2020	27 814 595	- 27 814 595	0
2020 / 2021	18 075 100	- 18 075 100	0

OPERATING BUDGET – REVENUE

The Cape Winelands District Municipality is reliant on Grant funding as its main source of revenue.

This is as a result of the abolishment of the RSC Levi

The following table reflects the revenue sources for the 2018/2019 to 2020/2021 financial years:

Sources of Income	2017/2018	2018/2019	% Inc./-Dec. Between 2017/18 & 2018/19	2019/2020	2020/2021
Ex Rev. Operational Revenue	-340 200,00	-340 000,00	-0,06	-340 000	-340 000
Ex Rev. Rental Fixed Assets	-131 000,00	-131 000,00	-	-131 000	-131 000
Ex Rev. Agency Services	-117 635 343,00	-121 144 500,00	2,98	-113 638 062	-125 912 303
Ex Rev. Sales Goods and Services	-891 250,00	-512 800,00	-42,46	-512 800	-512 800
Ex Rev. Service Charges	-100 000,00	-100 000,00	-	-100 000	-100 000
Ex Rev. Int Divident Rent on Land	-51 850 000,00	-51 850 000,00	-	-51 850 000	-51 850 000
Non-Ex Rev.	-350 000,00	-250 000,00	-28,57	-250 000	-250 000
Non-Ex Rev. T ransfers & Subsidies	-232 248 100,00	-232 808 000,00	0,24	-237 804 000	-244 089 000
- RSC Replacement Grant	-220 853 000,00	-223 157 000,00	1,04	-229 717 000	-235 929 000
- Equitable Share	-1 886 000	-2 057 000	9,07	-2 285 000	-2 474 000
- LG Finance Management Grant	-1 250 000,00	-1 000 000,00	-20,00	-1 000 000	-1 000 000
-Financial Management Support: mSCOA	-280 000,00	-	-100,00	-280 000	-
-Financial Management Support: Asset Management	-700 000,00	-	-100,00	-	0
Financial Management Support (WG_FMGSSG)	-	-480 000,00	100,00	-	-
- Fire Services Capacity Grant	-800 000,00	-	-100,00	0	0
- CWDM Integrated T ransprot Plan	-900 000,00	-900 000,00	-	-900 000	-900 000
- Community Development Workers	-74 000,00	-74 000,00	-	-74 000	-74 000
- Audit	-200 000,00	-	-100,00	0	0
- Performance Management	-236 100,00	-	-100,00	0	0
-Local Government Compliance	-96 000,00	-	-100,00	0	0
- Human Capacity Dev. Grant	-590 000,00	-360 000,00	-38,98	0	0
- Subs. DOW.: Hiring of Toilets	-700 000,00	-700 000,00	-	-700 000	-700 000
- Expanded Public Works Programme	-1 000 000,00	-1 391 000,00	39,10	0	0
- Rural Roads Asset Man, System (Dora)	-2 683 000	-2 689 000	0,22	-2 848 000	-3 012 000
Seta Refund	-289 000,00	-289 000	-	-289 000	-289 000

OPERATING BUDGET – EXPENDITURE

The table below illustrates the operating Expenditure for 2017/2018 to 2019/2020 financial years:

Employee Related Costs	200 764 515	208 204 856	3,71	220 157 922	228 472 714
Remuneration of Councillors	11 482 940	11 745 588	2,29	12 450 320	13 295 433
Operational Cost	75 865 772	69 523 070	-8,36	63 507 875	72 175 772
Contracted Services	68 487 760	67 205 978	-1,87	59 081 900	55 600 987
Interest Dividend Rent on Land	8 000	8 000	-	6 000	6 000
Operating Leases	1 029 500	1 029 000	-0,05	429 000	429 000
Bad Debt Written Off	1 369 711	5 570 510	306,69	1 425 310	1 425 310
Depreciation and Amortisation	10 000 403	10 000 393	-0,00	10 000 393	10 000 393
Inventory	23 111 231	22 498 805	-2,65	24 262 642	32 488 494
Transfers and Subsidies	9 708 500	9 271 000	-4,51	8 390 000	7 890 000
Gains and Losses	20 000	20 000	-	20 000	20 000
Total	401 848 332	405 077 200	0,80	399 731 362	421 804 103

227

EMPLOYEE RELATED COST:

Remuneration of Councilors is budgeted for in terms of the Public Office Bearers Act and the approval of the MEC

OPERATIONAL COST:

The decrease in Operational Cost is mainly due to the decrease in projects.

CAPITAL BUDGET

The capital budget decreased from R 31 430 870 in 2018/2019 to R 27 814 595 in 2019/2020.

In terms of the MFMA, the Mayor must at least 90 days before commencement of the new financial year, table a draft budget for consideration. The budget must be approved in May 2018 after the completion of the public participation process. The Annual Budget of a municipality must be prepared in terms of Section 17 of the MFMA. Council's Budget must be in line with the Government's spending priorities. Key legal provisions are to be Strictly Enforced.

All grants, including national, provincial and local allocations, should be included in the 2018/19 budget of the municipality as reflected under both the revenue and expenditure budget components. A three year capital and operating budgets for 2018/2019, 2019/20 and 2020/21 MTREF period should be prepared. Reporting requirements for conditional grants must be satisfied.

The budget must be tabled for consultation at least 90 days before the start of the Budget year (Section. (16)(2)) of the MFMA. There must be a clear link between the Budget, IDP and Performance Targets. Municipalities are required to seriously assess their revenue situation and financial health for purposes of determining whether or not they have sufficient revenue and adequate financial stability to fund and deliver on their proposed budget.

The Cape Winelands District Municipality will implement a five-year Medium Term Revenue and Expenditure Framework, aligned to the five-year Integrated Development Plan for the 2017/18-2021/22 cycle.

8.2 TOTAL ACTUAL BUDGET

	2018/2019	2019/2020	2020/2021
Operating Expenditure	379 481 053	374 684 315	396 757 056
Project Expenditure	25 596 147	25 047 047	25 047 047
Sub Total	405 077 200	399 731 362	421 804 103
Capital Expenditure	31 480 870	27 814 595	18 075 100
Total Budget	436 558 070	427 545 957	439 879 203

8.3 COMPARISON BETWEEN THE ADJUSTMENT BUDGET AND THE 2018/2019 BUDGET

	Adjustment budget Feb 2018	2018/2019	% Variance
	2017/2018		
Operating Expenditure	369 930 794	379 481 053	2.58%
Project Expenditure	31 917 538	25 596 147	-19.81%
Sub Total	401 848 332	405 077 200	0.80%
Capital Expenditure	20 320 170	31 480 870	54.92%
Total Budget	422 168 502	436 558 070	3.41%

8.4 FUNDING OF THE BUDGET

Definition of a Reserve:

A reserve is part of retained earnings set aside for a specified purpose, and hence, unavailable for disbursements

The only reserves disclosed in Council's financial statements are the following:

- Capital Replacement Reserve – to finance Property Plant and Equipment
- Revaluation reserve – to offset depreciation on the re-valued portion of building and de-valuation of buildings

(Both the above reserves are non-distributable reserves)

Definition of a Provision:

Provisions are made to make future payments towards liabilities that you already have (Future Medical Aid Liability).

	2018/2019	2019/2020	2020/2021
RSC Replacement Grant	- 223 157 000	- 229 717 000	- 235 929 000
Equitable Share	- 2 057 000	- 2 285 000	- 2 474 000
Finance Management Grant	-1 000 000	-1 000 000	-1 000 000
EPWP Incentive	-1 391 000	-	-
Other National Dora Grants	-2 689 000	- 2 848 000	- 3 012 000
Provincial Dora Grants	-1 814 000	- 1 254 000	- 974 000
Public Contributions	-700 000	- 700 000	- 700 000
Other income	-1 622 800	-1 622 800	-1 622 800
Interest Received	-51 850 000	-51 850 000	- 51 850 000
Agency Services:	-121 144 500	- 113 638 062	-125 912 303
Total Budget	- 407 425 300	- 404 914 862	- 423 474 103

8.5 FINANCIAL POSITION

	Adjustment Budget Feb2018	2018/2019	2019/2020	2020/2021
Operating Expenditure	401 848 332	405 007 200	399 731 362	421 804 103
Operating Income	- 403 834 893	- 407 425 300	- 404 914 862	- 423 474 103
(Surplus) / Deficit	-1 986 561	- 2 348 100	- 5 183 500	-1 670 000

8.6 LIQUIDITY AND DEBT- EQUITY RATIO'S

Current Ratio = Current Assets / Current Liabilities

2015/16 2016/17
13.39:1 16.09:1

This ratio indicates that Council's Current Assets exceed its Current Liabilities

Cash Ratio = Cash and Cash Equivalents / Current Liabilities

2015/2016 2016/17
12.84:1 15.42:1

This ratio indicates that Council will be able to honour current payments

8.7 CAPITAL REPLACEMENT RESERVE FOR THE 2015/2016-2017/2018 MTREF

Capital Replacement Reserve	2018/2019	2019/2020	2020/2021
Opening Balance	67 282 825	41 801 955	19 897 360
Acquisitions for the year	- 31 430 870	- 27 814 595	-18 075 100
Contributions to Reserve	6 000 000	6 000 000	6 000 000
Closing Balance	41 801 955	19 897 360	7 912 260

8.8 KEY PROJECTS

COST CENTRE		DESCRIPTION	FEB 2018	2018/2019	2019/2020	2020/2021
LOCAL ECONOMIC DEVELOPMENT						
1	1004	ENTREPRENURIAL SEED FUNDING	500 000	500 000	500 000	500 000
1	1004	SMALL FARMER SUPPORT PROGRAMME	500 960	500 960	500 960	500 960
1	1004	BUSINESS RETENTION EXPANSION PROJECT	700 000	700 000	700 000	700 000
1	1004	INVESTMENT ATTRACTION PROGRAMME	350 000	550 000	550 000	550 000
1	1004	SMME TRAINING AND MENTORSHIP	611 000	611 000	611 000	611 000
			2 661 960	2 861 960	2 861 960	2 861 960
TOURISM						
1	1103	TOURISM TRAINING	850 000	850 000	850 000	850 000
1	1103	TOURISM MONTH	152 000	30 000	30 000	30 000
1	1103	MAYORAL TOURISM AWARDS		122 000	122 000	122 000
1	1103	TOURISM EDUCATIONALS	150 000	150 000	150 000	150 000
1	1103	LTA PROJECTS	300 000	300 000	300 000	300 000
1	1103	SPORT TOURISM WINTER CAMPAIGN	109 000	109 000	109 000	109 000
	1103	TOWNSHIP TOURISM	400 000	400 000	400 000	400 000
1	1103	TOURISM EVENTS	700 000	700 000	700 000	700 000
			2 661 000	2 661 000	2 661 000	2 661 000
LAND-USE AND SPATIAL PLANNING						
1	1521	EPWP INVASIVE ALIEN VEGETATION MANAGEMENT PROGRAMME	2 030 000	2 030 000	2 030 000	2 030 000
1	1521	RIVER REHABILITATION	360 000	360 000	360 000	360 000
			2 390 000	2 390 000	2 390 000	2 390 000

COST CENTRE		DESCRIPTION	FEB 2018	2018/2019	2019/2020	2020/2021
PROJECTS AND HOUSING						
1	1330	INFRASTRUCTURE RURAL AREA (REN. ELECT.) FARMERS	1 250 000	1 000 000	1 000 000	1 000 000
1	1330	PROVISION OF WATER SERVICES TO SCHOOLS: COUNCIL	500 000	500 000	500 000	500 000
1	1330	UPGRADING OF RURAL SPORT FACILITIES	3 272 000	1 772 000	1 772 000	1 772 000
1	1330	CLEARING OF ROAD RESERVES	1 075 000	1 075 000	1 075 000	1 075 000
			6 097 000	4 347 000	4 347 000	4 347 000
PUBLIC TRANSPORT REGULATION						
1	1615	ROAD SAFETY EDUCATION	1 148 000	1 148 000	1 148 000	1 148 000
1	1615	SIDEWALKS AND EMBAYMENTS	6 480 000	3 980 000	3 980 000	3 980 000
			7 628 000	5 128 000	5 128 000	5 128 000
MUNICIPAL HEALTH SERVICES						
1	1441	SUBSIDY: WATER/SANITATION - FARMS	1 880 000	1 000 000	1 000 000	1 000 000
1	1441	ENVIRONMENTAL HEALTH EDUCATION	445 537	445 537	445 537	445 537
1	1441	GREENING	258 000	0	0	0
			2 583 537	1 445 537	1 445 537	1 445 537
DISASTER MANAGEMENT						
1	1610	DISASTER RISK ASSESSMENT	243 500	243 500	243 500	243 500
			243 500	243 500	243 500	243 500
SOCIAL DEVELOPMENT						
1	1475	HIV/AIDS PROJECTS	137 500	147 500	137 500	137 500
1	1475	ELDERLY	318 600	419 800	207 600	207 600

COST CENTRE			DESCRIPTION	FEB 2018	2018/2019	2019/2020	2020/2021
1	1475	1118	FAMILIES AND CHILDREN	797 000	812 300	597 000	597 000
1	1475		EARLY CHILDHOOD DEVELOPMENT	200 000	200 000	200 000	200 000
1	1475	1018	COMMUNITY SUPPORT PROGRAMME	800 000	400 000	400 000	400 000
1	1475	0551	SKILLS DEVELOPMENT	200 000	200 000	200 000	200 000
1	1475	1113	YOUTH	564 440	603 640	492 040	492 040
1	1475	1125	WOMEN	121 890	121 890	121 890	121 890
				3 139 430	2 905 130	2 356 030	2 356 030
			RURAL DEVELOPMENT				
1	1477		SPORT, RECREATION AND CULTURE	3 919 111	2 960 950	2 960 950	2 960 950
1	1477		DISABLED	794 000	653 070	653 070	653 070
				4 713 111	3 614 020	3 614 020	3 614 020
			TOTAL	32 117 538	25 596 147	25 047 047	25 047 047

8.9 AREAS OF POTENTIAL SAVING

There is a strong strategic understanding that Cape Winelands District Municipality must exercise its functions as a Planning and Co-ordinating authority and not as an Executing authority. Therefore, these areas of potential savings must be contextualized accordingly:

- Don't spend funds on unnecessary items such as:
 - Catering for meetings between officials and officials and councillors;
 - Excessive traveling; and
 - Replacement of old office furniture still in good condition.
- Save on Salary Bill;
- Co-operational agreements between councils;
- Excessive use of stationery;
- Decrease the use of consultants;
- Attend only necessary congresses; and
- Alienate under-utilized buildings.

CHAPTER 9: MONITORING AND EVALUATION

CWDM Performance Calendar – 2018/19 Financial Year:

No	Activity	Responsible Person	Action Due Date
1.	IDP Update	IDP Office	January/February 2018
2.	Budget Review	Finance	February/March 2018
3.	Review of Organisational KPI	PMS Office	April/May 2018
27	Individual Scorecards Review	PMS Office/Management	April/May 2018
28	Organisational KPI (SDBIP) Finalisation and Approval	Mayor	31 May 2018
29	Budget approval	Council	31 May 2018
30	IDP Approval	Council	31 May 2018
31	Performance Agreements reviewed, signed by Executive Management and approved by Mayor	Municipal Manager/Executive Directors/Mayor	31 May 2018
32	Monthly Monitoring of Performance (including update of SAMRAS)	PMS Office	Monthly effective 30 June 2018
33	Quarterly Performance Reporting	PMS Office	15 th day following the end of the quarter: <ul style="list-style-type: none"> • September 2018 • December 2018 • March 2019 • June 2019
34	Quarterly Performance Report to Council	PMS Office	At the end of each quarter (1 st following Council meeting): <ul style="list-style-type: none"> • September 2018 • December 2018 • March 2019 • June 2019
35	Internal Audit Report on Performance Management System	Chief Audit Executive/Internal Audit	Internal audit each quarter: <ul style="list-style-type: none"> • September 2018 • December 2018 • March 2019 • June 2019
36	Revisit budget and link to SDBIP	PMS Office/Finance	December 2018-January 2019
37	Annual Performance Report	PMS Office	31 August 2018
38	Oversight Report to Council	MPAC	February/March 2018

Appendices:

Appendix A:	Public Participation Inputs
Appendix B:	Agri Worker Household Survey Report
Appendix C:	Agri Park Supporting Information

Appendix A

Public Participation inputs

Cape Winelands – Local Municipalities

Stellenbosch Municipality



Needs Analysis

7 MAY 2018



STELLENBOSCH

STELLENBOSCH • PNIEL • FRANSCHOEK

MUNISIPALITEIT • UMASIPALA • MUNICIPALITY

Valley of Opportunity and Innovation

GREATER STELLENBOSCH

Strategic Focus Areas



OUR MISSION
Our mission is to deliver cost-effective services that will provide the most enabling environment for civil and corporate citizens.

OUR VALUES
In all of our work and engagements, we subscribe to the following values:

Integrity: As servants of the public, we undertake to perform the functions and operations of the Municipality in an honest and ethical manner.
Accountability: As responsible public servants, we pledge to perform our duties in a manner that is open to oversight and public scrutiny. This commitment is shaped by our understanding to give an account of our actions to individuals, groups and organizations.

Transformation: We will tirelessly work at transforming our municipality, communities and broader society as custodians of hope through unlocking the endless possibilities our valley holds (treasure). This commitment is shaped by our understanding of the historical, spatial, social and economic inequalities in our valley.

Innovation: We will continuously review our systems, procedures and processes to make them more responsive to customer needs. In partnership with our stakeholders we will seek innovative solutions to complex problems. We will encourage and reward initiatives which stretch creativity and ingenuity.

4th Generation IDP



- 5 year IDP (2017 to 2022)
- Year 1 – New Plan for the 5 years
- Year 2 – Report on year 1 and review priorities
- Year 3 – Report on year 1 & 2 and review priorities
- Year 4 – Report on year 1, 2 & 3 and review priorities
- Year 5 – Report on 4th generation IDP achievements (year 1 to 5)

Public Engagements 2018



Wards	Meeting Dates	Progress
12, 14, 13, 15	9 and 10 April	Completed
16, 18, 22	11 April	Completed
11, 19	12 April	Completed
7, 8, 9, 21	16 April	Completed
5, 6, 14	17 April	Completed
2, 4, 17	18 April	Completed
3, 10	19 April	Completed
1, 20	25 April	Completed

Focussed Group Engagements

Day 1	16 April	Social Development; Health & Education Services; Community Services
Day 2	17 April	Economic Development; Energy, Water, Sanitation, Waste & Environmental Protection; Agriculture & Tourism
Day 3	18 April	Disaster Management, Human Settlements & Human Dignity; Transport & Spatial Planning

Public Participation Engagements

Ward Engagements

Ward 1



Theme	Feedback
LED	A request that criteria need to be developed for the allocation of tenders for the new taxi development and that first prevalence must be given to the community.
Waste Management	Day to day cleaning of the river.
Community Hall	Community requested a community hall.
Traffic calming	Traffic calming on R45 road. Too many accidents.
Basic Services	There is a need for public toilets in Mooiwater.
Traffic calming	Community requested speed humps in Mooiwater and in Skool Street.
Basic Services	Municipality need to service the backyard dwellers in Mooiwater.
Waste Management	Sewerage flowing in Blossom Street. It is a big health risk.
Community Centre	The Mooiwater building is going to be transformed into a Thusong Centre. The community enquired why the community was not consulted.

Ward 2



Theme	Feedback
Area Cleaning	The skips is not an adequate means of waste management. It gives bad impression to tourists.
Housing	Feedback on the development in Langrug.
Informal Traders	Informal traders requested if there is land available for business and where it will be allocated.
Erf 412	Open space was identified for housing and business , however a library has now been built on the identified erf.
Swimming pool	Land was earmarked for a swimming pool has now been replaced by Kusasa school. Where will the swimming pool be built? <i>Feedback: Swimming pools not prioritised during the drought.</i>
Indoor sport centre	Gathering space for children to minimise disruption to neighbours and noise pollution.
Social Development	Social Development to the Bosbou, La Motte area. Please consider putting up an Open-Air Gym and Play Park in the area.

Ward 3



Theme	Feedback
Property Sizes	The community in Maasdorp enquired about whether their erfens will be cut/ made smaller with the new development.
Housing	The budget only makes provision for housing in Meerlust and Maasdorp, but nothing is mentioned about Lanquedoc. New development in Wemmershoek take place?
Health	Request for a clinic in Lanquedoc
Community Hall	The budget refers to the upgrade of a community centre, however there is no existing structure as such.
Electricity	A request for electricity boxes for backyard dwellers. Request for streetlights in Wemmershoek.
LED	Possible LED opportunity in Meerlust in terms of the tram for tourism.
Traffic calming	The community requested traffic calming at the Wemmershoek/Franschhoek crossing prone to accidents.

Ward 3 (...continues)



Theme	Feedback
Maasdorp	The community of Maasdorp expressed their concern about the fact that no money has been allocated to Maasdorp.
Water meters	There was a question about how the municipality determines water usage if no water meter readings are done at houses.
Health	There is an infestation of flies in the Wemmershoek area due to the sewerage works.
Access to Broadband	The community enquired about receiving access to Broadband in Lanquedoc .
Graveyard	Why should people of Simondium be buried in Wemmershoek?
Sewerage	There was a concern about blocked drains in Wemmershoek and the accompanying stench.
Roads	The community requested upgrading of roads in Wemmershoek
Public participation	Bosbou community requested public participation and feels excluded from any engagements and discussions about development within their area.
Land for farming	The community requested clarity on when the municipality will make land for agriculture available as promised.

Ward 4



Theme	Feedback
SDF	<p>How can densification take place without land availability ? SDF should indicate where development can take place. The community requested mixed housing opportunities to promote integration. Plea from the community for public participation prior to approval of SDF</p>
Sport Fields	<p>No irrigation at Pniel sport ground whereas other sports fields such as Coetzenburg are allowed to. Municipal communication went out that no irrigation is allowed. Request for equal treatment.</p>
Graveyard	<p>Unable to accommodate all the residents. Where will the extension be built?</p>
Resealing of roads	<p>Resealing of roads in Johannesburg. There was a request for access roads to the new development. Relocation of pedestrian crossing in Heishoogte way</p>
Sewerage	<p>Will the sewerage system have enough capacity to accommodate the new development in Johannesburg? Sewerage pipes are blocked twice a month. Request for an investigation of the sewerage leakage at the giff</p>

Ward 4 (...continues)



Theme	Feedback
<p>Development in Johannesburg</p>	<p>The community of Johannesburg requested a meeting with the engineering department regarding the new development.</p>
<p>Emergency housing</p>	<p>Due to the increase in farm evictions , farm workers are forced to become backyard dwellers in areas such as Kylemore. This is problematic because there is no access to basic services such as toilets, water and electricity.</p>
<p>Access to the mountain</p>	<p>Request an investigation into whether Boschendal has the right to restrict residents from gaining access to the mountain.</p>
<p>Traffic regulation</p>	<p>A request for more visible traffic officials was made</p>
<p>Sport</p>	<p>A request for the SSRA to amend their constitution to indicate the duration of term of office. The community questioned the bill of R4000 per month for lighting at the sport grounds.</p>

Ward 5



Theme	Feedback
Water	The community of Jonkershoek indicated that water is running down the canal and being wasted. They enquired where it is going. They also indicated that the water supplied to COCT is coming from Stellenbosch and then they have to purchase their own water back from the COCT at a higher price.
Play parks for Jonkershoek and The Ridge	The community of requested a play park for the children. Currently the children have to play in bushes.
Housing	Klapmuts, Kylemore and Kayamandi were established after Jonkershoek but received their houses already, while Jonkershoek community is still awaiting on houses.
Basic Services	The municipality promised to provide services to Jonkershoek informal settlements by the latest February. Nothing has happened to date. Lighting is also a challenge.
Housing	No consultation was done for the reduction of housing opportunities in Idasvalley.

Ward 5



Theme	Feedback
Job Creation	The community of Idasvalley has many unemployed people, but when projects are rolled out only a few of the community is selected. The rest are from the Kayamandi wards.
Community Hall	There is currently no community hall in Idasvalley. The Community recommended that planning need to be done 3 years in advance.
SDF	The community of Jonkershoek indicated that the municipality has made promises for development, however, due to the lack of response from officials the community remain in the same conditions.
Housing	The community of Jonkershoek requested that the municipality speed up the processes in terms of housing. They also indicated that they would like feedback on a letter submitted to the Mayor via e-mail.

Ward 6



Theme	Feedback
Safety	The community enquired about the possibility of drones to reduce the crime.
Basic Services	The municipality need to do an assessment of the amount of people per household when allocating tariffs and maximum amount of kl per family.
Electricity	People enquired about what the municipality is doing iro informal settlements with illegal connections. They also asked why the electricity tariff cant increase with inflation.
Tarring of roads	The municipality repaired the burst pipe. Community enquired by when the repairs to the road will happen in Botmanskop.
Sport	The bmx track is currently obstructing the sports grounds.
Water	The rugby field is restricted due to the water shortages. There was a recommendation to use the water that is flowing from the reservoir to the river for irrigation of the sportsground.
Lighting	There is currently lights on the sportsground that is not in working condition. Can we get feedback on when the lights will be replaced.

Ward 6



Theme	Feedback
Roads	The community requested a footpath or bridge from Timberlea to Cloetesville for the school learners.
Housing	Community informed that there are many members who qualify for RDP housing in the farm areas. By when will they be accommodated with housing.
Lighting	A request was made for better lighting on the R44.

Ward 7, 8, 9



Theme	Feedback
Skateboard park	2018/19 budget has a R500 000 allocation should be moved to ward 16.

Ward 10



Theme	Feedback
La Colline Development	Where and when in La Colline will the development take place?
Good Governance	How is good governance of the municipality measures, specifically with regards to performance?
Crime	What has been done regarding crime within ward 10. The community also requested statistics indicating the correlation between safety initiatives and reduction of crime.
SDF Public Participation Process	The community wanted to know more about the SDF public participation process.
Gentrification of Stellenbosch	The community expressed their concern with property increasing in Stellenbosch with the influx of students, forcing the working class people out of the area.
Water	The community requested the installation of more water meters to determine who is saving water and who is not. Recurring pipe bursts in Dr. Malan street leading to water losses.

Ward 10



Theme	Feedback
Rezoning	The community requested clarity on the process followed for rezoning within ward 10.
Litter control	What has been done to avoid littering.
Land for agriculture	The community requested that the land for agriculture be used for fruit and vegetable produce as opposed to wine and exports.
Town planning	Does the rate of densification take the impact on traffic congestion into account. The community questioned the effectiveness of town planning.
Safety and security	Is there a plan to work with the neighbourhood watch?
Pollution of the Krom river	Infestation of mosquitos in the flats next to the river.

Ward 11



Theme	Feedback
Presentation	Request the CP3 map to be sent to everyone via email
Power Pylons	Why do they remove the pylons at the dumping site? What is the process after removal of the pylons?
Tourism	How is tourism promoted?
Speed humps	What do they have to do to get speed humps installed ?
Dumping site	They are busy resealing the road leading to the dumping site. Will there be an alternative access to the dumping site? Will the recycling plant still be operational?
Road safety	With the upgrading of Devon Valley Way, will they build or create a safe pedestrian crossing for the school children?

Ward 12



Theme	Feedback
Electricity	No electricity in eNkanini. Community want the entire eNkanini to have electricity.
Housing	TRA no 2 in Kayamandi. Zone O people will be moving in that houses, however the family is large. Will the families be moved back to Zone O when the houses are finalised. eNkanini has the same issue ito temporary relocation.
Employment	Large amount of young people at home. Community is not benefiting all the people. Dual databases causes confusion. One for EPWP and one for the Area Managers Office Database.
Upgrade of Playparks	Playparks not in good condition and dangerous.
Storm water upgrade	Drains are not adequately cleaned. Water is going into the peoples houses.
Youth Empowerment	eNkanini youth need additional skills development. There are a lot of youth in eNkanini unemployed. Some have matric and just sitting at home.

Ward 12



Theme	Feedback
LED	Small businesses require space to run their business. Possible accommodation at the Kayamandi Corridor can assist with support for small businesses.
LED	Informal traders next to the corridor want to be part of economic development projects next to the mall.
Safety	<p>Safety project in ward 12. The residence are not feeling safe. Law enforcement need to communicate with the community on safety.</p> <p>Flood lights can assist with safety. Community is happy that that electricity will be prioritised by the municipality.</p> <p>Neighbourhood watches felt that they don't get support from police and have since abandoned the project. They want to revive it with the support of the municipality.</p>
Land for farming	In eNkanini there are poultry farmers who require land. Eg. One member in eNkanini has over 50 pigs
Land for Housing	A need for a housing summit has been identified for the Kayamandi Wards.

Ward 12



Theme	Feedback
Health	There is only one clinic in the entire Khayamandi. The community requires a 24 hour clinic.
Sanitation	The TRA houses no 1 in Watergang the toilets are leaking.
Resource Centre	<p>Councillor added the Resource Centre as a ward project since 2016 (Sport Ground), however, the progress is delayed.</p> <p>The Small Capital budget has been utilised to furnish the venue and buy 4 computers. The purpose of the resource centre was to attract the youth and can assist with training, cv creation, job search, research and internet usage and woman empowerment amongst other things. The building is there, but there is no manager to run the centre.</p>
Community Hall	Community requested a community hall.

Ward 13



Theme	Feedback
Safety and Security	Floodlights in Mawethu Street – Is identified as a crime hotspot.
Housing	Backyard dwellers: Information sharing with backyard dwellers on how to access opportunities for housing.
Historical debt of municipal services	Historical debt to be addressed by the municipality.
Default water meters	Customer service agent to be based in Stellenbosch for assistance for default water meters.
Safety	Old houses in ward 13 (Old Location): can the municipality assist with these houses. Whether the municipality can sell these houses or demolished it.
Old age centre	A building was built for elders specifically. Programmes was running, however, it has since been vandalised. Community request that the municipality assist with reviving the old age centre.
Taxi Rank	Community requested progress on the development of the taxi rank.

Ward 13



Theme	Feedback
Health	There is only one clinic in the entire Khayamandi. The community requires a 24 hour clinic.
Community Hall	Community requested a community hall.

Ward 14



Theme	Feedback
<p>Land for farming</p>	<p>Where is the location for land? How to get access to land for farming. How is the municipality preparing the market for farmers and a written agreement should be in place.</p>
<p>Housing Development</p>	<p>Community requested feedback on the housing development. People from Strongyard and non-qualifying members for subsidy housing are not included in the developments in Kayamandi.</p>
<p>Employment</p>	<p>The community feels that the municipality is not employing people from Kayamandi. They see other people not living in Kayamandi getting benefit from employment initiatives of the municipality. They only get selected for small projects with no opportunity for long term /permanent employment in Kayamandi.</p> <p>The Municipality is using the EPWP as their own projects, but EPWP falls under Department of Public Works.</p>
<p>Basic Services</p>	<p>The toilets that was constructed on the dam in Zone I is leaking into the houses/informal structures.</p>

Ward 14



Theme	Feedback
Health and Housing	There is a rat infestation in the old hostels. There is a family of 8 that is living in a small structure and one of the children got bit by a rat. The family want's feedback on their request to alternative accommodation.
Health and Housing	A lady living in Zone F 192 requested a house. She is currently living in a shack and need electricity to operate the oxygen machine that her son needs. Alternative accommodation.
Housing	A mother who was an allocated beneficiary and who signed for a house died before getting the house. The kids want to know if they are entitled to the house or should it be passed to the next beneficiary.
Basic Services	There is leakage of taps in the whole Kayamandi. Water Warriors are allocated to identify areas where there are leaks.
Health	There is only one clinic in the entire Khayamandi. The community requires a 24 hour clinic.
Multi Purpose Centre (Thusong Centre)	Community requested a Thusong Centre. (Was a priority in 2017/18 and 18/19, however the feedback indicated "cannot be accommodated in the 2017/18 budget")

Ward 14



Theme	Feedback
Safety	Neighbourhood watches felt that they don't get support from police and have since abandoned the project. They want to revive it with the support of the municipality.
Employment	<p>The community feels that the municipality is not employing people from Kayamandi. They see other people not living in Kayamandi getting benefit from employment initiatives of the municipality. They only get selected for small projects with no opportunity for long term /permanent employment in Kayamandi.</p> <p>The Municipality is using the EPWP as their own projects, but EPWP falls under Department of Public Works.</p>

Ward 15



Theme	Feedback
Housing	The community wanted to know why the municipality can't use their farm land for construction of housing.
Basic Services	The people affected by the fire disaster in 2015 in Zone K was moved to Zone L. They need basic services (Toilets, water and electricity).
Housing	Community are not satisfied with the process used for allocation of houses. They want a block approach where one area/block is allocated at the same time. There was also a request for planning for non-qualifying people.
Security	Community want to a control room for CCTV Camera in Kayamandi so that they can access footage when needed.
Law Enforcement	The community requested an improved presence of law enforcement and not a complete reliance on CCTV cameras. Need a more pro-active response rather than reactive.
Electricity	Illegal connections straight from the pole in eNkanini.

Ward 15



Theme	Feedback
Health	There is only one clinic in the entire Khayamandi. The community requires a 24 hour clinic.
Taxi Rank	Community requested progress on the development of the taxi rank.
Multi Purpose Centre (Thusong Centre)	Community requested a Thusong Centre. (Was a priority in 2017/18 and 18/19, however the feedback indicated “cannot be accommodated in the 2017/18 budget”)
ABET Classes	Requested for Adult Based Education Training classes.

Ward 16



Theme	Feedback
Housing	Upgrading of the “ Steps” and questioned what happened to R500,000 allocated in 2017/18. Defects have been coming on since 2005. Walls of the houses are thin, not allowing any privacy for residents, which is a matter of dignity.
Gap Housing	When will people earning over R3500 receive a house.
Land for housing	Municipality has adequate land available for housing opportunities, however it is not providing.
Renovation of houses- The Steps	Decanting, where will they be moved to when flats are upgraded.
Illegal occupation of land	Community felt that the only option they have left is to illegally occupy land in order to get houses.
Emergency housing	Why can't the unused municipal land be used for emergency housing?
Budget	Confusion around the allocations within the ward budget. Need clarity on whether the budget is ward specific or allocated to the entire WC024.

Ward 16



Theme	Feedback
Backyard dwellers	Using bucket toilets. Want access to basic services such as ablution and electricity.
Lighting	Last Str. Insufficient lighting
Municipal Strategy	We need to focus on service delivery
Safety	Not visible law enforcement in Cloetesville. If they come the community is not treated with dignity. Cloetesville does not receive the same treatment or service delivery from Law Enforcement that town receives.
Job creation	Highlighted as very important because it has a big correlation to social evils such as crime, substance abuse, youth pregnancies etc.
Informal Trading Hubs (LED)	Why is R2000000 allocated towards an informal trading hub when it could be allocated to more urgent needs such as housing and toilets.
Paving	All streets have been paved except for Jakaranda street
People with Disabilities (PWD)	No provision is made for PWD for access to public facilities and public transport.

Ward 16



Theme	Feedback
Electricity Boxes	<p>New Iron power boxes that have been installed. No consultation was done with the community prior to installation. It also places a financial burden on the community that already don't have money for electricity and now has to purchase new batteries. The community says that when the battery of the box runs flat the entire electricity supply is also cut.</p> <p>They can only purchase prepaid electricity at retailers such as Shoprite , Checkers and Pick and Pay which is not within the community.</p>
Elderly	A need for activities for the elderly.

Ward 17



Theme	Feedback
Tariff increases	There was an enormous surplus in the municipality's budget last year. Clarification was requested about how the increase in tariffs are justified if the municipality has unspent money, implying that there is no need for additional increases.
Fencing	Residents enquired about when the fencing of the municipal flats in Long street will be finished.
Maintenance of Municipal Flats	Poor maintenance of Mountview . Aluminium windows were not safely and correctly installed.
Housing	The community enquired about the type of developments envisaged to be built in Soekmekaar.
Indigent grant	Community members enquired about how the service fee is calculated for those indigent grant recipients.
Sports facilities	There is no lighting or maintenance of sport facilities on the budget. No irrigation, due to water restrictions.
Parks	There was a request to fence the parks in Cloetesville to make it safer for children

Ward 18



Theme	Feedback
Top Structures	Mandela City park, when will the top structures be built? No budget has been allocated towards the top structures.
Graveyard	They see there is no budget , what is the progress on this? Have been waiting for 10 years. Suitable land to be identified for a site.
Housing in Mandela City	Will the new houses be Nu-Tec houses? Why would it not be the same houses as built in Jamestown?
Increase in tariffs	Most of the resident have a 20 amp and how will these changes effect them?
High School	No indication on the budget for building of a high school. If this is a Provincial issue it should be escalated to the relevant department.
Housing	The IDP/Budget doesn't indicate any housing opportunities for backyard dwellers.
Taxi rank	There is a taxi rank , but it needs a roof
Safety and Security	It should be listed as priority due to unsavoury characters. Klapmuts is no longer a safe area.

Ward 18



Theme	Feedback
Fire Station	It is built on the wrong place
Skills Development	Requesting more skills development programmes for youth
Bus Shelter	There was a request for a bus shelter in Long Street.

Ward 19



Theme	Feedback
SDF	Farmworkers need to be part of the SDF. Accountability of the Municipality with regards to integration of farm workers.
Input in Budget	Would it be useful to give input on the budget? Is De Novo on the budget?
Backyard dwellers	Crime and drug abuse in Smartie town. Request for Lester Van Stavel to do a site visit. A question about how long until backyard dwellers receive houses.
Lighting	Sport field is in terrible conditions especially with regards to lighting.
Housing	How will the municipality help farm workers to get RDP houses.

Ward 19



Theme	Feedback
Farm Evictions	Clarity requested about the farm evictions in the Koelenhof area
Evictions	Cabrico evictions. New developments force residents out of the area. How does the municipality help?
Backyard Dwellers	Access to water and electricity for backyard dwellers

Ward 20



Theme	Feedback
Development	Community enquired if there is any other area that will be developed besides the Longlands area.
LED	Community wanted to know why people from outside Longlands and Vlotenberg were used for the cleanup of Longlands. There are many unemployed people in the area.
LED	A request that the people from the community can view the unemployment database at the ward office and possibly register at the office instead of the community having to go to Town to register.
Community Services	Community requested assistance with the registration for Identity Documents.
Land	There was an enquiry around the land across the Eerste River. The community wanted to know if the land is private or municipal land.
Service delivery	The community that have been moved from Devonvalley dumping site to Vlotenberg is living in bad conditions. Community requested that the municipality do something to improve their living conditions.
Land for farming	Community requested assistance with the application for land for farming

Ward 20



Theme	Feedback
Water	The Community enquired on where the BP garage in Longlands get their water from. They further enquired whether the Theewaterskloof dam water is really for household use.
Waste Management	The small dump site at the Bungalows is a big health issue. The community requested assistance from the municipality.
Housing Development	The community suggested that if any other development takes place in the area that the low cost housing and high cost housing be developed simultaneously in future.
Housing	The community wanted to know when the Longlands housing project will start.

Ward 21



Theme	Feedback
Development contributions	Where are the contribution costs of De Zalze and Le Clemence , owed to Jamestown?
Property valuations	Property valuations are increasing excessively, impacting the rates and taxes leading to gentrification due to existing residents not being able to afford payments.
Housing	When will the houses be built for individuals living in bungalows? Mountain Breeze is not dignified living. There is still no running water or electricity with 8/9 families sharing a single toilets. Safety concerns were also raised.
Title deeds	When will the transfer of title deeds take place?
Lighting	The budget shows lighting of Mountain Breeze in 2021. There is no safety currently due to no lighting

Ward 21



Theme	Feedback
Sport	There is nothing on the budget for sport , even though it has been noted at previous IDPs.
Third Generation IDP	We require feedback on the third generation IDP to determine whether those needs were met before we start with a new IDP.
Land for Housing	Land was identified for housing , however it is now being used for private sector such as Blaauwklippen.
River access	The community was not informed of a river access project. Pollution still continues into the river
Jamestown boundaries	Question around the boundaries of Jamestown
Budget	Upgrading of the R44 is too excessive and pricey, taking the focus and money away from other priorities such as housing.

Ward 22



Theme	Feedback
Performance	Request that performance of previous years be measured against strategic objectives of the municipality
Road Safety	Are there projects in place regarding road safety?
Presentation	Can the presentation in future be in a bigger font that is more readable? Presentation must be more informative.
Water	When is the municipality going to do the replacement of water pipes as they said it would take 6 months.
Strategic Objectives	What is the meaning of the strategic objectives and the explanations are needed.
Traffic Congestion	The community made a recommendation in terms of traffic congestion in that the easiest way to relieve traffic congestion would be for people to work flexi time.
Priorities	We would like to know what position the priorities were last year vs. this year. A more graphical display is needed.
Water Tariffs	Have you allowed for a reduction of rates when water levels are back to normal?

Ward 22



Theme	Feedback
Fibre optic cables	Busy lying fibre optic cables in “ Die Boord”. Pavements are not repaired after it has been dug up for installation
SDF and IDP alignment egggers	Status van MSDF vs IDP. Does the IDP and SDF run parallel? Will there be a separate MSDF 2018 public participation process this year? Is the IDP allowed to include MSDF cards in their draft IDP in March before any public participation as dictated in SPLUMA has taken place yet? What other mechanism will be used to allow the public to make any changes prior to the MSDF serving at Mayco or Council?

Public Participation Engagements

Focussed Group Engagements

Public Engagements 2018



Focussed Group Engagements

Day 1	16 April	Social Development; Health & Education Services; Community Services
Day 2	17 April	Economic Development; Energy, Water, Sanitation, Waste & Environmental Protection; Agriculture & Tourism
Day 3	18 April	Disaster Management, Human Settlements & Human Dignity; Transport & Spatial Planning

Community Safety

Focussed Group Engagements

Community Safety



Challenges and Key Issues

	Theme	Feedback
	Law Enforcement/ Safety	Traffic enforcement Traffic Congestion Managing and policing the roads
	Disaster Management	People don't always call the Municipality in the event of a fire Community have perception that response of municipality is not effective
	Traffic Services	Traffic enforcement Traffic Congestion Managing and policing the roads

Community Safety



	Theme	Feedback
Current Initiatives	Law Enforcement/ Safety	<p>Existing Private initiative started recently: LPR alarms. Privately funded initiative</p> <p>LPR cameras installed in town</p> <p>Municipality cameras are Integrated with the police.</p> <p>Street people policy drafted and must be implemented.</p> <p>Municipality would like to have 24 hour services, currently working on a shift programme to ensure immediate response time.</p>
	Disaster Management	<p>Flood kits</p> <p>Response time less than 15 minutes</p> <p>Satellite station at Klappmuts</p> <p>Smoke detectors with 30 meters alert capability</p> <p>Municipality is planning to use Boreholes to supplement water usage for fire services</p>

Community Safety



Recommendations	Theme	Feedback
	<p>Law Enforcement/ Safety</p>	<p>Copy of the safety plan need to be shared with the community.</p> <p>Camera services to be shared with SAPS to enhance safety.</p> <p>Giving skills and opportunity to the youth to open up entrepreneurial possibilities in order to mitigate crime.</p> <p>Break the chain of buying stolen goods. Eg Scrap metal buyers.</p> <p>Cameras in Klapmuts to detect and mitigate crime.</p> <p>Encourage Neighbourhood Watches. Encourage regular meetings and to compliment duties of law enforcement. Radios can be linked to SSI or Law Enforcement.</p> <p>Partnership with private security companies.</p> <p>Partnership with the University of Stellenbosch to provide additional traffic officers to ensure effective policing</p>

Community Safety



	Theme	Feedback
Recommendations	Disaster Management	Integration with police and ambulance services can be strengthened
		Churches are open to give the municipality a slot to train the church members what to do during disaster events.
		Cameras and safety plans must be integrated with other departments and private sector
		Safety Plans must be shared with agriculture
	Traffic Services	Parking contravention solution: Vehicles need to be removed and kept until a fine is paid in order to prevent contraventions.

Other Social Issues



Feedback

Agriculture/Farmers will try to retain bulk of the workers in cases of drought

Spatial plan need to clearly indicate which areas will be earmarked for development

Municipality can write a policy on **social responsibility for private sector** and possibly provide a discount/development or job creation levy.

Provision must be made in the **budget** for development **over time**.

SDF: High densification development need to be initiated in Town area to break away from the Apartheid Style town planning.

SDF: Agricultural land provides food security, job creation, tourism opportunities and need to be protected.

Budget: Include R400m for traffic vehicles.

Social and Value Creation

Social Development, Health and Education

Focussed Group Engagements

Social and Value Creation, Social Development, Health and Education



	Theme	Feedback
Challenges and Key Issues	Education	School for dropouts and special needs
		Youth Café (looking at existing infrastructure)
		Big need for safe space where people can do homework.
		School for dropouts and special needs
		Skills development for unemployed youth.
		Training for Farm Workers
	Safety	Need for a youth empowerment centre
		Need for facilities for skills development centre
		Safehouse (children and women)
	SASSA Grants	Child protection
		Closing of Post Office
	Housing	Possibility of setting up a post office at the Corridor
		Back Yard dwellers
Health	Access to ARV's	

Social and Value Creation, Social Development, Health and Education



	Theme	Feedback
Challenges and Key Issues	Economic Opportunity	Need for job creation
		Employment assistance programme
		Action Plan
	Social Development	Best Practice Forum Integration and collaboration, children, elderly. How is Stellenbosch developing families? Holistic approach instead of individualistic.
Recommendation	Education	Old jail in Koelenhof for multi-purpose centre
		Dialogue needed for identification of sites to set up skills centre, but various programmes would like to benefit from the availability of space
		Clarity needed re the role of the municipality in training, social development etc.
		Funding is available but need space for Skills Centre (e.g. Pebbles)

Economic Development & Tourism

Focussed Group Engagements

Economic Development & Tourism



	Theme	Feedback
<p>Challenges and Key Issues</p>	<p>Economic Development</p>	<p>Technopark and Klappmuts are good examples of how development can happen</p> <p>Need for bold decisions through the SDF to identify various social, economic and industrial nodes</p> <p>SMME – platform and investment need for SMME's to develop</p> <p>Municipal website – platform for communication.</p> <p>Business and Sport tourism</p> <p>Rural areas – communication to be forwarded to their offices (Landbougenootskap) to keep them informed.</p>
	<p>Youth Development</p>	<p>EFSA provides support to youth in communities to access the job market. To deal with crime, the jobless need academic support to give purpose. Need for an Academy in Stellenbosch.</p> <p>EFSA partnering the Social Empathy Initiative</p> <p>Need for regular discussion with stakeholders</p>

Economic Development & Tourism



	Theme	Feedback
Recommendation	Economic Development and Opportunity Creation	<p>Persons with Substance abuse - Programmes (Community Worker Program) is in place to assist with job creation opportunities.</p> <p>Establishment of an Economic discussion group -- see it as a possible vehicle for information sharing.</p> <p>Approve plans and implement it. (proper public participation happened on the SDF)</p> <p>Ward Councillor and committees to be interface with the community</p> <p>The University must be integrated.</p> <p>Klapmuts – Catalytic funding for employment creation and unleash economic opportunity</p>

Infrastructure Development

Focussed Group Engagements

Infrastructure Development



	Theme	Feedback
Challenges and Key Issues	Waste Management & Environmental Protection	<p>Limited landfill air space available. No suitable landfill airspace.</p> <p>Need to reduce organic waste by 50% by 2022.</p> <p>Impact of plastic bags on the environment</p> <p>Usage of Stellenbosch landfill site by other areas outside of Stellenbosch.</p> <p>Illegal connections are preventing trucks to go to dwellings to collect waste.</p> <p>Pollution of rivers by private sectors.</p> <p>Villiersdorp chemicals are coming through to rivers.</p>
	Waste Water Treatment	<p>Cloetesville sewer drain very close to the river (Smartie Town).</p>

Infrastructure Development



	Theme	Feedback
Current Initiatives	Infrastructure	<p>Cleaning of polluted rivers as part of Waste Water Treatment Works (Nkanini).</p> <p>Possibility of Recycling of waste to generate energy?</p> <p>Municipality implementing programmes for Self Generation of Electricity</p> <p>Electrification in Informal Settlements expanded for Nkanini (Kayamandi)</p> <p>Area cleaning services in Informal settlements to ensure human dignity.</p>
	Economic Opportunity	<p>Municipality is using people from the community to assist with area cleaning in Langrug.</p>

Infrastructure Development



	Theme	Feedback
Recommendations	Infrastructure	Workshop on self generation of electricity – Ward 22
		Cycle Parks/Paths that are properly designed to accommodate both pedestrians and cyclists
		Integrated Waste Management Plan to be finalised
		Green waste can be handed over to landfill sites.
	Environmental Protection	Involvement of schools with recycling project
		Separating at source to be implemented for all wards

Transport and Spatial Planning

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Focussed Group Engagements

Transport and Spatial Planning



	Theme	Feedback
Challenges and Key Issues	Human Dignity	21 year housing backlog
		Lack of universal access
		Municipality has a universal access policy but not implemented
		No provision made for middle income earners
	Spatial Planning	Developments in nodes - require different approaches in development
		Land is used responsibly and optimally
	Opportunity Creation	Discrepancy between rich and poor. Opportunity for growth. There is no plan for a middle income group.

Transport and Spatial Planning



Recommendations

Theme	Feedback
Human Dignity	<p><u>Affordable Middle Income Housing</u>: Charge a Starting cost to developers and require from them to develop a middle income housing section as part of their development project.</p>
	<p>Should get students out of family flats.</p>
Spatial Planning	<p>Investment in parks and public spaces.</p>
	<p>20% high end housing 80% middle to lower income housing</p>
Spatial Planning	<p>Preserve assets in an innovative way</p>
	<p>Preserve agricultural land to ensure food security</p>
Spatial Planning	<p>Planned Densification that can complement the environment.</p>
	<p>Create focus areas and identify the areas that we want to develop.</p>
Spatial Planning	<p>Waterfront suggestion for development.</p>
	<p>There is big opportunity for the municipality to tackle the problem of the missing middle. A <i>systems approach</i> is needed.</p>

Transport and Spatial Planning



	Theme	Feedback	
Recommendation	Transport	<p>Can engage the minibus industry to the TOD discussion to service the suburbs. Can look at the Go-George System</p>	
			<p>Promote more cycling, more walking.</p>
			<p>Change the way we travel and the need for travel.</p>
			<p>Group is unanimously in agreement with Transport Oriented Development.</p>

Spatial Environment and Human Dignity

Focussed Group Engagements

Spatial Environment and Human Dignity



	Theme	Feedback
Challenges and Key Issues	Human Dignity	<p>When was last audit of ground availability for demand done</p> <p>Gentrification – affects housing prices, congestion</p> <p>Access to low cost housing: Most employed people do not qualify, due to the income threshold of R3500 not taken inflation into account.</p> <p>Hostels in Kayamandi mixed used development</p> <p>Market dictates value of houses</p> <p>Housing backlog</p> <p>Categorization of lower, high, middle income? Who decides?</p> <p>Stellenbosch not enough housing opportunities.</p> <p>Municipality's strategy to deal with the migration to Stellenbosch from all areas.</p> <p>Availability and affordability of housing stock</p> <p>"Separate but equal" division of class opposes integration and fuels social problems.</p>

Spatial Environment and Human Dignity



Challenges and Key Issues	Theme	Feedback
	Human Dignity	<p>Quality of Housing – Jamestown better quality housing</p> <p>Quality control- who does inspection</p> <p>Corruption</p> <p>Lack of town planning and reactive approach eg. Storm water</p> <p>Transfer of houses, allowed to extend, tenants etc. Is disability considered as a consideration in the allocation of low cost housing</p> <p>Appropriate design and built environment maintenance.</p> <p><u>Sustainability Institute</u>: Cant expand and build shacks only communal garden space</p> <p><u>Access to Land</u>: Availability of units and land to extend existing housing stock.</p> <p>Wait at least 3 years – waiting lists long and units not sufficient</p> <p><u>Farm housing, farm evictions</u>: Employers wanted assistance in eviction of extended family of workers</p>

Spatial Environment and Human Dignity



	Theme	Feedback
Challenges and Key Issues	Spatial Environment	<p>Correlation between current and proposed/ future SDF</p> <p>SDF caters for further segregation</p> <p>Can only develop houses on demarcated lands</p> <p>Brandwacht - inside the urban edge</p>
Current Initiatives	Human Dignity	<p>Housing pipeline, 12 000 houses to be built.</p>

Spatial Environment and Human Dignity



	Theme	Feedback
Recommendations	Human Dignity	Jamestown expansion , Kayamandi northern extension etc.
		Idasvalley integrated development
		Beneficiary engagement and management
		Establishing and maintaining public engagement processes
		Dignity through clean, safe and attractive environments
		Security of tenure by Government
		All new developments in town should transfer 2-3 units as social responsibility
		Housing summit in May to partner with employers to provide housing for workers
		Employers to assist in resettling farm workers re evictions
		Negotiate with farmers
Spatial Environment	Urban development strategy to be revised with updated Zoning	

Disaster Management

Focussed Group Engagements

Disaster Management



	Theme	Feedback
<p style="text-align: center;">Challenges and Key Issues</p>	<p>Disaster Management</p>	<p>Disaster Act has been amended – new act reads “local government must create capacity” for the full functions of disaster management</p>
		<p>Drought – National and Provincial disaster</p>
		<p>Fires – Informal Settlements fires and informal structures in backyards (backyard dwellers)</p>
		<p>Flooding – Huge problem in informal settlement for example Enkanini</p>
		<p>Participation at gross root level – medium of participation not strong enough</p>
		<p>3 Staff Members at Disaster Management – insufficient warm bodies for disaster management</p>
		<p>Funding – disaster materials and incidents. Funding for mitigation projects not enough.</p>
		<p>Advisory forums : How are they involved? Should it not be an extension to capacity building.</p>
		<p>Boreholes – is it a sustainable solution.</p>

Disaster Management



	Theme	Feedback
Current Initiatives	Disaster Management	<p>Drought: Boreholes and purification plants</p> <p>Endorsement of water restrictions</p> <p>War on leaks: projects is currently in progress. Drought plan is in place.</p>
Recommendations	Disaster Management	<p>Participation between farmers and Stellenbosch Municipality on drought</p> <p>Change the perception of disaster management</p> <p>Provide fire replacement kits and smoke detectors to informal settlements</p> <p>Regular meetings with internal departments and discussions with external partners</p> <p>Replace shacks with green structures to minimize fire hazards</p>



THANK YOU



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ANNEXURE A

REPORT: ANALYSIS OF PROPOSALS RECEIVED DURING IDP AND BUDGET ROADSHOW: 8 – 25 APRIL 2018


REPORT: ANALYSIS OF PROPOSALS RECEIVED DURING IDP AND BUDGET ROADSHOW: 8 – 25 APRIL 2018
Categorization Codes

Municipal Competency
District Municipal Competency
Provincial Competency
National Competency
Transversal Competency

WARD:	1
COUNCILLOR:	C Kroutz
DATE OF MEETING:	10/04/2018
SCRIBE:	Faith Qebenya
NO. OF OFFICIALS	14
NO. OF COUNCILLORS:	3
NO. OF COMMUNITY MEMBERS:	236

Ref.	Community Proposals	Category
1.1	Provision of bulk infrastructure and proper budgeting for the construction of low cost housing urgently	Municipal Competency
1.2	Involve the Ward Committee in the compilation of the municipal capital budget, not only the ward allocation	Municipal Competency
1.3	Speed up the delivery of decent emergency housing	Provincial Competency
1.4	Provide the necessary law enforcement services to ensure the safety of children as the cross the Simondium road	District Municipal Competency
1.5	Invest in development programmes at the library and provide more books	Provincial Competency
1.6	Support the victims of farm evictions more effectively	Transversal Competency
1.7	Access to housing opportunities	Provincial Competency
1.8	Develop a play park	Municipal Competency
1.9	Install speed calming measures on the Simondium Road	District Municipal Competency
1.10	Engage with the community and inform them of progress made on agreed development priorities	Municipal Competency
1.11	Present safety initiatives to communities to advise them on how to keep the children safe	Transversal Competency
1.12	Provide access to rural young people so that they can also participate in training programmes and bursary schemes	Transversal Competency
1.13	Appoint people from Simondium and other rural areas to work for the municipality	Municipal Competency

COUNCILLOR SIGNATURE



REPORT: ANALYSIS OF PROPOSALS RECEIVED DURING IDP AND BUDGET ROADSHOW: 8 – 25 APRIL 2018

Categorization Codes

Municipal Competency
District Municipal Competency
Provincial Competency
National Competency
Transversal Competency

WARD:	Ward 2
COUNCILLOR:	Hendrick Kotzè
DATE OF MEETING:	10 April 2018
SCRIBE:	Whitney Prins
NO. OF OFFICIALS	22
NO. OF COUNCILLORS:	4
NO. OF COMMUNITY MEMBERS:	12

Ref.	Community Proposals	Category
2.1	Waste to energy forum wishes to have a community meeting before council implements the final decision in May	Municipal Competency
2.2	Ward demarcations needs to be clearly communicated to the residents of Drakenstein as lack of knowing affects which meeting they should attend	Municipal Competency
2.3	Traffic and Law enforcement officers should do more policing at the entertainment areas such as club 101, Zu'Bar and Stasie 6 for transgressors	Municipal Competency
2.4	What are the cost implementations of the Waste to Energy project over the past 10 years	Municipal Competency
2.5	Is there a surplus on the revenue for waste collection and what is that budget figure?	Municipal Competency
2.6	Waste By-Law has changed on the amount of refuse that can be collected from outside Drakenstein, how does it affect the wards and will it be changed once the waste-to-energy project not continue	Municipal Competency
2.7	There is a MOA with regard to recycling, waste and waste related businesses; how does it affect businesses within the Dakenstein area, will it change or is it determined by the council decision in May?	Municipal Competency
2.8	Recycling businesses within the Drakenstein along with the entire value chain needs a meeting with the Council to discuss the effect that waste-to-energy will have on their business	Municipal Competency
2.9	Clear bag recycling system is not properly operated as they load the recycled material into the refuse truck	Municipal Competency

COUNCILLOR SIGNATURE	
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REPORT: ANALYSIS OF PROPOSALS RECEIVED DURING IDP AND BUDGET ROADSHOW: 8 – 25 APRIL 2018

Categorization Codes

Municipal Competency
District Municipal Competency
Provincial Competency
National Competency
Transversal Competency

WARD:	3
COUNCILLOR:	Wilhemina Smit
DATE OF MEETING:	24 April
SCRIBE:	Whitney Prins
NO. OF OFFICIALS	8
NO. OF COUNCILLORS:	3
NO. OF COMMUNITY MEMBERS:	84

Ref.	Community Proposals	Category
3.1	More garbage cans needed at Windmeul Primary School. The municipal tax for more refuse removal should be investigated because it is not affordable	Municipal Competency
3.2	Need a community hall at Windmeul	Municipal Competency
3.3	Maintenance of storm water pipes	Municipal Competency
3.4	Access to housing and addressing housing backlogs	Provincial Competency
3.5	There is a need for the youth to be employed and develop their skills, especially in the farm community where early school leavers occur.	Transversal Competency
3.6	Library services are needed for the ward with appointments made from the ward	Provincial Competency
3.7	Train youth to assist the Health workers on the farms	Provincial Competency
3.8	How do farm/rural communities receive information about training initiatives presented by DM	Municipal Competency
3.9	Some farms within the ward don't have fresh drinking water	Municipal Competency
3.10	Housing meeting needed	Provincial Competency
3.11	No Public transport within the ward	District Municipal Competency
3.12	Haaskraal road is problematic and need dire attention	District Municipal Competency
3.13	Clinic only services half of the Nieuwedrift area and not the whole Ward 3	Provincial Competency

COUNCILLOR SIGNATURE



REPORT: ANALYSIS OF PROPOSALS RECEIVED DURING IDP AND BUDGET ROADSHOW: 8 – 25 APRIL 2018

Categorization Codes

Municipal Competency
District Municipal Competency
Provincial Competency
National Competency
Transversal Competency

WARD:	04
COUNCILLOR:	Johan Miller
DATE OF MEETING:	09 April 2018
SCRIBE:	Gurswin Cain
NO. OF OFFICIALS	09
NO. OF COUNCILLORS:	02
NO. OF COMMUNITY MEMBERS:	09

Ref.	Community Proposals	Category
4.1	Roller ball track to be upgraded	Municipal Competency
4.2	"Toring Kerk" – Sidewalk. The condition of the sidewalk on the left hand side of the main entrance to the church, are in a dilapidated condition. The Municipality is kindly requested to upgrade the sidewalk.	Municipal Competency

COUNCILLOR SIGNATURE	
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REPORT: ANALYSIS OF PROPOSALS RECEIVED DURING IDP AND BUDGET ROADSHOW: 8 – 25 APRIL 2018

Categorization Codes

Municipal Competency
District Municipal Competency
Provincial Competency
National Competency
Transversal Competency

WARD:	5
COUNCILLOR:	Primrose Mbenene
DATE OF MEETING:	23 April 2018
SCRIBE:	Zolelwa Zwedala
NO. OF OFFICIALS	18
NO. OF COUNCILLORS:	4
NO. OF COMMUNITY MEMBERS:	119

Ref.	Community Proposals	Category
5.1	Electrification on informal settlements at Swartberg	Municipal Competency
5.2	Installation of high Mask in Mfuleni Street next to Nosa due to criminal activities that have occurred in the area	Municipal Competency
5.3	Cleaning of communal toilets from OR to Shiny area	Municipal Competency
5.4	Allocation of funds for soccer sports clubs	Transversal Competency
5.5	Maintenance or 2 street lights in Mfuleni Street due to criminal activities that have occurred	Municipal Competency
5.6	Attention to be given to chieftaincy and heritage	Municipal Competency
5.7	Visibility and patrol of SAPS in the ward due to high level of crime	National Competency
5.8	Job creation in the ward	Transversal Competency
5.9	Development of neighborhood watches and proper equipment to be provided in the ward due to high level of crime and to prevent gangsters that are carrying guns	National Competency
5.10	Access to school in the ward	Provincial Competency
5.11	Replacement of roofs in the ward due to high number of TB patients caused by asbestos roofing	Municipal Competency
5.12	Municipality to prevent cutting off electricity when people have huge outstanding accounts for water and rates	Municipal Competency



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Ref.	Community Proposals	Category
5.13	Financial assistance to be provided to Juventine Soccer Club	Transversal Competency
5.14	Installation of steel net to prevent rubbish from blocking drains by children	Municipal Competency
5.15	Indigent fieldworkers to go door to door at all houses in the ward	Municipal Competency
5.16	EPWP program should benefit all unemployed people and youth in the ward	Municipal Competency
5.17	Access to Vlakkeland housing development for back yard dwellers	Provincial Competency
5.18	Access to special schools that are closer in Drakenstein	Provincial Competency
5.19	Land owners who have relocated to overseas should provide the land back to Municipality and to Council in order to be used for housing development	Municipal Competency
5.20	Renovation of houses with leaking roofs and cracked walls in the ward	Municipal Competency
5.21	Development of train station in New Rest due to crime during winter	National Competency
5.22	Municipality to reduce the rates for water and electricity	Municipal Competency
5.23	Access to health services	Provincial Competency

COUNCILLOR SIGNATURE



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Categorization Codes

Municipal Competency
District Municipal Competency
Provincial Competency
National Competency
Transversal Competency

WARD:	6
COUNCILLOR:	Zukiswa Nqoro
DATE OF MEETING:	17 April 2018
SCRIBE:	Zolelwa Zwedala
NO. OF OFFICIALS	10
NO. OF COUNCILLORS:	05
NO. OF COMMUNITY MEMBERS:	106

Ref.	Community Proposals	Category
6.1	Identification of land for ECD structures and sports codes	Municipal Competency
6.2	Demolishment of the open space informal settlements	Municipal Competency
6.3	Development of play park on the space where the informal settlements is located at Nzwane Street	Municipal Competency
6.4	Pensioners should be charged cheaper rate for burial sites	Municipal Competency
6.5	Rubbish bags that are not removed by EPWP workers the place on the road to the Station and on the road to Lukhanyo Organization	Municipal Competency
6.6	Arts and Culture organizations to be well recognized and assisted by the Municipality	Municipal Competency
6.7	Access to houses for the informal settlements residents	Provincial Competency
6.8	Use of unused container located at the rugby field for social and community projects	Municipal Competency
6.9	Street lightning to be fixed in Celiwe to the AME Church	Municipal Competency
6.10	Refuse removal on the road next to the AME Church in Celiwe Street	Municipal Competency
6.11	Electrification of the Informal settlements in Ntshamba Street	Municipal Competency



Ref.	Community Proposals	Category
6.12	Municipal Budget to be presented in a ward based format	Municipal Competency
6.13	Skills development projects to be initiated in the ward	Transversal Competency
6.14	Youth development projects to be initiated in the ward	Transversal Competency
6.15	Job opportunities to be provided to the young people of Drakenstein	Transversal Competency
6.16	All existing committees to include young people of Drakenstein	Municipal Competency
6.17	Installation of lights at the train station	Municipal Competency
6.18	Why the Municipality is buying electricity to Eskom instead of communities to purchase electricity directly to Eskom	Municipal Competency
6.19	Water rates are very high due to ignorance of the Municipality that was aware about water issue for a very long time	Municipal Competency
6.20	What are the time frame, funds and processes for renovation of hostels (B&C) as this is a long overdue priority listed on the priority lists for a very long time without action	Municipal Competency
6.21	Legal procedures should be taken against municipal housing officials who were implicated in using the housing budget for their personal needs	Municipal Competency
6.22	Nomvelo Mbekushe has been applying for vacant land for the ECD centre that she is been applying for a very long time as Nico Marais is aware	Municipal Competency
6.23	Financial support and skills development for the ECD centres in Mbekweni	Municipal Competency
6.24	Demolishment of the informal settlements in Nzwane Street as people are being evicted in other areas and temporary placed at those informal settlements	Municipal Competency
6.25	Remove Refusal and fumigation is needed in ward 6 in Nzwane Street	Municipal Competency
6.26	Vandalism and dirtiness of toilets at the informal settlements	Municipal Competency



Ref.	Community Proposals	Category
6.27	Municipality to provide digger loader to assist at the funerals	Municipal Competency
6.28	Municipality should provide cheaper services at the gravings sites to pensioners	Municipal Competency
6.29	Municipality should provide proper feedback at the meetings instead of informing people that issues will be attended to or be addressed with no valid or proper response	Municipal Competency
6.30	What is the process that will be taken for those people who are residing at the hostels and where the Municipality has not built for them	Municipal Competency
6.31	Development of Arts Centre in Mbekweni	Provincial Competency
6.32	People want to use a venue that is located at the rugby sports field for the youth	Municipal Competency
6.33	Community want to use the unused mobile container that is located at the soccer sports field.	Municipal Competency
6.34	Support to be provided to Arts and Culture programs	Provincial Competency
6.35	Municipality built the house using the household owner's bricks and promise to bring back the house owner bricks up to now and the rates that she received are very high	Municipal Competency
6.36	Electrification of informal settlement in Ntshamba Street	Municipal Competency
6.37	Applicants who have been on the housing waiting list since 2009 and they are being told to reapply due to the fact that their names are not appearing on the housing waiting list	Municipal Competency

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REPORT: ANALYSIS OF PROPOSALS RECEIVED DURING IDP AND BUDGET ROADSHOW: 8 – 25 APRIL 2018

Categorization Codes

Municipal Competency
District Municipal Competency
Provincial Competency
National Competency
Transversal Competency

WARD:	Ward 7
COUNCILLOR:	Clr Arnolds
DATE OF MEETING:	12 April 2018
SCRIBE:	Whitney Prins
NO. OF OFFICIALS	22
NO. OF COUNCILLORS:	2
NO. OF COMMUNITY MEMBERS:	88

Ref.	Community Proposals	Category
7.1	More sustainable Community projects	Transversal Competency
7.2	More backyard residents need homes.	Provincial Competency
7.3	Identification of vacant land for nursery schools and more Pre-school Education (ECD) centres must be erected	Municipal Competency
7.4	Liaison with day hospital on delivery	Provincial Competency
7.5	Place for informal traders to trade	Municipal Competency
7.6	Provision of metered electric boxes to backyard dwellers	Municipal Competency
7.7	Are there By-Laws that govern mobile store/tuck-shops/house-shops	Municipal Competency
7.8	Needs a traffic light at the crossing between Diemersfontein and Weltevrede Road	Provincial Competency
7.9	What is the state of the land of at Botterberg next to Lategans, could it be utilized for GAP housing?	Municipal Competency
7.10	Water tariffs have increased hence when assistance is needed with regards to billing, no assistance is provided	Municipal Competency
7.11	Side-walks aren't fully paved across the ward	Municipal Competency
7.12	Mobile stores ask an additional charge on electricity sale, can the Municipality investigate?	Municipal Competency
7.13	Assistance is needed for title deeds within the ward	Municipal Competency
7.14	In winter there is no shelter for the informal traders in Dr. Abduragmanstraat	Municipal Competency
7.15	Speed-Bumps needed in Weltevrede area (St Simons street)	Municipal Competency



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Ref.	Community Proposals	Category
7.16	Street lights are needed in, Weltevrede area (St James street)	Municipal Competency
7.17	Why was the Housing office moved in Wellington?	Municipal Competency
7.18	Wellington needs a Thusong Centre	Municipal Competency
7.19	Constant racing in the Main Road, Piet-Retief at all hours of the night, policing is needed.	National Competency

COUNCILLOR SIGNATURE



REPORT: ANALYSIS OF PROPOSALS RECEIVED DURING IDP AND BUDGET ROADSHOW: 8 – 25 APRIL 2018

Categorization Codes

Municipal Competency
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National Competency
Transversal Competency

WARD:	8
COUNCILLOR:	Nomonde Zikhali
DATE OF MEETING:	19 April 2018
SCRIBE:	Zolelwa Zwedala
NO. OF OFFICIALS	14
NO. OF COUNCILLORS:	04
NO. OF COMMUNITY MEMBERS:	116

Ref.	Community Proposals	Category
8.1	Electrification of informal settlements in ward 8 as it seems that ward 8 informal settlements are isolated in the process	Municipal Competency
8.2	Access to houses for applicants who have been on the waiting list for a very long time	Provincial Competency
8.3	Renovations of houses in B Block	Provincial Competency
8.4	Job creation opportunities for the unemployed	Transversal Competency
8.5	Rates and Taxes that are very high to pensioners	Municipal Competency
8.6	Paving at D Block	Municipal Competency
8.7	Cleaning and refuse removal at D Block	Municipal Competency
8.8	Clarity about the houses in OR in terms of renovation, as well as title deeds	Municipal Competency
8.9	Request of a Boxing centre	Municipal Competency
8.10	The issue of evicting shack dwellers in C block	Municipal Competency



Ref.	Community Proposals	Category
8.11	Upgrading of play parks	Municipal Competency
8.12	What strategy will the municipality use to ensure that the shack dwellers do not waste water?	Municipal Competency
8.13	Clarity of funds that were given to residents of A and D Block for renovations	Municipal Competency
8.14	How is the EPWP procedures in terms of recruiting people from different wards	Municipal Competency
8.15	A request to fix broken pipes at V 82	Municipal Competency
8.16	What is the process and who will qualify to get a house in the Vlakkeland housing development?	Municipal Competency
8.17	Renovation and upgrading of houses in D Block	Provincial Competency
8.18	Housing applications process that is not transparent and people are not happy about it	Provincial Competency
8.19	Residents in hostels were provided with identical keys during renovations of which is not safe in all of them	Municipal Competency
8.20	Incomplete housing project with a wall extension that seems to be an extra room located on the wall and houses that were handed over to beneficiaries with inside walls that are not plastered at V block	Provincial Competency
8.21	Municipality should come up with a better strategy for recruiting people in the EPWP projects as most of the people that have registered on the database do not benefit from the EPWP and they remain unemployed	Municipal Competency
8.22	Municipality should provide an opportunity to residents who want to purchase vacant plots for personal interests.	Municipal Competency
8.23	During feedback session Municipality must provide communities with timeframes in order to encourage communities in attending these meetings	Municipal Competency
8.24	The Municipality has promised that the electrification of informal settlements in OR will be done in June 2018 but nothing has been done	Municipal Competency
8.25	Community members feel that the Municipality is not providing electricity at the informal settlements because they pay more attention to farm workers that are being evicted from the farms	Municipal Competency
8.26	Pensioners who are not getting enough units when buying electricity	Municipal Competency



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Ref.	Community Proposals	Category
8.27	Mrs Khunjulwa Godlo from V25 who is a pensioner mentioned that Meter readers are not reading in the ward but house owners are billed on a monthly basis and her water rates and electricity is very high and blocked due to high rates	Municipal Competency
8.28	Title deeds to be provided by the Municipality	Municipal Competency
8.29	Mr Toni Mtyhole from D193 has requested the Municipality to Cut off trees as the roots are destroying the water meter and destroying the wall	Municipal Competency

COUNCILLOR SIGNATURE



REPORT: ANALYSIS OF PROPOSALS RECEIVED DURING IDP AND BUDGET ROADSHOW: 8 – 25 APRIL 2018

Categorization Codes

Municipal Competency
District Municipal Competency
Provincial Competency
National Competency
Transversal Competency

WARD:	9
COUNCILLOR:	N Mangena
DATE OF MEETING:	16 April 2018
SCRIBE:	Nopinky Spogter
NO. OF OFFICIALS	23
NO. OF COUNCILLORS:	11
NO. OF COMMUNITY MEMBERS:	71

Ref.	Community Proposals	Category
9.1	The Dube issue cannot still be an issue, because in the last IDP meeting it was indicated as approved.	Municipal Competency
9.2	Training of drivers at Imperial Cargo, there is a document that says that the training is directly aimed for the Paarl East members; not incorporating all Drakenstein Members.	Municipal Competency
9.3	Meter readers are not doing their jobs properly, they past some houses. There are undiscovered meters in other erfs	Municipal Competency
9.4	The housing office in Mbekweni should be managed by an African managers, why should old citizens go to the Paarl offices while there is an office located in their areas, so that they can be addressed in their own language like the other surrounding offices.	Municipal Competency
9.5	Old houses that were given by the apartheid regime, those houses must be revisited and upgraded. For the MQ Block piping were made of metal.	Provincial Competency
9.6	Water and saving of it, has become as if the drought is an excuse now, the increases are too much, why cannot Drakenstein Municipality (as I mentioned in our previous meetings) use war on links that is a grant, which will help the alleviation of unemployment. You cannot add money on us while we are still suffering.	Municipal Competency
9.7	Roads that are being worked, and yet there are not marked with signs. Two accidents occurred due to unmarked road works and a car fell into a slot.	Municipal Competency
9.8	Electricity that gets cut off without warning for the whole day , plasma and other TV are not working because of that and yet they do not take our claims.	Municipal Competency
9.9	Blocking of electricity while there will be a long weekend is a disadvantage to us.	Municipal Competency



Ref.	Community Proposals	Category
9.10	There will be no contractors from others provinces here; we are also here to do the work when it comes to fixing of our houses. The community has qualified trained contractors to be able to do the jobs given to external contractors.	Municipal Competency
9.11	We are lied to about houses being fixed asbestos houses are not yet fixed	Municipal Competency
9.12	Unemployment our municipality uses 9:1 method when hiring instead of 4:1 our kids are general workers whilst they are qualified; The municipality hires whites and coloureds and not Africans.	Municipal Competency
9.13	Houses are allocated to people who have immigrated from the eastern cape who sold their houses and not to our backyard dwellers	Municipal Competency
9.14	Paarl is not in need of water there is Franschoek dam, which is very big, the farmers are the people who use lots of water; the municipality cannot charge us more on water, and it is expensive.	Municipal Competency
9.15	Unemployment – Our children are told to apply but application forms are thrown away. The Municipality employs its own people who are not properly qualified	Municipal Competency
9.16	Rent – We are 50 to 60 year olds, we do not work and yet the Municipality expect us to pay rent twice in a month. We are depended on our kids grant money to survive. Where does the municipality expect us to get the money from to pay rent?	Municipal Competency
9.17	Ikhwezi Centre - needs to be utilised for projects by the community, what happened to the people who were doing their projects? The place is now utilised by rats and big spiders.	Municipal Competency
9.18	Indigent grant - Our people are victims of, Drakenstein Municipality who promises indigents grant but our indigents citizen pays rent twice. But they are provided with the indigent subsidy from national treasury please revisit the matter of indigents grant. Exemptions household with large families 10 people and more were promised to us. We need a proper respond on this issue.	Municipal Competency
9.19	Sampling of water readings – How does the municipality use samples of certain water readings of other households (assumptions) what about the houses that have missing meters, our elderly people pay for water reading that are not own by them.	Municipal Competency
9.20	Skills - Disappointed on the fact that there are no skills development for the youth (artisans, welding.	Transversal Competency
9.21	Leakage on Private Property – Municipal to explain its role when a private property has a leakage.	Municipal Competency
9.22	Backyard Residents - What is the plan of the municipality in catering for those who lives in backyards?	Municipal Competency
9.23	Open spaces Residents - These people are not renting but wasting water.	Municipal Competency
9.24	Employment Equity - Unfairness from the municipality in terms of race and equity.	Municipal Competency



Ref.	Community Proposals	Category
9.25	Presentations - should be done in our own language (Xhosa), by employees who are well training in presenting.	Municipal Competency
9.26	Equal representation in terms of managing office, Mbekweni should have a Xhosa speaking person in every department so that our people would be able to be helped in their own language. In order for them to be easy to understand.	Municipal Competency
9.27	Employment Statistics –Municipality to make provision of the requests stats of employment from the municipality.	Municipal Competency
9.28	Home Affairs – Request to bring home affairs closer to the people.	National Competency
9.29	Blocking of Electricity –Community request support from the Municipality for the elderly to be assisted, due to the electricity that is still blocked whereas an amount of R700 to R650 has been paid.	Municipal Competency
9.30	Unanswered Telephones – Community indicated that Ms Cheryl Philips does not answer her phone when called for enquiries about the issue of Imperial Cargo Training.	Municipal Competency
9.31	Burnt House - Mr Magogotya's house burned in Dube - the municipality is requested to assist him with electricity.	Municipal Competency
9.32	Hiring of Employees - Drakenstein municipality hires old white people instead young qualified people	Municipal Competency
9.33	Water Pipe - P265 Manzi street, the issue of water pipe that is shared amongst two houses, The Pensioner owes around about R77 000. How can the municipality compensate her, the installation of the pipes was the municipalities fault not hers.	Municipal Competency
9.34	Applied for Employment Ms. Sijaji indicated that she has qualifications that qualifies her for employment in the municipality and has applied but never gets employed.	Municipal Competency
9.35	Development of the Vlakkeland Area - The farmers over the freeway road indicated that they are being moved because there is a housing development underway that is being done by the municipality and the requests the municipality to place them in a proper agricultural land.	Municipal Competency
9.36	Mobilisation - Ward 9 residents request the municipality to use the ward unemployed youth for the distribution of IDP Roadshow flyers.	Municipal Competency
9.37	Filthy Canal - that runs through Jan van Riebeeck road through Phumlani street, is filthy and unhealthy, the municipality is urged to do something. And the open space is used as a dumping site full of rates that runs inside houses.	Municipal Competency

COUNCILLOR SIGNATURE



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Categorization Codes

Municipal Competency
District Municipal Competency
Provincial Competency
National Competency
Transversal Competency

WARD:	10
COUNCILLOR:	Clr C Kearns
DATE OF MEETING:	16 April 2018
SCRIBE:	Whitney Prins
NO. OF OFFICIALS	19
NO. OF COUNCILLORS:	3
NO. OF COMMUNITY MEMBERS:	76

Ref.	Community Proposals	Category
10.1	Grass must be cut in the cemetery because safety is worrying	Municipal Competency
10.2	Request a march against drug abuse	National Competency
10.3	Creating a neighbourhood watch	National Competency
10.4	Security services required at Pelican Park	Municipal Competency
10.5	Tar from pavement at Hillcrest Primary School	Municipal Competency
10.6	Speed humps are excessively high	Municipal Competency
10.7	Use of alcohol in public places must be addressed and avoided	Municipal Competency
10.8	The housing development framework is not available on the municipal website	Municipal Competency
10.9	How is the Municipality dealing with farm evictions together with the already large backlog for housing?	Municipal Competency
10.10	Tarring required for Patrys Street	Municipal Competency
10.11	There is an urgent need for neighbourhood watch in Patrys and Gans streets as they are plagued with burglaries	National Competency
10.12	Has cremation been discussed as an alternate for lack of graveyard space	Municipal Competency
10.13	Are there awareness campaigns for the Schools within the wards to save water	Municipal Competency
10.14	There are no notices at public toilets to save water and we are experiencing a drought	Municipal Competency
10.15	Indigent households are still being blocked even if they have made payment arrangements	Municipal Competency



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Ref.	Community Proposals	Category
10.16	The youth should be trained in firefighting, as an initiative since the ward has experienced a lot of fires	Municipal Competency
10.17	The bar in the ward has been a nest for violence and public indecency	National Competency
10.18	A survey will be made with the names of the individuals who have outside toilets which will be handed over to the municipality	Municipal Competency
10.19	Vacant land for cemeteries must be identified	Municipal Competency
10.20	Youth Development Program, Drug Abuse and Employment Projects must be initiated to help the youth	Transversal Competency
10.21	Training opportunities and skills development are not available to everyone	Transversal Competency
10.22	Vision 2032 and the Spatial Development Framework provide a long-term vision, but the need for housing remains critical and the municipality must reflect how they will reduce housing shortages.	Municipal Competency
10.23	Taps are stolen, running water and plumbing is expensive	Municipal Competency
10.24	Pelican Park area must be watered. Help is needed	Municipal Competency

COUNCILLOR SIGNATURE



REPORT: ANALYSIS OF PROPOSALS RECEIVED DURING IDP AND BUDGET ROADSHOW: 8 – 25 APRIL 2018

Categorization Codes

Municipal Competency
District Municipal Competency
Provincial Competency
National Competency
Transversal Competency

WARD:	11
COUNCILLOR:	Clr Aidan Stowman
DATE OF MEETING:	18 April 2018
SCRIBE:	Whitney Prins
NO. OF OFFICIALS	8
NO. OF COUNCILLORS:	3
NO. OF COMMUNITY MEMBERS:	75

Ref.	Community Proposals	Category
11.1	Request pedestrian crossing – May Avenue	Municipal Competency
11.2	Request Speedway - On the corner of Rudolph, May Avenue and Russel Street	Municipal Competency
11.3	Road maintenance: Target of gravel road (Aurora) along Bo-Dal Rd	Municipal Competency
11.4	Issue of title deeds	Municipal Competency
11.5	Regular refuse removal at Newton Sport grounds and Bloekombos	Municipal Competency
11.6	Full tar Crawford Street pavement	Municipal Competency
11.7	Wheelchair access to the day hospital	Provincial Competency
11.8	Request Speedway & 3-way stop with Rudolf and May Street	Municipal Competency
11.9	Municipality must prevent illegal racing in the highway from cemetery to robot on the Upper Dal road	Municipal Competency
11.10	Installation of speed and tar of pavements at Nelson, Hanover and Mooivlei streets	Municipal Competency
11.11	Water meter reading and tariffs are very high and the requirements and abilities of meter readers are questioned	Municipal Competency
11.12	Request that the Electricity be re-installed at the Safmarine centre as the elderly and disabled use the facility to host meetings within the ward	Municipal Competency
11.13	Why does the water tariff influence the amount of units electricity received upon purchase?	Municipal Competency
11.14	What amount of budget is spent on employment within the ward?	Municipal Competency
11.15	What are the plans with regard to the ditch behind the day hospital running towards Code Street as it is used for dumping?	Municipal Competency



Ref.	Community Proposals	Category
11.16	Need tarring for the pavement in Coode street	Municipal Competency
11.17	Erf 4475, September street, entrance required	Municipal Competency
11.18	Erf 4475 is plagued by fire but Municipality states that the adjoining property is private land, hence no department is willing to assist	Municipal Competency
11.19	Drains aren't cleaned and thus is a breeding ground for cockroaches and it's blockages in winter	Municipal Competency
11.20	Tarring in Dunne road and Waterkant street	Municipal Competency
11.21	Indigent household applications information is wrongly submitted and thus households aren't receiving the subsidy	Municipal Competency
11.22	Speed hump requested for Dunne road	Municipal Competency
11.23	Neighbourhood watch needed for the ward, in Van Wyksvlei area	National Competency
11.24	Mobile shops within the ward possess health risks especially the foreign mobile shops as they have cockroaches	District Municipal Competency
11.25	Are we up to date with the housing backlogs and how are we going to address the issue?	Provincial Competency
11.26	Various projects around town and the ward hence no one knows about it and it is not communicated	Municipal Competency
11.27	How else is the water issue communicated and addressed in the larger sphere of things?	Municipal Competency
11.28	What are the implications and process to obtain your own borehole?	Municipal Competency
11.29	Why are EPWP workers only paid R100.00 a day?	Municipal Competency

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Provincial Competency
National Competency
Transversal Competency

WARD:	12
COUNCILLOR:	M Nobula
DATE OF MEETING:	19 April 2018
SCRIBE:	Nopinky Spogter
NO. OF OFFICIALS	15
NO. OF COUNCILLORS:	8
NO. OF COMMUNITY MEMBERS:	67

Ref.	Community Proposals	Category
12.1	Phola Park –Request the Municipality to speed up the process of repairing the houses	Municipal Competency
12.2	Phola Park –Rent why does the Municipality have 2 renting dates, the 15 th and 30 th end of the month?	Municipal Competency
12.3	Phola Park – Who gets employed from the database and who gets removed from the database, because of recent registered people are in the employment of the municipality and the people who registered before the others are not employed by the municipality. Could they have been removed from the database?	Municipal Competency
12.4	Phola Park – Employment – the Municipality should employ the youth to minimize criminal activities	Municipal Competency
12.5	Phola Park – Request the Speaker's office to give vouchers to everyone in the ward not certain individuals	Municipal Competency
12.6	Them bani – request the municipality to repair the roofs of Them bani residents as previously promised.	Municipal Competency
12.7	Phola Park – The bridge in Phola Park is full of mosquitos it is requested that the municipality should install something at the bridge that will prevent mosquitos not to spread.	Municipal Competency
12.8	Phola Park bridge – The Municipality is requested to install a floodlight, due to criminal activities that take place next to the bridge.	Municipal Competency
12.9	Phola Park –The water canal in Phola Park is stinking and filthy, the municipality is requested to clean the Canal.	Municipal Competency
12.10	Application forms submitted – Drivers application forms are submitted to the Municipality yet the jobs are obtained by other people	Municipal Competency
12.11	Them bani Informal Settlement – None is mentioned in the IDP about the informal settlements of Them bani and this is displeasing the residents of Them bani with no	Municipal Competency



Ref.	Community Proposals	Category
	street lights, broken taps, no clean toilets and the matter was referred to the councillor who never came back to the residents.	
12.12	J Block – The Old M Block houses that were promised that the Municipality promised to install inside toilets were never completed, J Block windows were never fixed by the Municipality and the houses are more than 80 years old with defected windows from the day they were built.	Municipal Competency
12.13	Phola Park – Complaint that the meter readers do not do their job properly they estimate reading. The Municipality should communicate the dates of meter reading, for residents to stay alert when water readings are going to be collected/ read.	Municipal Competency
12.14	Phola Park – Notifications – Municipality should notify residents when there are electricity cut outage or water outage.	Municipal Competency
12.15	Backyard Resident – Accident – Resident at a corner house and her house has 3 times run down by different cars, which put the resident life in danger the residents is requesting the Municipality to speed up the process of housing provision for backyard residents.	
12.16	Q-Block – Drainage and Pipe that were built inside our yards overflows when it rains the Municipality is requested to look at the matter and rectify it	Municipal Competency
12.17	E-Block – Electricity Boxes – are requested to bring a building plan in order to be able to get an extra box for electricity, the municipality should advice.	Municipal Competency
12.18	E-Block – Backyard Residents – Provision of refuse bins due to the large number of people living in the yard.	Municipal Competency
12.19	M Block – Fixing of roofs of the houses of M Block using the ward projects allocations	Municipal Competency
12.20	E-Block – Safety of Scholars The Protective Services should make provisions for the safety of Mbekweni Scholars who travel to school using public transport especially unwanted transport i.e. bakkies. Department should take care of the safety of the scholars who ride on bakkies.	Municipal Competency
12.21	Title deeds - the Municipality should make provision for the 93 houses who never received their title deeds. The NGO operating in the ward managed to get 20 title deeds from Faure & Faure Attorneys on behalf of the residents of Mbekweni.	Municipal Competency

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WARD:	13
COUNCILLOR:	Soudah Ross
DATE OF MEETING:	18 April 2018
SCRIBE:	Yolanda Magqazana
NO. OF OFFICIALS	11
NO. OF COUNCILLORS:	9
NO. OF COMMUNITY MEMBERS:	40

Ref.	Community Proposals	Category
13.1	Request for lighting around the dam opposite Groenheuwel cemetery and the dam must be cleaned because it's a health risk for our children (because people are using the dam for a dumpsite)	Municipal Competency
13.2	For Safety in our community neighborhood watch needs more and better equipment	Municipal Competency
13.3	Youth development and youth projects for matriculants and youth upliftment	Transversal Competency

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National Competency
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WARD:	14
COUNCILLOR:	Jo- Anne De wet
DATE OF MEETING:	17 April 2018
SCRIBE:	Yolanda Magqazana
NO. OF OFFICIALS	12
NO. OF COUNCILLORS:	03
NO. OF COMMUNITY MEMBERS:	65

Ref.	Community Proposals	IDP Recommendation
14.1	Electrification of informal Settlements in Joe Williams	Municipal Competency
14.2	Access to water and sanitation at Siyahlala 2	Municipal Competency
14.3	The time frame of applicants who are on the housing waiting list should be clarified by the municipality	Municipal Competency
14.4	Municipality to demolish the shacks that are built at the open space in front of the Fairyland soccer field	Municipal Competency
14.5	The issue of waiting period at housing, how long does one have to wait for in order to get a house?	Municipal Competency
14.6	What is the age limit for applicants? (Houses)	Municipal Competency
14.7	What is the difference between Joe Williams and Marikana? As they have electricity box	Municipal Competency
14.8	Joe Williams electricity a dire need	Municipal Competency
14.9	Complains were written and submitted to the ward councilor and there was no respond to all the request, its only empty promises.	Municipal Competency
14.10	A shack was burnt down but the municipality did not provide assistance; instead we were referred from door to door and the councilor was present as well.	Municipal Competency
14.11	It was said there is no land to build shacks in Joe Williams but surprisingly there are shacks that are built in Joe Williams; clarity must be given in this regard.	Municipal Competency

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WARD:	15
COUNCILLOR:	L Niehaus
DATE OF MEETING:	24 April 2018
SCRIBE:	Gurswin Cain
NO. OF OFFICIALS	10
NO. OF COUNCILLORS:	3
NO. OF COMMUNITY MEMBERS:	14

Ref.	Community Proposals	Category
15.1	Nuwe Eskadel Street- Trucks are speeding in the road with disregard for fellow road users and residents in the street. The Municipality is requested to put traffic calming measures in place	Municipal Competency
15.2	The dust of the cement factory (Portland Cement) in Nuwe Eskadel Street is posing a major health risk to the adjacent residents. People from Oude Chardonay are also complaining. Portland Cement not adhering to health standards.	Municipal Competency
15.3	Pine trees at the top of Courtrai is posing a security risk. It is still relatively young trees which can be easily removed. Henceforth, the Municipality is requested to remove/ cut the trees.	Municipal Competency
15.4	PA Camp- The Municipality is requested to decisively deal with the increase in households in the informal settlement. Also possibly to relocate the informal settlement.	Municipal Competency
15.5	The Municipality is requested to source unused land for housing whilst exploring alternative housing opportunities as oppose conventional housing.	Municipal Competency



Ref.	Community Proposals	Category
15.6	An additional speed camera of possibly a robot must be installed at the Courtrai entrance due to the increase in the size of the town as well as to deter speeding.	Municipal Competency
15.7	Brickfields- The Municipality is requested to indicate what the Municipality are doing to improve the living conditions of the people of brickfields (e.g. access to basic services etc.)	Municipal Competency
15.8	De Poort- The Municipality is requested to indicate what is the Municipality's long term development objectives with regards to De Poort.	Municipal Competency
15.9	Frater Street- People are constantly speeding down the road. A motorbike mechanic is also using the road to test motor bikes. The Municipality is requested to put traffic calming measures in place. Mr Carstens Committed to personally have a look at the matter. Mr David Delaney must also attend- Land use	Municipal Competency
15.10	Paarl South- The school kids needs a bus shelter. Possibly near Shell Garage.	Municipal Competency
15.11	The long distance busses should be moved from the Shell Garage, Paarl South.	Municipal Competency
15.12	Crime in the area is getting out of control. Instances of drugs being sold to minors are getting more. The Municipality is requested to expedite law enforcement efforts in the area.	Municipal Competency
15.13	Paarl Station- The community request that the Municipality investigate the possibly of a pick-up and drop point for taxi and taxi commuters at the Paarl Station.	Municipal Competency



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Ref.	Community Proposals	Category
15.14	<p>Youth matters- The community indicated that there are limited opportunities for the youth in the ward.</p> <p>The portfolio Holder for youth was contacted on various matters relating to youth and youth development, however, the Portfolio Holder is not responding.</p>	Transversal Competency

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WARD:	16
COUNCILLOR:	N Mangena
DATE OF MEETING:	16 April 2018
SCRIBE:	Nwabisa Songayi
NO. OF OFFICIALS	15
NO. OF COUNCILLORS:	17
NO. OF COMMUNITY MEMBERS:	54

Ref.	Community Proposals	Category
16.1	Which area in ward 16 is the project regarding the repairs of cracks of houses which area is it done, for my house still needs repairs?	Municipal Competency
16.2	Which age groups are the projects and skills development are considering, the requirements.	Municipal Competency
16.3	When will the wall or fence of dromedaries be build the budget was approved long time ago when Gesie was the mayor, what happened to the money?	Municipal Competency
16.4	When will you build playground in Dromedaris? Soccer fields, there is enough space; kids play in the industrial area which is not safe.	Municipal Competency
16.5	When will there be a budget for the upgrade of Dromedaris road, the road is in a bad state no proper lighting?	Municipal Competency
16.6	The new houses in Vlakkeland and erf 16161 on the place there is indication of Retention dams so that people who stay in dromedaries don't get floods, is it still going to be built?	Municipal Competency
16.7	Can you please bring isiXhosa speaking people?	Municipal Competency
16.8	Our drains in Dromedaris are in front of our doors, when it overflows it comes inside the house.	Municipal Competency
16.9	In Dromedaris there is supposed to be a community hall built, what happened to it as there was money allocated to the project?	Municipal Competency
16.10	In Dromedaris, we need a primary school since learners have to walk far which is not safe.	Municipal Competency
16.11	If the bridge cannot be built as you say, you need to close the canal for it is not safe for our kids who play there.	Municipal Competency
16.12	The Langabuya community had requested from the municipality , soccer team from the community have requested a donation /sponsorship from the municipality	Municipal Competency
16.13	Project two - the stone house issue is that the houses if someone wants a renovation plan they are told those houses cannot be extended, can the matter be looked at, those stone houses get fungus; please consider this in the budget.	Municipal Competency



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16.14	Project two - there are no playgrounds and good aftercare facilities.	Municipal Competency
16.15	Project two – there are open spaces that sometimes are occupied by churches erecting tents and that space belongs to other churches. The municipality must make the community aware of the allocation of the space.	Municipal Competency
16.16	What programmes are available to the age group of 36 to 40? What are the advantages of this group?	Municipal Competency
16.17	Ward 16 parks are not well maintained, there is no grass and they need to be fenced. Swings are not oiled.	Municipal Competency
16.18	Langabuya zone 14 – open spaces are not attended to; there is a chair and a table and the children need proper playgrounds	Municipal Competency
16.19	Only 3 or 4 houses have been fixed in Langabuya	Municipal Competency
16.20	In Unathi, informal settlements there are some houses that it is said to be in the ring road and will not be getting electricity; it is proposed that the municipality makes use of the space in Dromedaris for this purpose.	Municipal Competency
16.21	The municipality must adhere to its commitment made during the last budget meeting to initiate a cleaning program in Dromedaris.	Municipal Competency
16.22	The electricity is very expensive	Municipal Competency
16.23	The municipality should stop using people from other provinces as labourers; the locals are also in need of jobs.	Municipal Competency
16.24	The municipality must hire local contractors who have enough skills, instead of using contractors from outside.	Municipal Competency
16.25	The municipality is requested to provide land for the driving schools in the area to park their trucks and cars and a proper site to teach people to drive.	Municipal Competency
16.26	Install lighting in the road at the back of Dromedaris to Dal Josafat station where people get robbed.	Municipal Competency
16.27	Dromedaris needs a neighbourhood watch (there is a container but it has no electricity and no fence)	Municipal Competency
16.28	The councillor should conduct a meeting in the ward as important information, like the Jobseekers Database, are not conveyed to the community.	Municipal Competency

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Transversal Competency

WARD:	17
COUNCILLOR:	Hendrik Matthee
DATE OF MEETING:	09/04/2018
SCRIBE:	Faith Qebenya
NO. OF OFFICIALS	9
NO. OF COUNCILLORS:	8
NO. OF COMMUNITY MEMBERS:	38

Ref.	Community Proposals	Category
17.1	New Community Hall in Nieuwedrift	Municipal Competency
17.2	Access to Housing opportunities	Provincial Competency
17.3	Assistance with Farm Evictions	Transversal Competency
17.4	Terminate Waste-to-Energy Project due to potential health hazards	Municipal Competency
17.5	Curb the waste of money at the landfill site where the fence had been stolen whilst there was security in place	Municipal Competency

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WARD:	18
COUNCILLOR:	Albertus Buckle
DATE OF MEETING:	16 April 2018
SCRIBE:	Reedemer Njovu
NO. OF OFFICIALS	12
NO. OF COUNCILLORS:	05
NO. OF COMMUNITY MEMBERS:	26

Ref.	Community Proposals	Category
18.1	Illegal prostitution should be given attention - done by truck drivers and young girls and night on the parking bay between the Stadium and New Rest area	National Competency
18.2	Municipality should prevent incinerating of recycled products as it is becoming a health risk in Wellington	Municipal Competency
18.3	Municipality should provide houses for the Farm workers who are being evicted in Soetendal Farm area	Provincial Competency
18.4	What are the functions of the ward committees who are being remunerated and doing nothing in the community?	Municipal Competency
18.5	Farm owners in wellington are charging very high rates to farm workers for electricity and water	Municipal Competency
18.6	Access to water on Houtbaai Farm	Municipal Competency
18.7	Municipality should allocate funds in order to provide water and sanitation in Wellington	Municipal Competency
18.8	Ward people wants to be recognised and be involved in ward projects	Municipal Competency
18.9	Rural farm youth to be included in youth empowerment, Skills training and college education programs.	Municipal Competency

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WARD:	19
COUNCILLOR:	Theunis Bester
DATE OF MEETING:	09 April 2018
SCRIBE:	Redeemer Njovu
NO. OF OFFICIALS	8
NO. OF COUNCILLORS:	2
NO. OF COMMUNITY MEMBERS:	13

Ref.	Community Proposals	Category
19.1	What way of communication is the Municipality using to communicate with farmers (How does Drakenstein Municipality get across information to rural areas / all farms in ward 19)?	Municipal Competency
19.2	Upgrading of Blommen-dal and Nieuwedrift roads - are the people of Blommendal going to be part of the new housing project of Vlakkeland.?	Provincial Competency
19.3	Who is responsible for the Water-reads and to whom are they reporting to?	Municipal Competency
19.4	A request for all Provincial and Local-Government Officials to be present at all 33 wards' IDP meetings.	Provincial Competency

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WARD:	20
COUNCILLOR:	Clr Cupido
DATE OF MEETING:	17 April 2018
SCRIBE:	Whitney Prins
NO. OF OFFICIALS	19
NO. OF COUNCILLORS:	3
NO. OF COMMUNITY MEMBERS:	59

Ref.	Community Proposals	Category
20.1	Access to housing in Ward 20	Provincial Competency
20.2	Implementation of youth development programs	Transversal Competency
20.3	Municipality is requested to close corridors between apartments in Ward 20.	Municipal Competency
20.4	Rabbies Dal request speed humps especially Prinsfontein Street and Pifersforrum Street	Municipal Competency
20.5	Dumping between Grabbies street and Evans Street	Municipal Competency
20.6	Request that proper signage boards be placed at Grabbies street and Evans Street with regards to no dumping and that trespassers will be prosecuted	Municipal Competency
20.7	Housing in the long term and if budgeted for investigate the land in Grabbies street and Evans Street	Municipal Competency
20.8	Magnolia F1, only put down doors that are supposed to be hanged as part of maintenance, but it was never done	Municipal Competency
20.9	Magnolia F1, place dump pipes right in front of the doors of people	Municipal Competency
20.10	Park in Magnolia F1 had tarring which has since been removed and now only rubble left and the tar is being used as a weapon to instigate violence	Municipal Competency
20.11	Constant leakages within the municipal flats and this is a waste of water	Municipal Competency
20.12	Draft budget, want to know the exact number in escalation of service charges for all services	Municipal Competency
20.13	Wi-Fi towers/hotspots that could be used by the ward as form of communication with the Municipality especially	Municipal Competency
20.14	EPWP projects move away from only cleansing and rather focus more on labour intensive activities	Municipal Competency



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Ref.	Community Proposals	Category
20.15	Close Alley-ways closed off with gates and a key and lock be provided that it be properly operated	
20.16	How many people in ward 20 have applied for solar panels?	OFFICIALS ABSENT WITHOUT APOLOGIES
20.17	Rooiland has several sporting activities but Lochner transport has now parked all of their trucks on the grounds used by these teams. Furthermore none of the sporting codes receive funding from the Municipality	OFFICIALS ABSENT WITHOUT APOLOGIES
20.18	Is there a budget that specifically deals with ward 20's safety and security as the ward has high rates of crime?	OFFICIALS ABSENT WITHOUT APOLOGIES

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WARD:	21
COUNCILLOR:	Eva Gouws
DATE OF MEETING:	23 April 2018
SCRIBE:	Whitney Prins
NO. OF OFFICIALS	16
NO. OF COUNCILLORS:	6
NO. OF COMMUNITY MEMBERS:	36

Ref.	Community Proposals	Category
21.1	Upgrading of municipal houses, paint of houses, broken stairs, windows and frames	Municipal Competency
21.2	Sanitation: Lack of toilets at Lovers Avenue. There are no toilets in Chicago, Klipspringer Street by the river. Toilets remain hidden at Lovers Avenue. The toilets are unhygienic. Access to toilets. Health issues like TB, Meningitis and monitoring of the toilets	Municipal Competency
21.3	Request for closets to prevent burglaries. Toilets in 7th Avenue and Bonaqua Square must be locked to prevent burglaries.	Municipal Competency
21.4	Road maintenance: Back of the road behind the Old Apostolic Church and the parking area in Bauhinia Flats. Tarring of streets in Lovers Lane. When it's raining, the streets are flooded. Tarring of pavements in Magnolia Street	Municipal Competency
21.5	Traffic light: Traffic lights and a pedestrian crossing are necessary in Van der Stel Street when you go to the Spar shopping center	Municipal Competency



21.6	Lack of play facilities for children. Request for toys to be painted	Municipal Competency
21.7	Parking space is required in Bauhinia Flats because existing parking is very small for the hostel. Upgrading of Bauhinia Flats (Ownership). Bauhinia Flats (Between the four (4) apartment blocks) during the winter the windows are blown out during a storm and the window frames are rotten. Soil erosion due to insufficient water drainage between the four (4) apartment blocks - Bauhinia Flats	Municipal Competency
21.8	Lighting: Restore street lights for Strelitzia Street and Magnolia Street. Request for relief between Bauhinia Flats. Request for street lights at Blesbok Street	Municipal Competency
21.9	Electricity of the houses on the other side at Bon Aqua Square.	Municipal Competency
21.10	Access to housing for all people, and especially for those living in informal settlements. The informal settlements cause fires.	Provincial Competency
21.11	Refurbishment and upgrading of homes throughout the ward.	Municipal Competency
21.12	Installation of steel tap at Loverslane. There is only one tap that supplies 43 households of water to Lovers Lane, Boieina and other apartments. There are no water tapes in place, in case of fire	Municipal Competency
21.13	Chicago and Magnolia flats scheduled for maintenance, which one is it	Municipal Competency
21.14	Electricity requests at Blesbok Flats and Bauhinia Flats. Have requested that it be attended too	Municipal Competency
21.15	Bauhinia flats have no windows or window frames and in winter homes are drenched	Municipal Competency



21.16	Doors are open at the bottom in the flats in the ward and when it rains water floods homes	Municipal Competency
21.17	Loverslane requires tarring of pavements	Municipal Competency
21.18	Drain in Klipspringer are blocked thus water dumps and as a result floods the area	Municipal Competency
21.19	People in Loverslane have taken personal ownership of communal toilets and refuse to share	Municipal Competency
21.20	There are no facilities for the youth to use within the ward and the vacant land used by the youth is now a dumping site	Municipal Competency
21.21	Vacant piece of land between Bauhemia and Loverslane area needs demarcation as to which area it belongs	Municipal Competency
21.22	West Coast lacks sporting facilities/grounds, yet the mayor had said that it will be provided	Municipal Competency
21.23	Loverslane needs development	Municipal Competency

COUNCILLOR SIGNATURE



REPORT: ANALYSIS OF PROPOSALS RECEIVED DURING IDP AND BUDGET ROADSHOW: 8 – 25 APRIL 2018

Categorization Codes

Municipal Competency
District Municipal Competency
Provincial Competency
National Competency
Transversal Competency

WARD:	22
COUNCILLOR:	F Cupido
DATE OF MEETING:	17 April 2018
SCRIBE:	Gurswin Cain
NO. OF OFFICIALS	13
NO. OF COUNCILLORS:	3
NO. OF COMMUNITY MEMBERS:	59

Ref.	Community Proposals	Category
22.1	Sidewalks must be elderly and disabled friendly constructed.	Municipal Competency
22.2	Bosbok Flats- The Municipality must indicate clear timeframes and commitments as to what will the Municipality be doing at the flats in order to evict the illegal occupiers of the building.	Municipal Competency
22.3	Bosbok- People are still waiting for their electricity meters to be installed. People were promised the electricity meters on condition that they detach their informal structure from the flats. This was complied with, however, no electricity meters were installed to date.	Municipal Competency
22.4	Bosbok Flats- No sanitation facilities. The Municipality is requested to install proper sanitation facilities.	Municipal Competency
22.5	The community expressed their concern that the Municipality ostensibly given approval to the existing chemical factory to expand to the adjacent plot.	Municipal Competency
22.6	Faure Street Stadium- The community expressed their concern that it is reported that La Rochelle has taken over the operations at the stadium.	Municipal Competency



Ref.	Community Proposals	Category
22.7	Charleston Hill- Speedbumps are needed in the area.	Municipal Competency
22.8	Charleston Hill- The sidewalks must be upgraded in the area.	Municipal Competency
22.9	Playparks in the area must be properly fenced.	Municipal Competency
22.10	The community expressed their dissatisfaction about the Councillor not convening regular meetings. They also asserted that the Councillor is not visible in the ward.	Municipal Competency
22.11	The relocation of the people in the "Blou Huis" were done without consultation with the ward.	Municipal Competency
22.12	The community requests that the Municipality do proper law enforcement in the New Orleans Park.	Municipal Competency
22.13	The community expressed their concerns that the electricity meters are not regularly read by the Municipality and the Municipality is billing the community in accordance with guessed estimates.	Municipal Competency
22.14	The Community indicated that they are not consulted with the identification of ward projects.	Municipal Competency
22.15	The Community must be given feedback on past projects as well as future ward projects identified.	Municipal Competency
22.16	Saffraan Avenue- The sidewalks in Saffraan Avenue are a long standing matter reported to the Municipality. To date, no action by the Municipality to address this issue despite numerous reporting at IDP meetings.	Municipal Competency



Ref.	Community Proposals	Category
22.17	People who are eligible and who wants to migrate to the indigent roll are being forced to switch from conventional meters to prepaid meters. The Municipality must identify those account holders who are faithful rate payers and not force them to switch to prepaid meters if they are not willing to do so.	Municipal Competency
22.18	Executive Mayor- Issues identified during this public engagements, and which are in the mandate of the Municipality, must enjoy preference in the implementation and operational plans of the Municipality.	Municipal Competency
22.19	Minutes of meetings held by the Ward Committee and IDP meetings must be distributed to members of the community.	Municipal Competency
22.20	Meetings dates must be determined long before and must be well communicated.	Municipal Competency
22.21	Actions committed in those meetings must be properly documented and monitored.	Municipal Competency
22.22	The Councillor committed that there will be a Ward meeting held after the IDP/ Budget meeting.	Municipal Competency

COUNCILLOR SIGNATURE



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Categorization Codes

Municipal Competency
District Municipal Competency
Provincial Competency
National Competency
Transversal Competency

WARD:	23
COUNCILLOR:	Frances Jacobs
DATE OF MEETING:	11/04/2018
SCRIBE:	Faith Qebenya
NO. OF OFFICIALS	12
NO. OF COUNCILLORS:	3
NO. OF COMMUNITY MEMBERS:	30

Ref.	Community Proposals	Category
23.1	Convert Langenhoven Avenue in a dual carriageway – due to new and recent developments in the area, usage of langenhoven Avenue has increased dramatically and is unlikely to decrease	Municipal Competency
23.2	Install CCTV cameras at the strategic entrances of the ward	Municipal Competency
23.3	Frequently reported burst pipes need to be replaced	Municipal Competency
23.4	Install robot at the R301 intersection of Carolina Rd to decrease the pressure on Langenhoven Avenue.	Municipal Competency

COUNCILLOR SIGNATURE	
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Categorization Codes

Municipal Competency
District Municipal Competency
Provincial Competency
National Competency
Transversal Competency

WARD:	24
COUNCILLOR:	Mariam Adriaanse
DATE OF MEETING:	10 April 2018
SCRIBE:	Redeemer Njovu
NO. OF OFFICIALS	24
NO. OF COUNCILLORS:	11
NO. OF COMMUNITY MEMBERS:	70

Ref.	Community Proposals	Category
24.1	The river is starting to become a dumping site and it's a health risk for our children (between Grysbok and Waterbok streets)	Municipal Competency
24.2	Illegal residents in New Beginning is becoming a big problem in the ward	Municipal Competency
24.3	The upgrading of the Municipal flats in Springbok avenue and Grysbok street	Municipal Competency
24.4	Who is responsible for the water reading for the Municipal Flats	Municipal Competency
24.5	Rietbok street – street lighting is off for more than 5 months	Municipal Competency

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Category Codes

Municipal Competency
District Municipal Competency
Provincial Competency
National Competency
Transversal Competency

WARD:	25
COUNCILLOR:	Cllr Laurichia van Niekerk
DATE OF MEETING:	19 April 2018
SCRIBE:	Whitney Prins
NO. OF OFFICIALS	7
NO. OF COUNCILLORS:	2
NO. OF COMMUNITY MEMBERS:	81

Ref.	Community Proposals	Category
25.1	Maintenance and upgrading is required at all municipal apartments in the ward. Apartments must be painted	Municipal Competency
25.2	Community Business Park Nederburg Primary / Better Municipal Infrastructure. Ward needs a business park (requires basic infrastructure and municipal services to run a business park)	Municipal Competency
25.3	Better support for Small, Micro and Medium Business (SMEs) for the business park	Municipal Competency
25.4	Municipal bursaries must be allocated to students in the ward. Expand mayoral bursaries to include social work, education and nursing.	Municipal Competency
25.5	Communication needs to be improved in rural areas. Communication with regard to Projects and Programs in the neighborhood is of a poor standard	Municipal Competency
25.6	Homes are needed in the informal settlement, the elderly and disadvantaged people who have been on the waiting list for years. Housing opportunities for backyard residents	Municipal Competency
25.7	The ward has very skilled people who do not get work. Unemployment database not transparent. EPWP and CWP Projects in the neighborhood not visible and transparent - job opportunities are not aimed at working persons in the neighborhood	Municipal Competency
25.8	The proposed business park must include a waste recycling plant (not scrap).	Municipal Competency
25.9	Emergency housing for casualties of domestic fires	Municipal Competency
25.10	No wage increase for EPWP workers since 2008.	Municipal Competency
25.11	The Municipality must consider building rental housing stock.	Municipal Competency
25.12	Maintenance of municipality's property with leaky roofs	Municipal Competency



Ref.	Community Proposals	Category
25.13	Maintenance and cutting of grass at the empty houses NO.25 located near the Magnolia School	Municipal Competency
25.14	The Municipality must maintain the grass at Magnolia School and the uninhabited land used as a sports field in the ward.	Municipal Competency
25.15	The creation of a soup kitchen in the ward	Municipal Competency
25.16	Pavements in Coppinie Street	Municipal Competency
25.17	Installation of emergency roads at Kana Street	Municipal Competency
25.18	Repair and maintenance of water pipes at Hibiscus Street.	Municipal Competency
25.19	The municipality must reinforce unfinished water pipes in wards with cement to reduce cracks.	Municipal Competency
25.20	Grant of unfurnished land for day care due to the problem that the uninhabited land has been vacant for more than 15 years and the municipality claims that the land is used for church purposes	Municipal Competency
25.21	Identification of undeveloped land used as a netball job for early childhood development purposes	Municipal Competency
25.22	The numbers provided as emergency numbers continues to place customers on hold which isn't very effective	Municipal Competency
25.23	Need a local number for emergency numbers not a switch board in Cape Town	Municipal Competency
25.24	Can backyarders have their own meterboxes	Municipal Competency
25.25	Who is the PR councillor as he/she is never seen	Municipal Competency
25.26	Why are there no opportunities with regard to EPWP in rural areas	Municipal Competency
25.27	Opportunity for training in Kingston Town via EPWP yet they don't get a chance to work	Municipal Competency
25.28	There are people in Blommedal who are receiving flats yet the people in Paarl East also want ownership	Municipal Competency
25.29	Water channels in Magnolia street are filthy and stinking and need to use water to clean it. Hence, it is difficult with water restrictions. Need assistance	Municipal Competency
25.30	People in the ward needs assistance for housing especially those with foster children and disabled children	Municipal Competency
25.31	Can the disabled people be moved from the top floors to ground level	Municipal Competency
25.32	EPWP programme needs more transparency	Municipal Competency
25.33	Can the storm water drains please be cleaned as they are blocked in Lupini street	Municipal Competency
25.34	Water pools in Lupini Street and they cause a health hazard to children especially	Municipal Competency
25.35	Tarring needed in Nederberg Hoogtes, Stella Street and Lupini Street	Municipal Competency



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Ref.	Community Proposals	Category
25.36	Speedbump in Manour street should add a stop street and not a 4 way as people do not know how to use it	Municipal Competency
25.37	Lights are needed in Kingston Town and a neighbourhood watch	Municipal Competency
25.38	12C and 14A water problem if it rains in Daiza street when it rains water pools and later stinks	Municipal Competency
25.39	No communication on training opportunities within the Municipal area	Municipal Competency
25.40	People pay licences for small businesses yet they pay but don't receive any training or assistance for small business management	Municipal Competency
25.41	Pavements are only tarred half-way	Municipal Competency

COUNCILLOR SIGNATURE



REPORT: ANALYSIS OF PROPOSALS RECEIVED DURING IDP AND BUDGET ROADSHOW: 8 – 25 APRIL 2018

Categorization Codes

Municipal Competency
District Municipal Competency
Provincial Competency
National Competency
Transversal Competency

WARD:	26
COUNCILLOR:	Joan Anderson
DATE OF MEETING:	11 April 2018
SCRIBE:	Nopinky Spogter
NO. OF OFFICIALS	14
NO. OF COUNCILLORS:	10
NO. OF COMMUNITY MEMBERS:	76

Ref.	Community Proposals	Category
26.1	Solomon apartments were tarred, but there are still dams of water after it has rained and the curbs are problematic; residents can't move in and out	Municipal Competency
26.2	Request for a spotlight/floodlight at Riverside Street Park.	Municipal Competency
26.3	Request for speedbumps and upgrading of the roads in Mountainview.	Municipal Competency
26.4	The Drakenstein Municipality database and the EPWP database is there a difference between the two databases or lists.	Municipal Competency
26.5	How can a person who has 5 fresh criminal records be in the employment of Drakenstein Municipality?	Municipal Competency
26.6	When contacted for temporary employment within the Municipality and you indicate that you are not yet available, what is the process?	Municipal Competency
26.7	Upgrading in Safety general Municipal Parks	Municipal Competency
26.8	When will the Title deeds for Kwiekiet and Solomons flats be transferred to Kwiekiet owners?	Municipal Competency

COUNCILLOR SIGNATURE



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Municipal Competency
District Municipal Competency
Provincial Competency
National Competency
Private Sector Competency

WARD:	27
COUNCILLOR:	Vanessa Booysen
DATE OF MEETING:	25 April 2018
SCRIBE:	Redeemer Njovu
NO. OF OFFICIALS	11
NO. OF COUNCILLORS:	3
NO. OF COMMUNITY MEMBERS:	18

Ref.	Community Proposals	Category
27.1	Request that backyard get access to basic services (Electricity, Water and Sanitation)	Municipal Competency
27.2	Who is responsible or who is the Manager of the EPWP workers?	Municipal Competency
27.3	Request for Sport fields(soccer and rugby)	Municipal Competency
27.4	The following roads need tarring: Jan Groentjie , Kanarie and Swaweltjie Street	Municipal Competency
27.5	Tarring of Sidewalks in Jan Groentjie , Kanarie 1 and 2 ,Swaweltjie streets.	Municipal Competency
27.6	We need speedbumps in Swaweltjie street and Kiewiet street.	Municipal Competency

COUNCILLOR SIGNATURE _____



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Municipal Competency
District Municipal Competency
Provincial Competency
National Competency
Transversal Competency

WARD:	28
COUNCILLOR:	Reinhardt Van Nieuwenhuyzen
DATE OF MEETING:	18 April 2018
SCRIBE:	Gurswin Cain
NO. OF OFFICIALS	15
NO. OF COUNCILLORS:	04
NO. OF COMMUNITY MEMBERS:	61

Ref.	Community Proposals	Category
28.1	Palmiet Valley Farm- The Municipality must assist with sanitation facilities please.	Municipal Competency
28.2	Boy Louw Rugby Field- The Municipality must assist in irrigating the field to make it ready for the rugby season as the rugby season is already pushed back due to the dry conditions of the fields.	Municipal Competency
28.3	Fraaigelegen Farm- The sanitation facilities on the farm not adequate. The Municipality is requested to assist please.	Municipal Competency
28.4	Ms Goetham- She is not a resident of this ward. She does not show compassion to the needy in the ward. She should be replaced with someone residing in the ward to manage the feeding programme	Municipal Competency
28.5	Ms. Conradie is currently staying in a dilapidated house. Its extreme unsafe and is requesting the Municipality to assist please.	Provincial Competency
28.6	Farm worker houses to be constructed (RDP Houses). Specifically catering for farm workers.	Provincial Competency
28.7	Transport are needed for the elderly and disabled who must visit the local clinic and or other medical facilities.	Provincial Competency
28.8	Job creation- Job opportunities must be created for the unemployed people in the ward.	Transversal Competency



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Ref.	Community Proposals	Category
28.9	Lighting are needed in front of the school area.	Provincial Competency
28.10	It is also requested that the Municipality assist with floodlights at the rugby field of the Ronwè Primary School.	Municipal Competency

COUNCILLOR SIGNATURE



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Provincial Competency
National Competency
Transversal Competency

WARD:	29
COUNCILLOR:	L Willemse
DATE OF MEETING:	11 April 2018
SCRIBE:	Reedemer Njovu
NO. OF OFFICIALS	8
NO. OF COUNCILLORS:	4
NO. OF COMMUNITY MEMBERS:	87

Ref.	Community Proposals	Category
29.1	The sidewalks in Champagne Street and Caldershack street must be redone.	Municipal Competency
29.2	To verify the tenders that are being given by Municipality to people because their services are not good and the type of quality is very bad.	Municipal Competency
29.3	The Municipality please need to close the grave yard across St Albans Primary School.	Municipal Competency
29.4	Can the Municipality please provide Spot Light for Bainskloof Pass.	Municipal Competency
29.5	Play park next to Happy Toddlers needed	Municipal Competency

COUNCILLOR SIGNATURE



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Provincial Competency
National Competency
Transversal Competency

WARD:	Ward 30
COUNCILLOR:	Clr Smit
DATE OF MEETING:	8 April 2018
SCRIBE:	Whitney Prins
NO. OF OFFICIALS	25
NO. OF COUNCILLORS:	3
NO. OF COMMUNITY MEMBERS:	163

Ref.	Community Proposals	Category
30.1.	Saron has enough water, a feasibility study must be done in terms of vegetation projects that can be supported by the water received from the water channel	Municipal Competency
30.3	Fence the cemetery. The fence must be built with concrete, because it is a refuge for offenders. Must be similar to Wellington's cemetery.	Municipal Competency
30.7	Saron needs youth projects where the youth can get involved	Municipal Competency
30.8	Let the cemetery be fenced in sections to reduce costs, instead of completing the project at once.	Municipal Competency
30.9	The day clinic available to the public offers poor service delivery and does not provide shelter for the user during the winter months or while waiting for transport to the nearest hospital	Provincial Competency
30.10	Request a container to be installed in a central location so that the community can use it as a soup kitchen	Municipal Competency
30.11	Request that a public toilet be installed in the middle of town as when neighbouring farm dwellers come to shop, they have no facilities to relieve themselves in	Municipal Competency
30.12	Request that a ECD centre be created to further employment opportunities and training	Municipal Competency
30.13	Request that more opportunities for entrepreneurship be created by means of assisting with the creation of stalls for vendors	Municipal Competency

COUNCILLOR SIGNATURE



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Provincial Competency
National Competency
Transversal Competency

WARD:	31
COUNCILLOR:	G Ford
DATE OF MEETING:	19 April 2018
SCRIBE:	Nopinky Spogter
NO. OF OFFICIALS	25
NO. OF COUNCILLORS:	4
NO. OF COMMUNITY MEMBERS:	108

Ref.	Community Proposals	Category
31.1	Gouda -Tweede Laan is a busy road that services 14 houses and is full of pot holes.. When will the road be fixed?	Municipal Competency
31.2	Gouda -Storm water channel / canal behind rugby field is dirty, overgrown and stinks. When will it be cleaned?	Municipal Competency
31.3	Hermon – CFO requested the department to do an investigation of how many houses with septic tanks needs to be connected to main sewer reticulation line	Municipal Competency
31.4	Gouda - What is the status/plan of the natural water springs on top of the mountain? Does it form part of Day Zero plans?	Municipal Competency
31.23	To follow up with department to replace all plastic bins in cement bins. Gouda – Request skips to be positioned closer to the community. The 3-4 skips are too far	Municipal Competency
31.5	What is the distribution of Capital and Operational Budget for Gouda in the Municipal Budget?	Municipal Competency
31.6	What is the criteria for bursaries and how many of the youth of Gouda were funded by the Municipality?	Municipal Competency
31.7	What is the budget pertaining to Sports for the past two years for Gouda as compared to Saron and Hermon?	Municipal Competency
31.8	Voëlvelei dam is 12%, and Gouda is closer to day zero. What plan has Drakenstein have for the end of May 2018, because the dam has no more water	Municipal Competency
31.9	Hermon – Why is Hermon not part of the Drakenstein Logo?	Municipal Competency
31.10	Gouda- Municipality must provide a breakdown on how much does the rural indigents pay on electricity and water as compared to Lantana and Farm owners.	Municipal Competency
31.11	Hermon – when is the municipality going to provide houses for the people of Hermon there is vacant land, however the municipality has reserved it for the farm owners	Municipal Competency

COUNCILLOR SIGNATURE



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Provincial Competency
National Competency
Transversal Competency

WARD:	32
COUNCILLOR:	L Nzele
DATE OF MEETING:	25 April 2018
SCRIBE:	Yolanda Magqazana
NO. OF OFFICIALS	11
NO. OF COUNCILLORS:	3
NO. OF COMMUNITY MEMBERS:	90

Ref.	Community Proposals	Category
32.1	Wrong pamphlets were distributed, ward 32 had a wrong date on the Pamphlets	Municipal Competency
32.2	The issue of budget that is mentioned it is the same issues which were raised previously	Municipal Competency
32.3	When will the shack dwellers be removed next to the field there are floods in winter.	Municipal Competency
32.4	The community has made an inquiry to the councilor about the temporary electricity box at Siyahlala L residents and require the time frame on when the shacks will be electrified.	Municipal Competency

COUNCILLOR SIGNATURE



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National Competency
Transversal Competency

WARD:	33
COUNCILLOR:	Sharon September
DATE OF MEETING:	19 April 2018
SCRIBE:	Redeemer Njovu
NO. OF OFFICIALS	9
NO. OF COUNCILLORS:	6
NO. OF COMMUNITY MEMBERS:	26

Ref.	Community Proposals	Category
33.1	The following roads need tarring Happer,Cornelissen,Kraanvoel street)	Municipal Competency
33.2	The open space at the back of the library needs a Spot light.	Municipal Competency
33.3	Request that backyard get access to basic services (Electricity , water and Sanitation)	Municipal Competency
33.4	Youth development and youth projects for matrix's and youth upliftment..	Municipal Competency

COUNCILLOR SIGNATURE

Langeberg Municipality

Ward 2**Community inputs**

All areas should be kept clean in the municipal area
 Review of the contractor's credentials at the sport field
 Increase of tariffs in should be handled different (Low income and high income earners)
 Education ward committee members and communities about IDP Budget

Ward 4**Community inputs****Housing issues**

Addressing of waiting list in future housing allocation
 Eliminating que jumping through monitoring illegal land invasion and squirting
 Elimination of land invasion by foreigners
 Law enforcement to curb illegal squirting
 Upgrading the quality of the water and the salt levels of it
 Maintenance of roads and paving of gravel roads in the area
 Fencing of Electricity box at Almeria laan
 Waste removal and cleaning of the dirty street
 Curbing at Protea laan - water running into people property
 Costs of graves and consideration for Indigent households
 Cleaning of graveyards
 Fencing of the Canal at Angora road which is currently expose to children
 Upgrading of informal trading area
 Upgrading of living conditions at the informal settlement
 Law enforcement to assist with land invasion, illegal dumping and all by law monitoring
 Provide assist for small scale farmers
 Upgrading of stormwater channel in Kloof St
 Fix houses with structural damages

Ward 5**Community inputs**

Request for a pavilion with better cloak rooms be provided at the sports field with a kiosk
 Upgrading of the surface at sportfield
 Awareness campaigns on recycling and distribution of recycling bags
 Continuation on the war on leaks program
 Upgrading of water infrastructure to curb leakages
 Upgrading of the storm water
 Upgrading of irrigation channels
 Provide more computers and expand the
 Reduction of hiring fees of the community halls
 Increase of water pressure supplied to households

Ward 8

Community inputs

Lights at the Park between:

- Buitesingel and Kruinsingel
- Olienlaan en Buitesingel

Ward 9

Community inputs

Fencing construct of mini sub stations

Provide basic services at Riemvasmaak Informal Settlement area

Provide houses for all residence of riemvasmaak

Construct new roads in Noordwes

Provide artisan and skills training centre

Ward 10

Community inputs

Convert the taxi rank to utilize for something else

Assist small scale farmers at farm that was given to the people

Upgrading of gravel roads

Provide programs for the youth

Acquisition of land to develop Zolani

Provide funding for internships and skill development

Revise the rates of land for churches that has no building on it

Lower the cost to hire the community hall

Other inputs

Natalie Fortuin

From: Reggie Snyders <speceline@gmail.com>
Sent: Tuesday, 17 April 2018 11:07
To: Municipal Manager; Ald. (Dr) H von Schlicht
Cc: Bongive Binta; Bianca Tammy Daries; Natalie Fortuin; Bernard Fighter; Almaz Sithole; Melikhaya Xhego
Subject: Fwd: EFF Cape Winelands 20 Budget Demands for 2017: Cape Winelands District Municipality.
Attachments: 20 MINIMUM BUDGET DEMANDS FOR 2017 CWDM.docx

Dear Madam Mayor,

Attached please find budget demands of EFF for 2018/2019 financial year.

It needs to be mentioned it is the same demands of the 2017/18 financial year for obvious reasons.

It is imperative that you will give special attention to this as it will improve the lives of the poor tremendously.

Revolutionary regards.

DRA Snyders.

EFF Cllr Cape Winelands District Municipality.

----- Forwarded message -----

From: "Reggie Snyders" <speceline@gmail.com>

Date: Feb 15, 2017 14:57

Subject: EFF Cape Winelands 20 Budget Demands for 2017: Cape Winelands District Municipality.

To: "Almaz Sithole" <almazsithole@gmail.com>

Cc: "Bernard Fighter" <bdjoseph3008@gmail.com>, "Melikhaya Xhego" <mxego22@gmail.com>

Hi Almaz,

Attached please find the 20 budget demands for EFF which will be tabled during the approval of the budget for the 2017/2018 financial year.

it needs to be mentioned that discussion of the draft budget will start from April 2017 and will be finalised at the end of June 2017. To allow for enough time to implement the demands when approved the date of 31/08/2017 is utilized.

Revolutionary regards,

Reggie Snyders.

20 MINIMUM BUDGET DEMANDS FOR 2017

1. Name of Municipality	Cape Winelands District Municipality
2. Party Leader	Reggie Snyders
3. Chief Whip	Reggie Snyders
4. No. of Councillors in Municipality	41
5. No. of EFF Councillors in Municipality	2 (1) from local municipality and (1) directly elected.
6. Ruling Party in Municipality	Democratic Alliance

DEMANDS	DUE DATE	RESPONSIBLE COUNCILLOR
1. Comprehensive project and implementation plan to eradicate Foetal Alcohol Syndrome	30/04/2017 till 31/08/2017	Reggie Snyders
2. Identify, prioritise, mentor and initiate financial assistance of PDI (small farmers)	30/04/2017 till 31/08/2017	Reggie Snyders
3. Secure permanent water rights for small farmers	31/08/2017	Reggie Snyders
4. CWDM to manage, control and implement access to water and sanitation to ensure equitable distribution of funds.	30/04/2017 till 31/08/2017	Reggie Snyders
5. Upgrade of recreational facilities at all rural schools, starting with Kylemore High School	30/04/2017 till 31/08/2017	Reggie Snyders
6. Budget for funding to assist Grade 8 – 12 to schools in Dwarsriver Valley in Maths, Science and Accountancy in	30/04/2017 till 31/08/2017	Reggie Snyders

preparation for end of year exams		
7. Stock libraries of rural schools with books and modernisation of IT system.	30/04/2017 till 31/08/2017	Reggie Snyders
8. Adopt, mentor and fund at least 2 early childhood development centres in rural areas of the 5 local Municipalities.	30/04/2017 till 31/08/2017	Reggie Snyders
9. Avail agricultural land owned by CWDM to educate and develop farmworkers without formal education to ensure self-reliance and food security	30/04/2017 till 31/08/2017	Reggie Snyders
10. Fund "Vlakkie" cricket and "7 a side" soccer for townships plagued with gangsterism, drug abuse and violence.	30/04/2017 till 31/08/2017	Reggie Snyders
11. Promote and financially assist local young and upcoming artists in the culture and arts from townships.	30/04/2017 till 31/08/2017	Reggie Snyders
12. Funding of a survey to ascertain special needs population in rural areas, how they can be assisted with medical care, accessing of grants, special need aids, etc.	30/04/2017 till 31/08/2017	Reggie Snyders
13. Community Awareness programs in rural areas	30/04/2017 till 31/08/2017	Reggie Snyders

concentrating on drug abuse, gangsterism, moral re-generation, abuse against women and children and HIV/AIDS.		
14. The conducting of programs to educate farm workers on labour legislation, and Acts regulating housing and other relevant legislation.	30/04/2017 till 31/08/2017	Reggie Snyders
15. Funding for cleaning of cemeteries in rural areas.	30/04/2017 till 31/08/2017	Reggie Snyders
16. Every household farms must have a flushing toilet	30/04/2017 till 31/08/2017	Reggie Snyders
17. Every household on farms must have running water.	30/04/2017 till 31/08/2017	Reggie Snyders
18. Establishment of public libraries on farms.	30/04/2017 till 31/08/2017	Reggie Snyders
19. Budget for driving lessons to all Matric learners in Rural High Schools	30/04/2017 till 31/08/2017	Reggie Snyders
20. Establish industrial parks in centralized rural areas and make it available for production of goods and services.	30/04/2017 till 31/08/2017	Reggie Snyders

Cape Winelands is a district municipality and services e.g. sanitation, electricity, water, security, community development in rural areas, etc. are being done by the 5 local municipalities. The district municipality is mostly involve in firefighting and act as agent for the Provincial Government in Roads Management.

Services which cannot be done by the local municipalities because of budget constraints are being dealt with by CWDM on request of the local municipalities.

Natalie Fortuin

From: chair@radiokc.org.za
Sent: Monday, 30 April 2018 14:24
To: Natalie Fortuin
Subject: IDP input
Attachments: IDP 201819 input Cape Winelands District Municipality.docx

Hi Please see attached for your kind consideration.

Dr Harlan CA Cloete

Chairman

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www.radiokc.org.za



The sound that sets you free | Community Radio Station for the Paarl-Wellington Valley



INPUT INTO THE 2018/2019 IDP PROPOSAL

Abantu Bayazenzela – Die mense doen dit hulself – The people are doing it themselves

APRIL 2018

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1. Background

The Cape Winelands District Municipality has a developmental mandate as defined by the objectives of local government in the IDP.

2. Background

The Constitution of the Republic states that the 5 objectives of local government are:

The objects of local government are:				
(1) To provide democratic and accountable government for local communities;	(2) To ensure the provision of services to communities in a sustainable manner;	(3) To promote social and economic development;	(4) To promote a safe and healthy environment; and	(5) To encourage the involvement of communities and community organisations in the matters of local government.

We note the municipality has progressive Communication and Public Participation policies. The municipality has a bi-weekly program on radio. Research indicates that Radio KC has a weekly listenership of 72 000.

3. Problem Statement:

The Cape Winelands District underutilise Radio to effectively communicate with targeted communities.

The following proposals are made:

3.1 Research Ward Committee effectiveness and enhanced Ward participation:

Problem Statement: The Ward Councillor is not effectively communicating with the community, the Ward Committee is not known to the community.

Objective: Research the effectiveness of ward committees to enhance public participation in the Drakenstein municipality :

Outcome: Enhanced awareness about the Ward Councillor and the Ward Committee.

Investment: R 400 000

4. Civic Education Program:

Problem Statement: Communities are not well versed in local government legislation, policy and governance.

Objective: In partnership with the municipal officials produce a weekly civic education program to educate specifically the youth about local government in terms of the different role players and municipal actors.

Outcome: A better informed citizenry that understands their roles and responsibilities as co-governors of the city and increased awareness.

Investment: R 350 000 000 per annum.

5. Municipal Public Notices:

Problem statement: Despite the communication policy and public participation policies specifying the desire to utilise community radio as one of the means to communicate with the public, line managers are not effectively using community radio to increase public awareness and or allow for community inputs e.g. Planned power outage notices are placed in print media only, the same for inviting communities to comment on policy documents. In the process we are excluding the public to access the information on a free platform, namely community radio.

Objective: Ensure that senior managers and line managers are educated to do media planning better.

Outcome: Measured increased spend on community radio as means to communicate and to enhance public participation.

Investment: Radio KC will provide a once off free workshop for managers.

6. Conclusion:

We trust that our input will be favourably considered.

Dr Harlan CA Cloete
Chairman for and on behalf of Radio KC

